# **UNITED STATES** SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# **FORM 10-Q**

# QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE **SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended March 31, 2009

Commission File No. 1-12504

# THE MACERICH COMPANY

(Exact name of registrant as specified in its charter)

MARYLAND

incorporation or organization)

(State or other jurisdiction of

95-4448705 (I.R.S. Employer Identification Number)

401 Wilshire Boulevard, Suite 700, Santa Monica, California 90401

(Address of principal executive office, including zip code)

(310) 394-6000

(Registrant's telephone number, including area code)

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding twelve (12) months (or such shorter period that the Registrant was required to file such reports) and (2) has been subject to such filing requirements for the past ninety (90) days.

> YES  $\boxtimes$ NO o

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate web site, if any, every Interactive Data File, required to be submitted and posted to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

> YES o NO o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer  $\boxtimes$ 

Accelerated filer o

Non-accelerated filer of (Do not check if a smaller reporting company)

Smaller reporting company o

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

YES o NO ⊠

Number of shares outstanding as of May 7, 2009 of the registrant's common stock, par value \$.01 per share: 77,033,475 shares

# FORM 10-Q

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# CONSOLIDATED BALANCE SHEETS

# (Dollars in thousands, except par value and share amounts)

# (Unaudited)

March 31,

December 31,

	•	2009		2008
ASSETS:				_
Property, net	\$	6,381,085	\$	6,371,319
Cash and cash equivalents		79,536		66,529
Restricted cash		62,929		61,707
Marketable securities		28,022		27,943
Tenant and other receivables, net		97,143		118,374
Deferred charges and other assets, net		332,602		339,662
Loans to unconsolidated joint ventures		1,050		932
Due from affiliates		6,190		9,124
Investments in unconsolidated joint ventures		1,046,947		1,094,845
Total assets	\$	8,035,504	\$	8,090,435
LIABILITIES, NONCONTROLLING INTERESTS AND				
EQUITY:				
Mortgage notes payable:				
Related parties	\$	370,628	\$	306,859
Others	Ψ	3,348,264	<u> </u>	3,373,116
Total		3,718,892		3,679,975
Bank and other notes payable		2,266,468		2,260,443
Accounts payable and accrued expenses		79,520		114,502
Other accrued liabilities		249,728		289,146
Investments in unconsolidated joint ventures		72,362		80,915
Preferred dividends payable		243		243
Total liabilities	_	6,387,213		6,425,224
Noncontrolling interests		23,327		23,327
Commitments and contingencies		<u> </u>		· · · · · · · · · · · · · · · · · · ·
Equity:				
Stockholders' equity:				
Common stock, \$.01 par value, 145,000,000 shares				
authorized, 77,032,167 and 76,883,634 shares issued and				
outstanding at March 31, 2009 and December 31, 2008,				
respectively		770		769
Additional paid-in capital		1,725,155		1,721,256
Accumulated deficit		(322,437)		(274,834)
Accumulated other comprehensive loss		(24,783)		(53,425)
Total stockholders' equity		1,378,705		1,393,766
Noncontrolling interests		246,259		248,118
Total equity		1,624,964		1,641,884
Total liabilities, noncontrolling interests and equity	\$	8,035,504	\$	8,090,435
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# CONSOLIDATED STATEMENTS OF OPERATIONS

# (Dollars in thousands, except share and per share amounts)

# (Unaudited)

	For the Three Months Ended March 31,					
_	_=	2009		2008		
Revenues:	Φ.	405.450	Ф	404.454		
Minimum rents	\$	127,473	\$	131,151		
Percentage rents Tenant recoveries		2,801		2,704		
Management Companies		64,910 8,541		67,656 9,691		
Other		7,054		6,329		
			_			
Total revenues	_	210,779	_	217,531		
Expenses:		E0 EE0		<b>50.004</b>		
Shopping center and operating expenses		70,770		70,624		
Management Companies' operating expenses		23,431		18,344		
REIT general and administrative expenses		5,258		4,403		
Depreciation and amortization		64,911	_	60,654		
	_	164,370		154,025		
Interest expense:						
Related parties		5,790		3,696		
Other		64,149		70,673		
		69,939		74,369		
Gain on early extinguishment of debt		(22,474)				
Total expenses		211,835		228,394		
Equity in income of unconsolidated joint ventures		15,926		22,298		
Income tax benefit (provision)		801		(301)		
Gain on sale or write-down of assets		773		674		
Income from continuing operations		16,444		11,808		
Discontinued operations:						
(Loss) gain on sale of assets		(17)		99,263		
(Loss) income from discontinued operations		(6)		590		
Total (loss) income from discontinued operations		(23)		99,853		
Net income		16,421		111,661		
Less net income attributable to noncontrolling interests		2,405		16,597		
Net income attributable to the Company		14,016	_	95,064		
Less: preferred dividends		´ —		2,454		
Net income available to common stockholders	\$	14,016	\$	92,610		
Earnings per common share attributable to the Company—basic:	÷		÷			
Income from continuing operations	\$	0.18	\$	0.09		
Discontinued operations	Ψ	0.10	Ψ	1.18		
Net income available to common stockholders	\$	0.18	\$	1.27		
	<b>D</b>	0.10	Ф	1,27		
Earnings per common share attributable to the Company—diluted:		0.10		0.40		
Income from continuing operations	\$	0.18	\$	0.12		
Discontinued operations				1.13		
Net income available to common stockholders	\$	0.18	\$	1.25		
Weighted average number of common shares outstanding:						
Basic	7	6,897,000	7	2,342,000		
Diluted	8	8,551,000	8	3,290,000		
	_	, ,	_	, ,		

# CONSOLIDATED STATEMENTS OF EQUITY

(Dollars in thousands, except per share data)

# (Unaudited)

	Stockholders' Equity																	
		Accumulated									ъ. л	1.1 .						
		Par	Additional Paid-in	Accumulated		Other prehensive	Total Stockholders'	Nonce	ontrolling	Total		eemable ontrolling						
	Shares	Value Capital		Deficit	C 0 ,										terests	Equity		terests
Balance January 1, 2009	76,883,634	\$769	\$ 1,721,256	\$ (274,834)	\$	(53,425)	\$ 1,393,766	\$	248,118	\$1,641,884	\$	23,327						
Comprehensive income:																		
Net income	_	_	_	14,016		_	14,016		2,405	16,421		_						
Interest rate swap/cap agreements	_	_	_	_		28,642	28,642		4,348	32,990		_						
Total comprehensive income				14,016		28,642	42,658		6,753	49,411								
Amortization of share and unit-based plans	148,533	1	3,801	_		_	3,802		575	4,377		_						
Distributions paid (\$0.80) per share	_	_	_	(61,619)	)	_	(61,619)		_	(61,619)		_						
Distributions to noncontrolling interests	_	_	_	_		_	_		(9,641)	(9,641)		_						
Contributions from noncontrolling interests	_	_	_	_		_	_		1,473	1,473		_						
Adjustment of noncontrolling interests in Operating																		
Partnership	_	_	98	_		_	98		(1,019)	(921)		_						
Balance March 31, 2009	77,032,167	\$770	\$ 1,725,155	\$ (322,437)	\$	(24,783)	\$ 1,378,705	\$	246,259	\$1,624,964	\$	23,327						

	Accumulated										
			Additional		Othe		Total				eemable
	G1	Par	Paid-in					Noncontrolling	Total		ontrolling
	Shares	Value	Capital	Deficit	Loss		Equity	Interests	Equity	Int	terests
Balance January 1, 2008 (as previously reported)	72,311,763	\$723 \$	1,367,566	\$ (193,932)	\$ (2	24,508)	\$ 1,149,849	\$ —	\$1,149,849	\$	322,619
Adjustment for cumulative effect of adoption of accounting											
principles	_	_	60,558	(9,573)		_	50,985	233,867	284,852		_
Balance January 1, 2008 (as adjusted)	72,311,763	723	1,428,124	(203,505)	(2	24,508)	1,200,834	233,867	1,434,701		322,619
Comprehensive income:											
Net income	_	_	_	95,064		_	95,064	16,597	111,661		_
Reclassification of deferred losses						205	205	36	241		_
Interest rate swap/cap agreements	_	_	_	_	(2	20,336)	(20,336)	(3,521)	(23,857)	)	_
Total comprehensive income				95,064	(2	20,131)	74,933	13,112	88,045		
Amortization of share and unit-based plans	187,107	2	4,392	_			4,394	763	5,157		_
Exercise of stock options	35,000	_	758	_			758	132	890		_
Distributions paid (\$0.80) per share	_	_	_	(58,046)		_	(58,046)	_	(58,046)	)	_
Distributions to noncontrolling interests	_	_	_	_		_	_	(10,416)	(10,416)	)	_
Preferred dividends			(2,091)	ı			(2,091)	(363)	(2,454)	)	_
Redemption of redeemable noncontrolling interests			147,247				147,247	25,558	172,805		(299,292)
Contributions from noncontrolling interests	_	_		_		_		1,987	1,987		
Adjustment of noncontrolling interests in Operating Partnership	_	_	27,960	_		_	27,960	3,925	31,885		_
Balance March 31, 2008	72,533,870	\$725	1,606,390	\$ (166,487)	\$ (4	14,639)	\$ 1,395,989	\$ 268,565	\$1,664,554	\$	23,327

# CONSOLIDATED STATEMENTS OF CASH FLOWS

# (Dollars in thousands)

# (Unaudited)

		he Three Mo ided March 3	
	2009	incu iviai cii 3	2008
Cash flows from operating activities:	4.0	404	111 661
Net income Adjustments to reconcile net income to net cash provided by	16,	421	111,661
operating activities:			
Gain on early extinguishment of debt	(22.	474)	_
Gain on sale or write-down of assets		773)	(674)
Loss (gain) on sale of assets of discontinued operations	`	17	(99,263)
Depreciation and amortization	67,	396	62,860
Amortization of net premium on mortgage, bank and other notes			
payable		222	1,462
Amortization of share and unit-based plans		615	2,886
Equity in income of unconsolidated joint ventures		926)	(22,298)
Distributions of income from unconsolidated joint ventures	3,	905	3,241
Changes in assets and liabilities, net of acquisitions and dispositions:			
Tenant and other receivables, net	12	546	17,244
Other assets		081	(28,805)
Accounts payable and accrued expenses		809)	(26,510)
Due from affiliates		934	173
Other accrued liabilities	(43,	582)	13,019
Net cash provided by operating activities	21,	573	34,996
Cash flows from investing activities:			
Acquisitions of property, development, redevelopment and property			
improvements	(55,	959)	(127,159)
Redemption of Rochester Properties		_	(18,873)
Maturities of marketable securities		_	192
Deferred leasing costs		929)	(8,373)
Distributions from unconsolidated joint ventures		505	17,456
Contributions to unconsolidated joint ventures	(9,	999)	(111,521)
(Repayments of) proceeds from loans to unconsolidated joint ventures	(	118)	228
Proceeds from sale of assets		480	1,037
Restricted cash		222)	2,240
Net cash used in investing activities		242)	(244,773)
Cash flows from financing activities:	(2)		(244,775)
Proceeds from mortgages, bank and other notes payable	206,	430	346,447
Payments on mortgages, bank and other notes payable	(107,		(84,557)
Repurchase of Senior Notes		964)	(0.1,00.7)
Deferred financing costs		191)	(79)
Proceeds from share and unit-based plans	•	_	890
Dividends and distributions	(71,	263)	(67,305)
Dividends to preferred stockholders/preferred unitholders	(	393)	(6,632)
Net cash (used in) provided by financing activities	(6,	324)	188,764
Net increase (decrease) in cash	13,	007	(21,013)
Cash and cash equivalents, beginning of period	66,	529	85,273
Cash and cash equivalents, end of period	\$ 79,	536 \$	64,260
Supplemental cash flow information:			
Cash payments for interest, net of amounts capitalized	\$ 73,	329 \$	82,166
Non-cash transactions:			
Acquisition of noncontrolling interest in properties	\$	— \$	205,520
Deposits contributed to unconsolidated joint ventures and the		<u> </u>	
purchase of properties	\$	\$	51,943
Accrued development costs included in accounts payable and			
accrued expenses			
and other accrued liabilities		084 \$	50,043
Accrued preferred dividend payable	\$	243 \$	2,454

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Dollars in thousands, except per share amounts)

(Unaudited)

## 1. Organization:

The Macerich Company (the "Company") is involved in the acquisition, ownership, development, redevelopment, management and leasing of regional and community shopping centers (the "Centers") located throughout the United States.

The Company commenced operations effective with the completion of its initial public offering on March 16, 1994. As of March 31, 2009, the Company was the sole general partner of and held an 87% ownership interest in The Macerich Partnership, L.P. (the "Operating Partnership"). The interests in the Operating Partnership are known as OP Units. OP Units not held by the Company are redeemable, at the election of the holder, and the Company may redeem them on a one-for-one basis for the Company's stock or cash at the Company's option.

The Company was organized to qualify as a real estate investment trust ("REIT") under the Internal Revenue Code of 1986, as amended. The 13% limited partnership interest of the Operating Partnership not owned by the Company is reflected in these consolidated financial statements as noncontrolling interests in permanent equity.

The property management, leasing and redevelopment of the Company's portfolio is provided by the Company's management companies, Macerich Property Management Company, LLC ("MPMC, LLC"), a single member Delaware limited liability company, Macerich Management Company ("MMC"), a California corporation, Westcor Partners, L.L.C., a single member Arizona limited liability company, Macerich Westcor Management LLC, a single member Delaware limited liability company, Westcor Partners of Colorado, LLC, a Colorado limited liability company, MACW Mall Management, Inc., a New York corporation, and MACW Property Management, LLC, a single member New York limited liability company. These last two management companies are collectively referred to herein as the "Wilmorite Management Companies." The three Westcor management companies are collectively referred to herein as the "Management Companies."

## 2. Summary of Significant Accounting Policies:

## Basis of Presentation:

The accompanying consolidated financial statements of the Company have been prepared in accordance with generally accepted accounting principles ("GAAP") for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. They do not include all of the information and footnotes required by GAAP for complete financial statements and have not been audited by independent public accountants.

The accompanying consolidated financial statements include the accounts of the Company and the Operating Partnership. Investments in entities that are controlled by the Company or meet the definition of a variable interest entity in which an enterprise absorbs the majority of the entity's expected losses, receives a majority of the entity's expected residual returns, or both, as a result of ownership, contractual or other financial interests in the entity are consolidated; otherwise they are accounted for under the equity method and are reflected as "Investments in unconsolidated joint ventures."

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

## 2. Summary of Significant Accounting Policies: (Continued)

The Company allocates net income to the Operating Partnership based on the weighted average ownership interest during the period. The net income of the Operating Partnership that is attributable to outside third parties is reflected in the consolidated statements of operations as noncontrolling interests. The Company adjusts the noncontrolling interests in the Operating Partnership at the end of each period to reflect its ownership interest in the Company. The Company had an 87% ownership interest in the Operating Partnership as of March 31, 2009 and December 31, 2008. The remaining 13% limited partnership interest as of March 31, 2009 and December 31, 2008 was owned by certain of the Company's executive officers and directors, certain of their affiliates, and other third party investors in the form of OP Units. The OP Units may be redeemed on a one-for-one basis for common shares or cash, at the Company's option. The redemption value for each OP Unit as of any balance sheet date is the amount equal to the average of the closing price per share of the Company's common stock, par value \$.01 per share, as reported on the New York Stock Exchange for the ten trading days ending on the respective balance sheet date. Accordingly, as of March 31, 2009 and December 31, 2008, the aggregate redemption value of the then-outstanding OP Units not owned by the Company was \$79,857 and \$227,091, respectively.

The unaudited interim consolidated financial statements should be read in conjunction with the audited consolidated financial statements and related notes included in the Company's Annual Report on Form 10-K for the year ended December 31, 2008. In the opinion of management, all adjustments (consisting of normal recurring adjustments) necessary for a fair presentation of the consolidated financial statements for the interim periods have been made. The preparation of consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. The accompanying consolidated balance sheet as of December 31, 2008 has been derived from the audited financial statements, but does not include all disclosures required by GAAP.

All intercompany accounts and transactions have been eliminated in the consolidated financial statements.

Cash and Cash Equivalents and Restricted Cash:

The Company considers all highly liquid investments with an original maturity of three months or less when purchased to be cash equivalents, for which cost approximates fair value. Restricted cash includes impounds of property taxes and other capital reserves required under the loan agreements.

Tenant and Other Receivables, net:

Included in tenant and other receivables, net is an allowance for doubtful accounts of \$5,076 and \$3,754 at March 31, 2009 and December 31, 2008, respectively.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

## 2. Summary of Significant Accounting Policies: (Continued)

Included in tenant and other receivables, net are the following notes receivable:

On March 31, 2006, the Company received a note receivable that is secured by a deed of trust, bears interest at 5.5% and matures on March 31, 2031. At March 31, 2009 and December 31, 2008, the note had a balance of \$9,394 and \$9,450, respectively.

On January 1, 2008, as part of the Rochester Redemption (See Note 13—Discontinued Operations), the Company received an unsecured note receivable that bears interest at 9.0% and matures on June 30, 2011. The balance on the note at March 31, 2009 and December 31, 2008 was \$11,763.

## Recent Accounting Pronouncements:

In September 2006, the Financial Accounting Standards Board ("FASB") issued SFAS No. 157, "Fair Value Measurements," SFAS No. 157 defines fair value, establishes a framework for measuring fair value, and expands disclosures about fair value measurements. In February 2008, the FASB issued FASB Staff Position ("FSP") SFAS 157-1, "Application of FASB Statement No. 157 to FASB Statement No. 13 and Other Accounting Pronouncements That Address Fair Value Measurements for Purposes of Lease Classification or Measurement under Statement 13" ("FSP SFAS 157-1") and FSP SFAS 157-2, "Effective Date of SFAS No. 157" ("FSP SFAS 157-2"). FSP SFAS 157-1 amends SFAS No. 157 to exclude from the scope of SFAS No. 157 certain leasing transactions accounted for under SFAS No. 13, "Accounting for Leases." The adoption of FSP SFAS 157-1, effective January 1, 2008, did not have a material impact on the Company's consolidated financial statements. FSP SFAS 157-2 amended SFAS No. 157 to defer the effective date of SFAS No. 157 for all non-financial assets and nonfinancial liabilities except those that are recognized or disclosed at fair value in the financial statements on a recurring basis to fiscal years beginning after November 15, 2008. The Company adopted FSP SFAS 157-2 effective January 1, 2008. In addition, in October 2008, the FASB issued FSP SFAS 157-3, "Determining the Fair Value of a Financial Asset When the Market for That Asset Is Not Active" ("FSP SFAS 157-3") effective upon issuance. FSP SFAS 157-3 clarified the application of SFAS No. 157 to financial instruments in an inactive market. FSP SFAS 157-3 did not have a material impact on the Company's consolidated financial statements. In April 2009, the FASB issued FSP SFAS 157-4, "Determining Fair Value When the Volume and Level of Activity for the Asset or Liability Have Significantly Decreased and Identifying Transactions That Are Not Orderly" ("FSP SFAS 157-4"), which relates to determining fair values when there is no active market or where the price inputs being used represent distressed sales. FSP SFAS 157-4 reaffirmed the need to use judgment to ascertain if a formerly active market has become inactive and in determining fair values when markets have become inactive. FSP SFAS 157-4 will be effective for interim and annual periods after June 15, 2009, and will be applied prospectively. Early adoption is permitted for periods ending after March 15, 2009. The early adoption of FSP SFAS 157-4 on January 1, 2009 did not have a material impact on the Company's consolidated financial statements.

In December 2007, the FASB issued SFAS No. 141(R), "Business Combinations." SFAS No. 141(R) requires an acquiring entity to recognize acquired assets and assumed liabilities in a transaction at fair value as of the acquisition date and changes the accounting treatment for certain items, including acquisition costs, which will be required to be expensed as incurred. The adoption of

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

## 2. Summary of Significant Accounting Policies: (Continued)

SFAS No. 141(R) on January 1, 2009 did not have a material impact on the Company's consolidated financial statements.

In December 2007, the FASB issued SFAS No. 160, "Noncontrolling Interests in Consolidated Financial Statements—An Amendment of ARB No. 51." SFAS No. 160 requires that noncontrolling interests be presented as a component of consolidated equity and eliminates "minority interest accounting" such that the amount of net income attributable to the noncontrolling interests will be presented as part of consolidated net income on the consolidated statements of operations. The Company adopted SFAS No. 160 on January 1, 2009. See Note 18—Cumulative Effect of Adoption of Accounting Principles for a summary of the impact of the adoption of SFAS No. 160 on the Company's consolidated financial statements.

In March 2008, FASB issued SFAS No. 161, "Disclosures about Derivative Instruments and Hedging Activities, an amendment of FASB Statement No. 133." SFAS No. 161 amends and expands the disclosure requirements of SFAS No. 133. SFAS No. 161 requires qualitative disclosures about objectives and strategies for using derivatives and quantitative disclosures about the fair value of and gains and losses on derivative instruments. The Company adopted SFAS No. 161 on January 1, 2009. See Note 5—Derivative Instruments and Hedging Activities for disclosures in accordance with SFAS No. 161.

In May 2008, the FASB issued FSP APB 14-1, "Accounting for Convertible Debt Instruments That May Be Settled Upon Conversion (Including Partial Cash Settlement)" ("FSP APB 14-1"). This new standard requires the initial proceeds from convertible debt that may be settled in cash to be bifurcated between a liability component and an equity component. The objective of the guidance is to require the liability and equity components of convertible debt to be separately accounted for in a manner such that the interest expense recorded on the convertible debt would not equal the contractual rate of interest on the convertible debt, but instead would be recorded at a rate that would reflect the issuer's conventional non-convertible debt borrowing rate at the date of issuance. This is accomplished through the creation of a discount on the debt that would be accreted using the effective interest method as additional non-cash interest expense over the period the debt is expected to remain outstanding. The Company adopted FSP APB 14-1 on January 1, 2009. See Note 18—Cumulative Effect of Adoption of Accounting Principles for a summary of the impact of the adoption of FSP APB 14-1 on the Company's consolidated financial statements.

In June 2008, the FASB issued FSP EITF No. 03-6-1, "Determining Whether Instruments Granted in Share-Based Payment Transactions Are Participating Securities." The adoption of FSP EITF No. 03-6-1 on January 1, 2009 did not have a material impact on the Company's consolidated financial statements.

In June 2008, the FASB ratified EITF No. 07-5, "Determining Whether an Instrument (or Embedded Feature) Is Indexed to an Entity's Own Stock." Paragraph 11(a) of SFAS No. 133, Accounting for Derivatives and Hedging Activities, specifies that a contract that would otherwise meet the definition of a derivative but is both (a) indexed to the Company's own stock and (b) classified in stockholders' equity in the statement of financial position would not be considered a derivative financial instrument. EITF No. 07-5 provided a new two-step model to be applied in determining whether a financial instrument or an embedded feature is indexed to an issuer's own stock and thus able to

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

## 2. Summary of Significant Accounting Policies: (Continued)

qualify for the SFAS No. 133 paragraph 11(a) scope exception. The adoption of EITF No. 07-5 on January 1, 2009 did not have an impact on the Company's consolidated financial statements.

In April 2009, the FASB issued FSP SFAS 107-1 and APB 28-1, "Interim Disclosures about Fair Value of Financial Instruments," which relates to fair value disclosures for any financial instruments that are not currently reflected on the balance sheet at fair value. FSP SFAS 107-1 and APB 28-1 requires disclosures on a quarterly basis that provide qualitative and quantitative information about fair value estimates for all those financial instruments not measured on the balance sheet at fair value. FSP FAS 107-1 and APB 28-1 will be effective for interim reporting periods ending after June 15, 2009, with early adoption permitted for periods ending after March 15, 2009. The Company adopted FSP FAS 107-1 and APB 28-1 on January 1, 2009 and has provided these disclosures in Note 9—Mortgage Notes Payable and Note 10—Bank and Other Notes Payable.

In April 2009, the FASB issued FSP SFAS 115-2 and SFAS 124-2, "Recognition and Presentation of Other-Than-Temporary Impairments." FSP SFAS 115-2 and SFAS 124-2 is intended to bring greater consistency to the timing of impairment recognition and provide greater clarity to investors about the credit and noncredit components of impaired debt securities that are not expected to be sold. It also requires increased and more timely disclosures regarding expected cash flows, credit losses, and an aging of securities with unrealized losses. FSP SFAS 115-2 and SFAS 124-2 will be effective for interim reporting periods ending after June 15, 2009, with early adoption permitted for periods ending after March 15, 2009. The early adoption of FSP SFAS 115-2 and SFAS 124-2 on January 1, 2009, did not have a significant impact on the Company's consolidated financial statements.

# 3. Earnings per Share ("EPS"):

The computation of basic earnings per share is calculated by dividing (i) net income available to common stockholders less an allocation to participating securities pursuant to the two-class method by (ii) the weighted average number of common vested shares outstanding for the three months ended March 31, 2009 and 2008. The computation of diluted earnings per share includes the dilutive effect of share and unit-based compensation plans and convertible senior notes calculated using the treasury stock method and the dilutive effect of all other dilutive securities calculated using the "if converted" method. The OP Units and common units of MACWH, LP, a Delaware limited partnership and subsidiary of the Company ("MACWH, LP"), not held by the Company have been included in the diluted EPS calculation since they may be redeemed on a one-for-one basis for stock or cash, at the Company's option.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

# (Unaudited)

# 3. Earnings per Share ("EPS"): (Continued)

The following table reconciles the basic and diluted earnings per share calculation:

		2009		2008
Numerator				
Income from continuing operations	\$	16,444	\$	11,808
(Loss) income from discontinued operations		(23)		99,853
Income attributable to noncontrolling interests		(2,405)		(16,597)
Net income attributable to the Company		14,016		95,064
Preferred dividends				(2,454)
Allocation of earnings to participating securities		(212)		(581)
Numerator for basic earnings per share—net income available to common stockholders		13,804		92,029
Effect of assumed conversions:				
Partnership units		2,124		16,074
Convertible preferred stock		_		2,454
Numerator for diluted earnings per share—net income available to common stockholders	\$	15,928	\$	110,557
Denominator				
Denominator for basic earnings per share—weighted average number of common vested shares outstanding		76,897		72,342
Effect of dilutive securities:(1)		70,037		72,342
Partnership units		11,654		12,553
Share and unit-based plans(2)				328
Convertible preferred stock(3)		<u> </u>		3,067
Denominator for diluted earnings per share—adjusted weighted		_		3,007
average shares and assumed conversions		88,551		88,290
Earnings per common share attributable to the Company—basic:				
Income from continuing operations	\$	0.18	\$	0.09
Discontinued operations	Ф	0.10	Ф	1.18
Net income available to common stockholders	<u></u>	0.10	<u></u>	1.10
	\$	0.18	\$	1.27
Earnings per common share attributable to the Company—diluted:				
Income from continuing operations	\$	0.18	\$	0.12
Discontinued operations		<u> </u>		1.13
Net income available to common stockholders	\$	0.18	\$	1.25

<sup>(1)</sup> The Senior Notes (See Note 10—Bank and Other Notes Payable) are excluded from diluted EPS for three months ended March 31, 2009 and 2008 as their effect would be antidilutive to net income available to common stockholders.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

# (Unaudited)

# 3. Earnings per Share ("EPS"): (Continued)

- (2) Diluted EPS excludes 1,228,384 of nonvested stock appreciation rights and 132,500 of unexercised stock options for the three months ended March 31, 2009, as their effect was antidilutive to net income available to common stockholders.
- (3) The convertible preferred stock (See Note 17—Cumulative Convertible Redeemable Preferred Stock) was convertible on a one-for-one basis for common stock. The convertible preferred stock was dilutive to net income available to common stockholders for the three months ended March 31, 2008.

The noncontrolling interests of the Operating Partnership as reflected in the Company's consolidated statements of operations have been allocated for EPS calculations as follows:

	Months	e Three s Ended ch 31,
	2009	2008
Income from continuing operations	\$2,127	\$ 1,309
Discontinued operations:		
(Loss) gain on sale of assets	(2)	14,678
(Loss) income from discontinued operations	(1)	87
Total	\$2,124	\$16,074

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

# (Unaudited)

## 4. Investments in Unconsolidated Joint Ventures:

The following are the Company's investments in various joint ventures or properties jointly owned with third parties. The Operating Partnership's interest in each joint venture as of March 31, 2009 is as follows:

Joint Venture	Partnership's Ownership %(1)
Biltmore Shopping Center Partners LLC	50.0%
Camelback Colonnade SPE LLC	75.0%
Chandler Festival SPE LLC	50.0%
Chandler Gateway SPE LLC	50.0%
Chandler Village Center, LLC	50.0%
Coolidge Holding LLC	37.5%
Corte Madera Village, LLC	50.1%
Desert Sky Mall—Tenants in Common	50.0%
East Mesa Land, L.L.C.	50.0%
East Mesa Mall, L.L.C.—Superstition Springs Center	33.3%
Jaren Associates #4	12.5%
Kierland Tower Lofts, LLC	15.0%
Macerich Northwestern Associates—Broadway Plaza	50.0%
Macerich SanTan Phase 2 SPE LLC—SanTan Village Power Center	34.9%
MetroRising AMS Holding LLC—Metrocenter Mall	15.0%
New River Associates—Arrowhead Towne Center	33.3%
North Bridge Chicago LLC	50.0%
NorthPark Land Partners, LP	50.0%
NorthPark Partners, LP	50.0%
One Scottsdale Investors LLC	50.0%
Pacific Premier Retail Trust	51.0%
PHXAZ/Kierland Commons, L.L.C.	24.5%
Propcor Associates	25.0%
Propcor II Associates, LLC—Boulevard Shops	50.0%
Scottsdale Fashion Square Partnership	50.0%
SDG Macerich Properties, L.P.	50.0%
The Market at Estrella Falls LLC	35.1%
Tysons Corner Holdings LLC	50.0%
Tysons Corner LLC	50.0%
Tysons Corner Property Holdings II LLC	50.0%
Tysons Corner Property Holdings LLC	50.0%
Tysons Corner Property LLC	50.0%
WM Inland, L.L.C.	50.0%
West Acres Development, LLP	19.0%
Westcor/Gilbert, L.L.C.	50.0%
Westcor/Goodyear, L.L.C.	50.0%
Westcor/Queen Creek Commercial LLC	37.9%
Westcor/Queen Creek LLC	37.7%
Westcor/Queen Creek Medical LLC	37.7%
Westcor/Queen Creek Residential LLC	37.7%
Westcor/Surprise Auto Park LLC	33.3%
Westpen Associates	50.0%
WM Ridgmar, L.P.	50.0%
Wilshire Building—Tenants in Common	30.0%

<sup>(1)</sup> The Operating Partnership's ownership interest in this table reflects its legal ownership interest but may not reflect its economic interest since each joint venture has various agreements regarding cash flow, profits and losses, allocations, capital requirements and other matters.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

## 4. Investments in Unconsolidated Joint Ventures: (Continued)

The Company generally accounts for its investments in joint ventures using the equity method unless the Company has a controlling interest in the joint venture or is the primary beneficiary in a variable interest entity. Although the Company has a greater than 50% interest in Pacific Premier Retail Trust, Camelback Colonnade SPE LLC and Corte Madera Village, LLC, the Company shares management control with the partners in these joint ventures and therefore, accounts for these joint ventures using the equity method of accounting.

The Company has recently made the following investments and dispositions in unconsolidated joint ventures:

On January 10, 2008, the Company, in a 50/50 joint venture, acquired The Shops at North Bridge, a 680,933 square foot urban shopping center in Chicago, Illinois, for a total purchase price of \$515,000. The Company's share of the purchase price was funded by the assumption of a pro rata share of the \$205,000 fixed rate mortgage on the Center and by borrowings under the Company's line of credit. The results of The Shops at North Bridge are included below for the period subsequent to its date of acquisition.

On June 11, 2008, the Company became a 50% owner in a joint venture that acquired One Scottsdale, which plans to develop a luxury retail and mixed-use property in Scottsdale, Arizona. The Company's share of the purchase price was \$52,500, which was funded by borrowings under the Company's line of credit. The results of One Scottsdale are included below for the period subsequent to its date of acquisition.

On December 19, 2008, the Company sold a fee and/or ground leasehold interest in three freestanding Mervyn's department stores to Pacific Premier Retail Trust, one of the Company's joint ventures, for \$43,405, resulting in a gain on sale of assets of \$1,511. The Company's pro rata share of the proceeds were used to pay down the Company's line of credit. See Mervyn's in Note 12—Acquisitions and Note 13—Discontinued Operations.

Combined and condensed balance sheets and statements of operations are presented below for all unconsolidated joint ventures.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

# (Unaudited)

# 4. Investments in Unconsolidated Joint Ventures: (Continued)

# **Combined and Condensed Balance Sheets of Unconsolidated Joint Ventures:**

	March 31, 2009	December 31, 2008
Assets(1):		
Properties, net	\$4,700,930	\$4,706,823
Other assets	437,406	531,976
Total assets	\$5,138,336	\$5,238,799
Liabilities and partners' capital(1):		
Mortgage notes payable(2)	\$4,235,803	\$4,244,270
Other liabilities	197,660	215,975
Company's capital(3)	398,558	434,504
Outside partners' capital	306,315	344,050
Total liabilities and partners' capital	\$5,138,336	\$5,238,799
Investment in unconsolidated joint ventures:		
Company's capital	\$ 398,558	\$ 434,504
Basis adjustment(3)	576,027	579,426
Investments in unconsolidated joint ventures	\$ 974,585	\$1,013,930
Assets—Investments in unconsolidated joint ventures	\$1,046,947	\$1,094,845
Liabilities—Investments in unconsolidated joint ventures	(72,362)	(80,915)
	\$ 974,585	\$1,013,930

<sup>(1)</sup> These amounts include the assets and liabilities of the following significant subsidiaries as of March 31, 2009 and December 31, 2008:

	SDG Macerich Properties, L.P.	Macerich Retail				
As of March 31, 2009:			,			
Total Assets	\$ 874,163	\$1,073,912	\$327,887			
Total Liabilities	\$ 823,226	\$ 969,193	\$334,984			
As of December 31, 2008:						
Total Assets	\$ 882,117	\$1,148,831	\$328,064			
Total Liabilities	\$ 823,550	\$ 976,506	\$333,307			

<sup>(2)</sup> Certain joint ventures have debt that could become recourse debt to the Company should the joint venture be unable to discharge the obligations of the related debt. As of March 31, 2009 and

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

## 4. Investments in Unconsolidated Joint Ventures: (Continued)

December 31, 2008, a total of \$17,099 and \$16,898, respectively, could become recourse debt to the Company.

Included in mortgage notes payable are amounts due to affiliates of Northwestern Mutual Life ("NML") of \$209,494 and \$211,098 as of March 31, 2009 and December 31, 2008, respectively. NML is considered a related party because it is a joint venture partner with the Company in Macerich Northwestern Associates. Interest expense incurred on these borrowings amounted to \$3,298 and \$2,105 for the three months ended March 31, 2009 and 2008, respectively.

(3) This represents the difference between the cost of an investment and the book value of the underlying equity of the joint venture. The Company is amortizing this difference into income on a straight-line basis, consistent with the lives of the underlying assets. The amortization of this difference was \$3,864 and \$2,489 for the three months ended March 31, 2009 and 2008, respectively.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

# (Unaudited)

# 4. Investments in Unconsolidated Joint Ventures: (Continued)

# Combined and Condensed Statements of Operations of Unconsolidated Joint Ventures:

	SDG Macerich Properties, L.P.		Pacific Premier Retail Trust	Premier Tysons Retail Corner		Other Joint Ventures			Total
Three Months Ended March 31,									
2009 Revenues:									
Minimum rents	\$	22.986	\$32,767	¢	14,642	\$	69,801	\$	140,196
Percentage rents	Ψ	834	556	Ψ	143	Ψ	1,482	Ψ	3,015
Tenant recoveries		12.284	12,253		9.079		34,050		67,666
Other		836	997		393		5,241		7,467
Total revenues		36,940	46,573	_	24,257	_	110,574	_	218,344
Expenses:				-				_	
Shopping center and operating expenses		14,256	13,683		7,664		41,280		76,883
Interest expense		11,516	12,228		3,998		27,968		55,710
Depreciation and amortization		7,248	8,883		4,450		26,291		46,872
Total operating expenses		33,020	34,794		16,112		95,539		179,465
(Loss) gain on sale of assets		(2)					176		174
Net income	\$	3,918	\$ 11,779	\$	8,145	\$	15,211	\$	39,053
Company's equity in net income	\$	1,959	\$ 5,990	\$	4,073	\$	3,904	\$	15,926
Three Months Ended March 31, 2008									
Revenues:	\$	22.201	¢ 21 040	φ	15.004	ď	CO 200	d'	120 452
Minimum rents Percentage rents	Þ	23,201 930	\$31,949 1,124	Ф	15,094 453	\$	68,209 2,188	\$	138,453 4,695
Tenant recoveries		12,427	12,916		9,033		34,398		68,774
Other		1,091	1,099		606		6,122		8,918
Total revenues		37,649	47,088	_	25,186	_	110,917	_	220,840
Expenses:				_		_		_	
Shopping center and operating expenses		14,946	13,137		7,714		39,411		75,208
Interest expense		11,628	11,605		4,116		29,540		56,889
Depreciation and amortization		7,451	7,832		4,622		23,324		43,229
Total operating expenses		34,025	32,574		16,452		92,275		175,326
Gain on sale of assets				_			8,616		8,616
Net income	\$	3,624	\$14,514	\$	8,734	\$	27,258	\$	54,130
Company's equity in net income	\$	1,812	\$ 7,385	\$	4,367	\$	8,734	\$	22,298

Significant accounting policies used by the unconsolidated joint ventures are similar to those used by the Company.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

# 5. Derivative Instruments and Hedging Activities:

The Company recognizes all derivatives in the consolidated financial statements and measures the derivatives at fair value. The Company uses derivative financial instruments in the normal course of business to manage or reduce its exposure to adverse fluctuations in interest rates. The Company designs its hedges to be effective in reducing the risk exposure that they are designated to hedge. Any instrument that meets the cash flow hedging criteria in SFAS No. 133, "Accounting for Derivative Instruments and Hedging Activities," is formally designated as a cash flow hedge at the inception of the derivative contract. On an ongoing quarterly basis, the Company adjusts its balance sheet to reflect the current fair value of its derivatives. To the extent they are effective, changes in fair value of derivatives are recorded in comprehensive income. Ineffective portions, if any, are included in net income. No ineffectiveness was recorded in net income during the three months ended March 31, 2009 or 2008. If any derivative instrument used for risk management does not meet the hedging criteria, it is marked-to-market each period in the consolidated statements of operations. As of March 31, 2009, two of the Company's derivative instruments were not designated as cash flow hedges. As of March 31, 2009, the Company's derivative instruments did not contain any credit risk related contingent features or collateral arrangements. Changes in the market value of these derivative instruments are recorded in the consolidated statements of operations.

The Company reclassified \$241 for the three months ended March 31, 2008 related to treasury rate lock transactions settled in prior years from accumulated other comprehensive income to earnings.

Interest rate swap and cap agreements are purchased by the Company from third parties to manage the risk of interest rate changes on some of the Company's floating rate debt. Amounts (paid) received as a result of these agreements are recorded as an addition (reduction) of interest expense. The Company recorded other comprehensive income (loss) of \$32,990 and (\$23,857) related to the marking-to-market of interest rate swap and cap agreements for the three months ended March 31, 2009 and 2008, respectively. The amount expected to be reclassified to interest expense in the next 12 months is immaterial.

The following derivatives were outstanding at March 31, 2009:

	Notional				Fair
Property/Entity_	Amount	Product	Rate	Maturity	Value
La Cumbre Plaza(1)(2)	30,000	Cap	7.12%	8/9/2009	
Panorama Mall(1)(2)	50,000	Cap	6.65%	3/1/2010	_
The Oaks(2)	150,000	Cap	6.25%	7/1/2010	_
The Operating Partnership(3)	450,000	Swap	4.80%	4/15/2010	(12,086)
The Operating Partnership(3)	400,000	Swap	5.08%	4/25/2011	(11,354)
Westside Pavilion(2)	175,000	Cap	5.50%	6/1/2010	_

- (1) Derivative is not designated as a hedge.
- (2) See additional disclosure in Note 9—Mortgage Notes Payable.
- (3) See additional disclosure in Note 10—Bank and Other Notes Payable.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

# 5. Derivative Instruments and Hedging Activities: (Continued)

	As	set Derivative	es	Liability Derivatives		
		March 31, 2009	December 31, 2008		March 31, 2009	December 31, 2008
Derivatives designated as hedging instruments under SFAS No. 133	Balance Sheet Location	Fair Value	Fair Value	Balance Sheet Location	Fair Value	Fair Value
				Other		
Interest rate cap agreements	Other assets	\$ —	\$ 2	liabilities	\$ —	\$ —
				Other		
Interest rate swap agreements	Other assets	_	_	liabilities	23,440	56,434
Total derivatives designated as hedging instruments under SFAS No. 133			2		23,440	56,434

Derivatives not designated as hedging instruments under SFAS No. 133						
Interest rate cap agreements	Other assets	\$ _	\$ _	Other liabilities	\$ —	\$ _
Interest rate swap agreements	Other assets		_	Other liabilities	_	_
Total derivatives not designated as hedging instruments under SFAS						
No. 133		_	_		_	_
Total derivatives		\$ _	\$ 2		\$23,440	\$ 56,434

The fair values of interest rate swap and cap agreements are determined using the market standard methodology of discounting the future expected cash receipts that would occur if variable interest rates fell below or rose above the strike rate of the interest rate swap and cap agreements. The variable interest rates used in the calculation of projected receipts on the interest rate swap and cap agreements are based on an expectation of future interest rates derived from observable market interest rate curves and volatilities. To comply with the provisions of SFAS No. 157, the Company incorporates credit valuation adjustments to appropriately reflect both its own nonperformance risk and the respective counterparty's nonperformance risk in the fair value measurements. In adjusting the fair value of its derivative contracts for the effect of nonperformance risk, the Company has considered the impact of netting and any applicable credit enhancements, such as collateral postings, thresholds, mutual puts, and guarantees.

Although the Company has determined that the majority of the inputs used to value its derivatives fall within Level 2 of the fair value hierarchy, the credit valuation adjustments associated with its derivatives utilize Level 3 inputs, such as estimates of current credit spreads to evaluate the likelihood of default by itself and its counterparties. However, as of March 31, 2009, the Company has assessed the significance of the impact of the credit valuation adjustments on the overall valuation of its derivative positions and has determined that the credit valuation adjustments are not significant to the overall valuation of its derivatives. As a result, the Company has determined that its derivative valuations in their entirety are classified in Level 2 of the fair value hierarchy.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

# (Unaudited)

# 5. Derivative Instruments and Hedging Activities: (Continued)

The following table presents the Company's liabilities measured at fair value on a recurring basis as of March 31, 2009:

	Active Marke Identical As and			Significant Other Observable Inputs (Level 2)		Other Unobservable Observable Inputs		Other Unobservable bservable Inputs					
Liabilities													
Derivative Instruments	\$	_	\$	23,440	\$	_	\$	23,440					

# 6. Property:

Property consists of the following:

	March 31, 2009	December 31, 2008
Land	\$ 1,149,506	\$1,135,013
Building improvements	5,223,160	5,190,049
Tenant improvements	330,434	327,877
Equipment and furnishings	105,361	101,991
Construction in progress	605,925	600,773
	7,414,386	7,355,703
Less accumulated depreciation	(1,033,301)	(984,384)
	\$ 6,381,085	\$6,371,319

The above schedule also includes the properties purchased in connection with the acquisition of Mervyn's and Boscov's freestanding stores (See Note 12—Acquisitions).

Depreciation expense for the three months ended March 31, 2009 and 2008 was \$52,623 and \$46,788, respectively.

The Company recognized a gain on the sale of land of \$1,354 and \$674 during the three months ended March 31, 2009 and 2008, respectively. In addition, the Company wrote off \$581 of development costs during the three months ended March 31, 2009.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

## 7. Marketable Securities:

Marketable Securities consists of the following:

	March 31, 2009	December 31, 2008
Government debt securities, at par value	\$29,108	\$ 29,108
Less discount	(1,086)	(1,165)
	28,022	27,943
Unrealized gain	3,862	4,347
Fair value	\$31,884	\$ 32,290

Future contractual maturities of marketable securities at March 31, 2009 are as follows:

1 year or less	\$ 1,283
2 to 5 years	4,155
6 to 10 years	23,670
	\$29,108

The proceeds from maturities and interest receipts from the marketable securities are restricted to the service of the \$26,865 note on which the Company remains obligated following the sale of Greeley Mall in July 2006 (See Note 10—Bank and Other Notes Payable).

The Company accounts for its investments in marketable securities as held-to-maturity debt securities under the provisions of SFAS No. 115, "Accounting for Certain Investments in Debt and Equity Securities," as the Company has the intent and the ability to hold these securities until maturity. Accordingly, investments in marketable securities are carried at their amortized cost. The discount on marketable securities is amortized into interest income on a straight-line basis over the term of the notes, which approximates the effective interest method.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

# (Unaudited)

# 8. Deferred Charges And Other Assets, net:

Deferred charges and other assets, net consist of the following:

	N	March 31, 2009		ecember 31, 2008
Leasing	\$	143,011	\$	139,374
Financing		53,402		54,256
Intangible assets resulting from SFAS No. 141				
allocations:				
In-place lease values		168,748		175,428
Leasing commissions and legal costs		57,011		57,832
		422,172		426,890
Less accumulated amortization(1)		(180,830)		(181,579)
		241,342		245,311
Other assets		91,260		94,351
	\$	332,602	\$	339,662

<sup>(1)</sup> Accumulated amortization includes \$103,929 and \$104,600 relating to intangibles resulting from SFAS No. 141(R) allocations at March 31, 2009 and December 31, 2008, respectively. Amortization expense for SFAS No. 141(R) allocations was \$6,830 and \$9,071 for the three months ended March 31, 2009 and 2008, respectively.

The allocated values of above market leases included in deferred charges and other assets, net, and below market leases included in other accrued liabilities, related to SFAS No. 141(R), consist of the following:

	March 31, 2009	December 31, 2008
Above Market Leases		
Original allocated value	\$ 54,736	\$ 71,808
Less accumulated amortization	(33,269)	(49,014)
	\$ 21,467	\$ 22,794
Below Market Leases		
Original allocated value	\$157,137	\$ 185,976
Less accumulated amortization	(83,690)	(108,197)
	\$ 73,447	\$ 77,779

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

# 9. Mortgage Notes Payable:

Mortgage notes payable consist of the following:

	Carrying Amount of Mortgage Notes(a)						
	March 3	31, 2009	2009 December 31, 2008				
Property Pledged as Collateral	Other	Related Party	Other	Related Party	Interest Rate	Monthly Payment Term(b)	Maturity Date
Cactus Power Center(c)	\$ 658		\$ 654	\$	1.85%	1	2011
Capitola Mall	_	37,014	<del>-</del>	37,497	7.13%	380	2011
Carmel Plaza(d)	25,679	_	25,805	_	8.18%	202	2009
Chandler Fashion Center	165,650		166,500	_	5.50%	435	2012
Chesterfield Towne Center(e)	53,690	_	54,111	_	9.07%		2024
Danbury Fair Mall	168,187	_	169,889	_	4.64%	1,225	2011
Deptford Mall	172,500	_	172,500	_	5.41%	778	2013
Deptford Mall	15,592	_	15,642	_	6.46%		2016
Fiesta Mall	84,000	_	0 1,000		4.98%		2015
Flagstaff Mall	37,000		37,000		5.03%		2015
FlatIron Crossing	183,348	_	- , -		5.26%	, -	2013
Freehold Raceway Mall	170,159		171,726		4.68%	, -	2011
Fresno Fashion Fair	84,480	84,480	- ,	- ,	6.76%		2015
Great Northern Mall	39,404		39,591		5.11%		2013
Hilton Village	8,552	_	0,547		5.27%		2012
La Cumbre Plaza(f)	30,000	_	30,000		1.94%		2009
Northridge Mall(g)	79,280	_	75,057		4.94%		2009
Oaks, The(h)	165,000		165,000		2.55%		2011
Oaks, The(i)	81,756	_	00,020		3.26%		2011
Pacific View	86,997	_	87,382		7.20%		2011
Panorama Mall(j)	50,000	_	50,000		1.62%		2010
Paradise Valley Mall(k)	20,009	_	20,259		5.89%		2009
Prescott Gateway	60,000	_	00,000		5.86%		2011
Promenade at Casa Grande(l)	97,291		97,209		1.98%		2009
Queens Center(m)	65,000	65,000	,		7.72%		2013
Queens Center	106,135	106,134	,		7.00%		2013
Rimrock Mall	41,979	_	42,155		7.56%		2011
Salisbury, Center at	115,000		115,000		5.83%		2016
Santa Monica Place	77,567	_	77,888		7.79%		2010
SanTan Village Regional Center(n)	127,686		,		3.27%		2011
Shoppingtown Mall	42,622	_	43,040		5.01%		2011
South Plains Mall(o)	57,438		37,721		9.49%		2029
South Towne Center	89,656	_			6.75%		2015
Towne Mall	14,241		14,500		4.99%		2012
Tucson La Encantada	406 555	78,000		78,000	5.84%		2012
Twenty Ninth Street(p)	106,575		110,000		5.45%		2011
Valley River Center	120,000	_	120,000		5.60%		2016
Valley View Center	125,000		,		5.81%		2011
Victor Valley, Mall of(q)	100,000	_	100,000		2.37%		2011
Vintage Faire Mall	63,052		00,020		7.92%		2010
Westside Pavilion(r) Wilton Mall	175,000	_	175,000		3.14% 4.79%		2011 2029
AA TITOTI TAIGIT	\$ 3,348,264	\$ 370,628	42,608 \$ 3,373,116		4./9%	349	2029
	= 0,0 10,204		= 5,5,5,110				

The mortgage notes payable balances include the unamortized debt premiums (discounts). Debt premiums (discounts) represent the excess (deficiency) of the fair value of debt over (under) the principal value of debt assumed in various acquisitions and are amortized into interest expense over the remaining term of the related debt in a manner that approximates the effective interest method. The interest rate disclosed represents the effective interest rate, including the debt premium (discounts) and deferred finance cost.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## (Dollars in thousands, except per share amounts)

## (Unaudited)

# 9. Mortgage Notes Payable: (Continued)

Debt premiums (discounts) consist of the following:

Property Pledged as Collateral	March 31, 2009		nber 31, 2008
Danbury Fair Mall	\$	8,124	\$ 9,166
Deptford Mall		(40)	(41)
Freehold Raceway Mall		8,081	8,940
Great Northern Mall		(130)	(137)
Hilton Village		(48)	(53)
Paradise Valley Mall		26	99
Shoppingtown Mall		2,381	2,648
Towne Mall		347	371
Wilton Mall		896	1,263
	\$	19,637	\$ 22,256

- (b) This represents the monthly payment of principal and interest.
- (c) The construction loan on the property provides for total borrowings of up to \$101,000, bears interest at LIBOR plus a spread of 1.10% to 1.35% depending on certain conditions and matures on March 14, 2011, with two one-year extension options. At March 31, 2009 and December 31, 2008, the total interest rate was 1.85% and 3.23%, respectively.
- (d) The Company is in negotiations to extend the loan.
- (e) In addition to monthly principal and interest payments, contingent interest, as defined in the loan agreement, may be due to the extent that 35% of the amount by which the property's gross receipts exceeds a base amount. Contingent interest expense recognized was \$72 and \$80 for the three months ended March 31, 2009 and 2008, respectively.
- (f) The loan bears interest at LIBOR plus 0.88% and matures on August 9, 2009. The loan is covered by an interest rate cap agreement that effectively prevents LIBOR from exceeding 7.12%. See Note 5 —Derivative Instruments and Hedging Activities. At March 31, 2009 and December 31, 2008, the total interest rate was 1.94% and 2.58%, respectively.
- (g) The Company has received a commitment for an eighteen-month extension of this loan at a borrowing level of \$72,000, and an interest rate of 7.50%.
- The loan bears interest at LIBOR plus 1.75% and matures on July 10, 2011 with two one-year extension options. At March 31, 2009 and December 31, 2008, the total interest rate was 2.55% and 3.48%, respectively. The loan is covered by an interest rate cap agreement that effectively prevents LIBOR from exceeding 6.25% over the loan term. See Note 5—Derivative Instruments and Hedging Activities.
- (i) The construction loan allows for total borrowings of up to \$135,000, bears interest at LIBOR plus a spread of 1.75% to 2.10%, depending on certain conditions and matures on July 10, 2011, with two one-year extension options. At March 31, 2009 and December 31, 2008, the total interest rate was 3.26% and 4.24%, respectively.
- (j) The loan bears interest at LIBOR plus 0.85% and matures on February 28, 2010, with a one-year extension option. The loan is covered by an interest rate cap agreement that effectively prevents LIBOR from exceeding 6.65%. See Note 5—Derivative Instruments and Hedging Activities. At March 31, 2009 and December 31, 2008, the total interest rate was 1.62%.
- (k) The loan was paid off in full on May 1, 2009.
- (I) The construction loan allows for total borrowings of up to \$110,000, and bears interest at LIBOR plus a spread of 1.20% to 1.40% depending on certain conditions. The loan matures in August 2009, with two one-year extension options. At March 31, 2009 and December 31, 2008, the total interest rate was 1.98% and 3.35%, respectively.
- (m) On February 2, 2009, the Company replaced the existing loan on the property with a new \$130,000 loan that bears interest at 7.72% and matures on March 1, 2013. NML funded 50% of the loan proceeds.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## (Dollars in thousands, except per share amounts)

## (Unaudited)

## 9. Mortgage Notes Payable: (Continued)

- (n) The construction loan on the property that allows for total borrowings of up to \$150,000 and bears interest at LIBOR plus a spread of 2.10% to 2.25%, depending on certain conditions. The loan matures on June 13, 2011, with two one-year extension options. At March 31, 2009 and December 31, 2008, the total interest rate was 3.27% and 3.91%, respectively.
- On March 1, 2009, the interest rate of the loan increased from 7.49% to 9.49% and was extended until March 1, 2029.
- (p) On March 25, 2009, the loan agreement was modified to bear interest at LIBOR plus 3.40% and matures on June 5, 2011, with a one-year extension option. At March 31, 2009 and December 31, 2008, the total interest rate was 5.45% and 2.20%, respectively.
- (q) The loan bears interest at LIBOR plus 1.60% and matures on May 6, 2011, with two one-year extension options. At March 31, 2009 and December 31, 2008, the total interest rate on the loan was 2.37% and 3.74%, respectively.
- (r) The loan bears interest at LIBOR plus 2.00% and matures on June 5, 2011, with two one-year extension options. At March 31, 2009 and December 31, 2008, the total interest rate on the new loan was 3.14% and 4.07%, respectively. The loan is covered by an interest rate cap agreement that effectively prevents LIBOR from exceeding 5.50% until June 1, 2010. See Note 5—Derivative Instruments and Hedging Activities.

Most of the mortgage loan agreements contain a prepayment penalty provision for the early extinguishment of the debt.

The Company expects all 2009 loan maturities will be refinanced, extended and/or paid-off from the Company's line of credit.

Total interest expense capitalized during the three months ended March 31, 2009 and 2008 was \$5,061 and \$7,053, respectively.

Related party mortgage notes payable are amounts due to affiliates of NML. See Note 11—Related Party Transactions, for interest expense associated with loans from NML.

The fair value of mortgage notes payable at March 31, 2009 and December 31, 2008 was \$3,564,929 and \$3,529,762, respectively, based on current interest rates for comparable loans. The method for computing fair value was determined using a present value model and an interest rate that included a credit value adjustment based on the estimated value of the property that serves as collateral for the underlying debt.

## 10. Bank and Other Notes Payable:

Bank and other notes payable consist of the following:

Convertible Senior Notes ("Senior Notes"):

The Senior Notes bear interest at 3.25%, payable semiannually, are senior unsecured debt of the Company and are guaranteed by the Operating Partnership. Prior to December 14, 2011, upon the occurrence of certain specified events, the Senior Notes will be convertible at the option of holder into cash, shares of the Company's common stock or a combination of cash and shares of the Company's common stock, at the election of the Company, at an initial conversion rate of 8.9702 shares per \$1 principal amount. On and after December 15, 2011, the Senior Notes will be convertible at any time prior to the second business day preceding the maturity date at the option of the holder at the initial conversion rate. The initial conversion price of approximately \$111.48 per share represented a 20% premium over the closing price of the Company's common stock on March 12, 2007, the date of

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

# 10. Bank and Other Notes Payable: (Continued)

issuance of the Senior Notes. The initial conversion rate is subject to adjustment under certain circumstances. Holders of the Senior Notes do not have the right to require the Company to repurchase the Senior Notes prior to maturity except in connection with the occurrence of certain fundamental change transactions.

The Company purchased two capped calls ("Capped Calls") from affiliates of the initial purchasers of the Senior Notes that effectively increased the conversion price to approximately \$130.06, which represents a 40% premium to the March 12, 2007 closing price of \$92.90 per common share of the Company. The Capped Calls are expected to generally reduce the potential dilution upon exchange of the Senior Notes in the event the market value per share of the Company's common stock, as measured under the terms of the relevant settlement date, is greater than the strike price of the Capped Calls. If, however, the market value per share of the Company's common stock exceeds \$130.06 per common share, then the dilution mitigation under the Capped Calls will be capped, which means there would be dilution from exchange of the Senior Notes to the extent that the market value per share of the Company's common stock exceeds \$130.06.

During the three months ended March 31, 2009, the Company repurchased and retired \$56,815 of the Senior Notes for \$30,679 and recorded a gain on extinguishment of \$22,474. The repurchase was funded by borrowings under the Company's line of credit.

The carrying value of the Senior Notes at March 31, 2009 and December 31, 2008 was \$636,728 and \$687,654, respectively, which included unamortized discount of \$33,622 and \$39,511, respectively.

As of March 31, 2009 and December 31, 2008, the effective interest rate was 5.41%. The fair value of the Senior Notes at March 31, 2009 and December 31, 2008 was \$312,383 and \$379,435, respectively, based on the quoted market price on each date.

## Line of Credit:

The Company has a \$1,500,000 revolving line of credit that matures on April 25, 2010 with a one-year extension option. The interest rate fluctuates from LIBOR plus 0.75% to LIBOR plus 1.10% depending on the Company's overall leverage. The Company has an interest rate swap agreement that effectively fixed the interest rate on \$400,000 of the outstanding balance of the line of credit at 6.23% until April 25, 2011. See Note 5—Derivative Instruments and Hedging Activities. As of March 31, 2009 and December 31, 2008, borrowings outstanding were \$1,158,500 and \$1,099,500, at an average interest rate, excluding the \$400,000 swapped portion, of 1.78% and 3.19%, respectively. The fair value of the Company's line of credit at March 31, 2009 and December 31, 2008 was \$1,113,037 and \$1,067,631 based on a present value model using current interest rate spreads offered to the Company for comparable debt.

# Term Notes:

The Company obtained a five-year term loan that bears interest at LIBOR plus 1.50% and matures on April 26, 2010. The loan is covered by an interest rate swap agreement that effectively fixed the interest rate of the term loan at 6.30% until maturity. See Note 5—Derivative Instruments and

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

## 10. Bank and Other Notes Payable: (Continued)

Hedging Activities. As of March 31, 2009 and December 31, 2008, the note had a balance outstanding of \$444,375 and \$446,250, respectively, with an effective interest rate of 6.50%. The fair value of the term loan at March 31, 2009 and December 31, 2008 was \$448,926 and \$452,240 based on a present value model using current interest rate spreads offered to the Company for comparable debt.

On July 27, 2006, concurrent with the sale of Greeley Mall, the Company provided marketable securities to replace Greeley Mall as collateral for the mortgage note payable on the property (See Note 7—Marketable Securities). As a result of this transaction, the debt was reclassified to bank and other notes payable. This note bears interest at an effective rate of 6.34% and matures in September 2013. As of March 31, 2009 and December 31, 2008, the note had a balance outstanding of \$26,865 and \$27,038, respectively. The fair value of the note at March 31, 2009 and December 31, 2008 was \$19,310 and \$19,074 based on current interest rates for comparable loans. The method for computing fair value was determined using a present value model and an interest rate that included a credit value adjustment based on the estimated value of the property that serves as collateral for the underlying debt.

As of March 31, 2009 and December 31, 2008, the Company was in compliance with all applicable loan covenants under its debt agreements.

## 11. Related-Party Transactions:

Certain unconsolidated joint ventures and third-parties have engaged the Management Companies to manage the operations of the Centers. Under these arrangements, the Management Companies are reimbursed for compensation paid to on-site employees, leasing agents and project managers at the Centers, as well as insurance costs and other administrative expenses.

The following are fees charged to unconsolidated joint ventures and third-party managed properties:

	Months	e Three s Ended ch 31,
	2009	2008
Management Fees		
MMC	\$2,969	\$2,925
Westcor Management Companies	1,949	1,855
Wilmorite Management Companies	409	420
	\$5,327	\$5,200
Development and Leasing Fees		
MMC	\$ 470	\$ 99
Westcor Management Companies	1,097	1,618
Wilmorite Management Companies	300	438
	\$1,867	\$2,155

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

## 11. Related-Party Transactions: (Continued)

Certain mortgage notes on the properties are held by NML (See Note 9—Mortgage Notes Payable). Interest expense in connection with these notes was \$5,790 and \$3,696 for the three months ended March 31, 2009 and 2008, respectively. Included in accounts payable and accrued expenses is interest payable to these partners of \$2,010 and \$1,609 at March 31, 2009 and December 31, 2008, respectively.

As of March 31, 2009 and December 31, 2008, the Company had loans to unconsolidated joint ventures of \$1,050 and \$932, respectively. Interest income associated with these notes was \$16 and \$12 for the three months ended March 31, 2009 and 2008, respectively. These loans represent initial funds advanced to development stage projects prior to construction loan funding. Correspondingly, loan payables in the same amount have been accrued as an obligation by the various joint ventures.

Due from affiliates of \$6,190 and \$9,124 at March 31, 2009 and December 31, 2008, respectively, represents unreimbursed costs and fees due from unconsolidated joint ventures under management agreements.

## 12. Acquisitions:

The Company has completed the following recent acquisitions:

## Mervyn's:

On December 17, 2007, the Company purchased a portfolio of ground leasehold and/or fee simple interests in 39 Mervyn's department stores for \$400,160. The Company purchased an additional ground leasehold interest on January 31, 2008 for \$13,182 and a fee simple interest on February 29, 2008 for \$19,338. All of the purchased properties are located in the Southwest United States. The purchase price was funded by cash and borrowings under the Company's line of credit. Concurrent with each acquisition, the Company entered into individual agreements to lease back the properties to Mervyn's for terms of 14 to 20 years. In connection with the acquisition of the Mervyn's portfolio and applying SFAS No. 141, the Company recorded intangible assets of \$110.7 million and intangible liabilities of \$59.0 million. The results of operations include these properties since the acquisition date.

#### Boscov's:

On May 20, 2008, the Company purchased fee simple interests in a 161,350 square foot Boscov's department store at Deptford Mall in Deptford, New Jersey. The total purchase price of \$23,500 was funded by the assumption of the existing mortgage note on the property and by borrowings under the Company's line of credit. The results of operations have included this property since the date of acquisition.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

## 13. Discontinued Operations:

The following operations were recently discontinued:

# Mervyn's:

In July 2008, Mervyn's filed for bankruptcy protection and announced in October 2008 its plans to liquidate all merchandise, auction its store leases and wind down its business. The Company had 45 Mervyn's stores in its portfolio. The Company owned the ground leasehold and/or fee simple interest in 44 of those stores and the remaining store was owned by a third party but was located at one of the Centers.

In September 2008, the Company recorded a write-down of \$5,214 due to the anticipated rejection of six of the Company's leases by Mervyn's. In addition, the Company terminated its former plan to sell the 29 Mervyn's stores located at shopping centers not owned or managed by the Company. The Company's decision was based on current conditions in the credit market and the assumption that a better return could be obtained by holding and operating the assets. As a result of the change in plans to sell, the Company recorded a loss of \$5,347 in (loss) gain on sale or write-down of assets in order to adjust the carrying value of these assets for depreciation expense that otherwise would have been recognized had these assets been continuously classified as held and used.

In December 2008, Kohl's and Forever 21 assumed a total of 23 of the Mervyn's leases and the remaining 22 leases were rejected by Mervyn's under the bankruptcy laws. As a result, the Company wrote off the unamortized intangible assets and liabilities related to the rejected and unassumed leases in December 2008. The Company wrote off \$27,655 of unamortized intangible assets related to lease in place values, leasing commissions and legal costs to depreciation and amortization. Unamortized intangible assets of \$14,881 relating to above market leases and unamortized intangible liabilities of \$24,523 relating to below market leases were written off to minimum rents.

On December 19, 2008, the Company sold a fee and/or ground leasehold interest in three freestanding Mervyn's department stores (collectively referred to as the "PPRT Mervyn's") to Pacific Premier Retail Trust, one of the Company's joint ventures, for \$43,405, resulting in a gain on sale of assets of \$1,511. The Company's pro rata share of the proceeds was used to pay down the Company's line of credit.

# Rochester Redemption:

On January 1, 2008, a subsidiary of the Operating Partnership, at the election of the holders, redeemed the 3,426,609 participating convertible preferred units ("PCPUs"). As a result of the redemption, the Company received the 16.32% minority interest in the portion of the Wilmorite portfolio that included Danbury Fair Mall, Freehold Raceway Mall, Great Northern Mall, Rotterdam Square, Shoppingtown Mall, Towne Mall, Tysons Corner Center and Wilton Mall, collectively referred to as the "Non-Rochester Properties," for total consideration of \$224,393, in exchange for the Company's ownership interest in the portion of the Wilmorite portfolio that consisted of Eastview Commons, Eastview Mall, Greece Ridge Center, Marketplace Mall and Pittsford Plaza, collectively referred to as the "Rochester Properties," including approximately \$18,000 in cash held at those properties. Included in the redemption consideration was the assumption of the remaining 16.32%

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

## 13. Discontinued Operations: (Continued)

interest in the indebtedness of the Non-Rochester Properties, which had an estimated fair value of \$105,962. In addition, the Company also received additional consideration of \$11,763, in the form of a note, for certain working capital adjustments, extraordinary capital expenditures, leasing commissions, tenant allowances, and decreases in indebtedness during the Company's period of ownership of the Rochester Properties. The Company recognized a gain of \$99,082 on the exchange based on the difference between the fair value of the additional interest acquired in the Non-Rochester Properties and the carrying value of the Rochester Properties, net of minority interest. This exchange is referred to herein as the "Rochester Redemption."

The Company determined the fair value of the debt using a present value model based upon the terms of equivalent debt and upon credit spreads made available to the Company. The following table represents the debt measured at fair value on January 1, 2008:

	Quoted Prices in Active Markets for Identical Assets and Liabilities (Level 1)		Significant Other Observable Inputs (Level 2)		Significant Unobservable Inputs (Level 3)		Balance at January 1, 2008	
Liabilities								
Debt on Non-Rochester Properties	\$		\$	71.032	\$	34,930	\$	105,962

The source of the Level 2 inputs involved the use of the nominal weekly average of the U.S. treasury rates. The source of the Level 3 inputs was based on comparable credit spreads on the estimated value of the property that serves as the underlying collateral of the debt.

As a result of the Rochester Redemption, the Company recorded a credit to additional paid-in capital of \$172,805 due to the reversal of adjustments to noncontrolling interests for the redemption value on the Rochester Properties over the Company's historical cost. In addition, the Company recorded a step-up in the basis of approximately \$218,812 in the remaining portion of the Non-Rochester Properties.

The Company has classified the results of operations for the three months ended March 31, 2009 and 2008 for all of the above dispositions as discontinued operations.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

# 13. Discontinued Operations: (Continued)

Revenues and (loss) income from discontinued operations consist of the following:

	Montl	For the Three Months Ended March 31,	
	2009	2008	
Revenues:			
Scottsdale 101	\$	\$ 10	
Holiday Village Mall	_	338	
Great Falls Marketplace	_	(64)	
Northwest Arkansas Mall	_	_	
PPRT Mervyn's		1,111	
	\$	\$1,395	
(Loss) income from discontinued operations:			
Scottsdale 101	\$(6)	\$ 2	
Holiday Village Mall		338	
Great Falls Marketplace	_	(64)	
Northwest Arkansas Mall	_	(1)	
PPRT Mervyn's	_	315	
	\$(6)	\$ 590	

## 14. Commitments and Contingencies:

The Company has certain properties subject to non-cancelable operating ground leases. The leases expire at various times through 2107, subject in some cases to options to extend the terms of the lease. Certain leases provide for contingent rent payments based on a percentage of base rental income, as defined in the lease. Ground rent expenses were \$2,035 and \$1,817 for the three months ended March 31, 2009 and 2008, respectively. No contingent rent was incurred in either period.

As of March 31, 2009 and December 31, 2008, the Company was contingently liable for \$19,699 in letters of credit guaranteeing performance by the Company of certain obligations relating to the Centers. The Company does not believe that these letters of credit will result in a liability to the Company. In addition, the Company has a \$24,000 letter of credit that serves as collateral to a liability assumed in the acquisition of a property.

The Company has entered into a number of construction agreements related to its redevelopment and development activities. Obligations under these agreements are contingent upon the completion of the services within the guidelines specified in the agreement. At March 31, 2009, the Company had \$97,902 in outstanding obligations, which it believes will be settled in 2009.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

## 15. Share and Unit-Based Plans:

The Company has established share and unit-based compensation plans for the purpose of attracting and retaining executive officers, directors and key employees. In addition, the Company has established an Employee Stock Purchase Plan ("ESPP") to allow employees to purchase the Company's common stock at a discount.

On February 25, 2009, the Company reduced its workforce by 142 employees out of a total of approximately 2,845 regular and temporary employees. This reduction in workforce was a result of the Company's review and realignment of its strategic priorities, including its expectation of reduced development and redevelopment activity in the near future. As part of the plan, the Company accelerated the vesting of the share and unit-based awards of certain terminated employees. As a result of the modification of the awards, the Company recorded a reduction in compensation cost of \$487.

On March 6, 2009, the Company granted 1,600,002 restricted stock units ("RSUs") to certain officers of the Company as an additional component of compensation. The outstanding RSUs vest over three years and the compensation cost related to the grants are determined by the market value at the grant date and are amortized over the vesting period on a straight-line basis. RSUs are subject to restrictions determined by the Company's compensation committee.

The Company records compensation expense on a straight-line basis for awards, with the exception of the market-indexed awards granted under the Long-Term Incentive Plan ("LTIP"). The following summarizes the compensation cost under the share and unit-based plans:

	For the	For the Three		
	Months	Months Ended		
	Marc	March 31,		
	2009	2008		
LTIP units	\$1,058	\$1,275		
Stock awards	2,106	3,348		
RSUs	270	_		
Stock options	147	148		
Stock appreciation rights ("SARs")	626	219		
Phantom stock units	170	167		
	\$4,377	\$5,157		

The Company capitalized share and unit-based compensation costs of \$1,762 and \$2,271 for the three months ended March 31, 2009 and 2008, respectively.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

## 15. Share and Unit-Based Plans: (Continued)

The following table summarizes the activity of the other non-vested share and unit based plans:

	LTIP Units	Stock Awards	Phantom Stock	SARs	
	Weighted Average Grant Date Fair Units Value	Weighted Average Grant Date Fair Shares Value	Weighted Average Grant Date Units Fair Value	Weighted Average Grant Date Units Fair Value	
Balance at					
January 1, 2009	299,350 \$ 57.02	275,181 \$ 74.68	3,209 \$ 83.88	1,228,384 \$ 7.68	
Granted	— \$    —	6,000 \$ 7.17	14,098 \$ 7.26	— \$ —	
Vested	(46,410) \$ 65.29	(133,665) \$ 77.29	(14,900) \$ 11.39	(91,050) \$ 7.68	
Forfeited	— \$ —	<b>— \$ —</b>	— \$    —	— \$    —	
Balance at					
March 31, 2009	252,940 \$ 55.50	147,516 \$ 69.57	2,407 \$ 83.88	1,137,334 \$ 7.68	

# 16. Income Taxes:

The Company elected to be taxed as a REIT under the Internal Revenue Code of 1986, as amended, commencing with its taxable year ended December 31, 1994. To qualify as a REIT, the Company must meet a number of organizational and operational requirements, including a requirement that it distribute at least 90% of its taxable income to its stockholders. It is management's current intention to adhere to these requirements and maintain the Company's REIT status. As a REIT, the Company generally will not be subject to corporate level federal income tax on net income it distributes currently to its stockholders. If the Company fails to qualify as a REIT in any taxable year, then it will be subject to federal income taxes at regular corporate rates (including any applicable alternative minimum tax) and may not be able to qualify as a REIT for four subsequent taxable years. Even if the Company qualifies for taxation as a REIT, the Company may be subject to certain state and local taxes on its income and property and to federal income and excise taxes on its undistributed taxable income, if any.

Each partner is taxed individually on its share of partnership income or loss, and accordingly, no provision for federal and state income tax is provided for the Operating Partnership in the consolidated financial statements.

The Company has made Taxable REIT Subsidiary elections for all of its corporate subsidiaries other than its Qualified REIT Subsidiaries. The elections, effective for the year beginning January 1, 2001 and future years, were made pursuant to section 856(l) of the Internal Revenue Code. The Company's Taxable REIT Subsidiaries ("TRSs") are subject to corporate level income taxes which are provided for in the Company's consolidated financial statements. The Company's primary TRSs include Macerich Management Company and Westcor Partners, L.L.C.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

## 16. Income Taxes: (Continued)

The income tax benefit (provision) of the TRSs is as follows:

	For the Three Months Ended March 31,	
	2009	2008
Current	\$ (90)	\$ (7)
Deferred	891	(294)
Total income tax benefit (provision)	\$801	\$(301)

SFAS No. 109, "Income Taxes," requires recognition of deferred tax assets and liabilities for the expected future tax consequences of events that have been included in the financial statements or tax returns. Under this method, deferred tax assets and liabilities are determined based on the differences between the financial reporting and tax bases of assets and liabilities using enacted tax rates in effect for the year in which the differences are expected to reverse. The deferred tax assets and liabilities of the TRSs relate primarily to differences in the book and tax bases of property and to operating loss carryforwards for federal and state income tax purposes. A valuation allowance for deferred tax assets is provided if the Company believes it is more likely than not that all or some portion of the deferred tax assets will not be realized. Realization of deferred tax assets is dependent on the Company generating sufficient taxable income in future periods. The net operating loss carryforwards are currently scheduled to expire through 2028, beginning in 2012. Net deferred tax assets of \$14,488 and \$13,830 were included in deferred charges and other assets, net at March 31, 2009 and December 31, 2008, respectively.

The Company had an unrecognized tax benefit, in accordance with FASB Interpretation No. 48, "Accounting for Uncertainty in Income Taxes," of \$2,417 and \$2,201 at March 31, 2009 and December 31, 2008, respectively. As a result of tax positions taken during the current year, an increase in the unrecognized tax benefit of \$216 was included in the Company's consolidated statement of operations.

The tax years 2005-2008 remain open to examination by the taxing jurisdictions to which the Company is subject. The Company does not expect that the total amount of unrecognized tax benefit will materially change within the next 12 months.

#### 17. Cumulative Convertible Redeemable Preferred Stock:

On February 25, 1998, the Company issued 3,627,131 shares of Series A cumulative convertible redeemable preferred stock ("Series A Preferred Stock") for proceeds totaling \$100,000 in a private placement. The preferred stock was convertible on a one-for-one basis into common stock and paid a quarterly dividend equal to the greater of \$0.46 per share, or the dividend then payable on a share of common stock.

The holder of the Series A Preferred Stock had redemption rights if a change in control of the Company occurred, as defined under the Articles Supplementary. Under such circumstances, the holder of the Series A Preferred Stock was entitled to require the Company to redeem its shares, to the extent

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

## 17. Cumulative Convertible Redeemable Preferred Stock: (Continued)

the Company had funds legally available therefor, at a price equal to 105% of its liquidation preference plus accrued and unpaid dividends. The Series A Preferred Stock holder also had the right to require the Company to repurchase its shares if the Company failed to be taxed as a REIT for federal tax purposes at a price equal to 115% of its liquidation preference plus accrued and unpaid dividends to the extent funds were legally available therefor.

No dividends could be declared or paid on any class of common or other junior stock to the extent that dividends on Series A Preferred Stock had not been declared and/or paid.

On October 18, 2007, the holder of the Series A Preferred Stock converted 560,000 shares to common shares. On May 6, 2008, the holder of the Series A Preferred Stock converted 684,000 shares to common shares. On May 8, 2008, the holder of the Series A Preferred Stock converted 1,338,860 shares to common shares. On September 17, 2008, the holder of the Series A Preferred Stock converted the remaining 1,044,271 shares to common shares.

## 18. Cumulative Effect of Adoption of Accounting Principles:

Retrospective Adjustments Related to Convertible Debt:

On January 1, 2009, the Company adopted FSP APB 14-1. The adoption of FSP APB 14-1 requires the Company to retrospectively allocate the initial proceeds from Senior Notes between a liability component and an equity component based on the fair value calculated based on the present value of contractual cash flows discounted at an appropriate comparable non-convertible debt borrowing rate at the date of issuance of the Senior Notes. As a result, the Company allocated \$869,351 of the initial \$940,500 proceeds to the liability component and the remaining \$71,149 of proceeds to the equity component at the date of issuance of the Senior Notes.

Retrospective Adjustments Related to Noncontrolling Interests:

Effective January 1, 2009, the Company adopted the provisions of SFAS No. 160, which requires a noncontrolling interest in a subsidiary to be reported as equity and the amount of consolidated net income specifically attributable to the noncontrolling interest to be included within consolidated net income. SFAS No. 160 also requires consistency in the manner of reporting changes in the parent's ownership interest and requires fair value measurement of any noncontrolling equity investment retained in a deconsolidation. In connection with the retrospective adoption of SFAS No. 160, the Company also performed a concurrent review and retrospectively adopted the measurement provisions of EITF D-98.

The Company's reassessment of EITF D-98 resulted in the continued classification of its redeemable equity interest in one of its consolidated joint ventures as temporary equity due to the possibility that the Company could be required to redeem this interest for cash upon the occurrence of certain events outside the control of the Company. The carrying amount of the redeemable equity interest is equal to its liquidation value, which is the amount payable upon the occurrence of such event.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

## 18. Cumulative Effect of Adoption of Accounting Principles: (Continued)

The Company's reassessment of EITF D-98 resulted in the reclassification of the OP Units and the common and preferred units of MACWH, LP to permanent equity. The OP Units and the common and preferred units of MACWH, LP are redeemable at the election of the holder and the Company may redeem them for cash or shares of stock at the Company's election. In addition, the Company reclassified outside ownership interests in various consolidated joint ventures to permanent equity.

Further, as a result of the adoption of SFAS No. 160, net income attributable to noncontrolling interests is now excluded from the determination of consolidated net income. In addition, the individual components of other comprehensive income are now presented in the aggregate, with the portion attributable to noncontrolling interests deducted from comprehensive income attributable to common stockholders. Corresponding changes have also been made to the accompanying consolidated statements of cash flows. Such changes result in a net increase to cash flows provided by operating activities with an offsetting increase to cash flows used in financing activities related to distributions to noncontrolling interest holders in properties.

The following is a summary of the impact of adoption of these standards on the financial statements of prior periods and includes reclassifications relating to discontinued operations (See Note 13—Discontinued Operations):

		Adoption		
	As	of	Adoption of	
	Previously	FSP	SFAS	
	Reported	APB 14-1	No. 160	As Adjusted
Consolidated Balance Sheet as of December 31, 2008				
Bank and other notes payable	\$ 2,295,294	\$ (34,851)	\$ —	\$ 2,260,443
Total liabilities	6,460,075	(34,851)	_	6,425,224
Noncontrolling interests	266,061	_	(242,734)	23,327
Additional paid-in capital	1,660,825	60,431		1,721,256
Accumulated deficit	(243,870)	(30,964)		(274,834)
Total stockholders' equity	1,364,299	29,467	_	1,393,766
Noncontrolling interests	_	5,384	242,734	248,118
Total equity	1,364,299	34,851	242,734	1,641,884
Total liabilities, noncontrolling interests and equity	8,090,435	_	_	8,090,435

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

# 18. Cumulative Effect of Adoption of Accounting Principles: (Continued)

	As Previously Reported	Adoption of FSP APB 14-1	Reclassification Adjustments(1)	As Adjusted
Consolidated Statement of Operations for the three				
months ended March 31, 2008				
Revenues:				
Minimum rents	\$ 125,831	\$ —	\$ 5,320	\$ 131,151
Tenant recoveries	66,389	_	1,267	67,656
Total revenues	210,944	_	6,587	217,531
Expenses:				
Shopping center and operating expenses	68,917	_	1,707	70,624
Management Companies' operating expenses	18,343		1	18,344
Depreciation and amortization	60,707	_	(53)	60,654
Interest expense:				
Other	67,131	3,542	_	70,673
Total expenses	223,197	3,542	1,655	228,394
Income from continuing operations	9,892	(3,542)	5,458	11,808
Discontinued operations:				
Income from discontinued operations	5,525	_	(4,935)	590
Total income from discontinued operations	104,788	_	(4,935)	99,853
Net income	98,082	(3,542)	17,121	111,661
Less net income attributable to noncontrolling interests	17,124	(524)	(3)	16,597
Net income attributable to the Company	98,082	(3,018)	$\stackrel{\sim}{=}$	95,064
Net income available to common stockholders	95,628	(3,018)	_	92,610
Earnings per common share attributable to the				
Company—basic:				
Income from continuing operations	0.09	(0.04)	0.04	0.09
Discontinued operations	1.23	`	(0.05)	1.18
Net income available to common stockholders	1.32	(0.04)	(0.01)	1.27
Earnings per common share attributable to the		` ′	` '	
Company—diluted:				
Income from continuing operations	0.11	(0.04)	0.05	0.12
Discontinued operations	1.19		(0.06)	1.13
Net income available to common stockholders	1.30	(0.04)	(0.01)	1.25

Consolidated Statement of Cash Flows for the three months ended March 31, 2008				
Net income	\$ 98,082	\$ (3,542)	\$ 17,121	\$ 111,661
Amortization of net premium on mortgage, bank and other notes payable	(2,083)	3,542	3	1,462

<sup>(1)</sup> Reclassification adjustments include the reclassifications of the results of operations of sold properties to discontinued operations and the adoption of SFAS No. 160.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

# 18. Cumulative Effect of Adoption of Accounting Principles: (Continued)

The following is the pro forma impact for the three months ended March 31, 2009 had the Company not adopted FSP APB 14-1:

	I	As mputed Before loption	Re	As ported	Adjı	ıstment
Consolidated Statement of Operations for the three months ended March 31, 2009						
Interest expense:						
Other	\$	61,580	\$	64,149	\$	2,569
Total		67,370		69,939		2,569
Gain on early extinguishment of debt		(25,095)		(22,474)		2,621
Total Expenses		217,025		211,835		(5,190)
Income from continuing operations		21,634		16,444		(5,190)
Net income		21,611		16,421		(5,190)
Less net income attributable to noncontrolling interests		3,088		2,405		(683)
Net income attributable to the Company		18,523		14,016		(4,507)
Net income available to common stockholders		18,523		14,016		(4,507)
Earnings per common share attributable to the Company—basic:						
Income from continuing operations		0.25		0.18		(0.07)
Discontinued operations		_		_		_
Net income available to common stockholders		0.25		0.18		(0.07)
Earnings per common share attributable to the Company—diluted:						
Income from continuing operations		0.24		0.18		(0.06)
Discontinued operations		_		_		_
Net income available to common stockholders		0.24		0.18		(0.06)

# 19. Subsequent Events:

On May 1, 2009, the Company announced a quarterly dividend of \$0.60 per share of common stock, consisting of a combination of cash and shares of the Company's common stock. The dividend is payable on June 22, 2009 to stockholders of record at the close of business on May 11, 2009.

In order to comply with REIT taxable income distribution requirements, while retaining capital and enhancing the Company's financial flexibility, the Company has determined that the aggregate cash component of the dividend (other than cash paid in lieu of fractional shares) will not exceed 10% in the aggregate, or \$.06 per share, with the balance payable in shares of the Company's common stock.

In accordance with the provisions of IRS Revenue Procedure 2009-15, stockholders will be asked to make an election to receive the dividend all in cash or all in shares. To the extent that more than 10% of cash is elected in the aggregate, the cash portion will be prorated. Stockholders who elect to receive the dividend in cash will receive a cash payment of at least \$.06 per share. Stockholders who do not make an election will receive 10% in cash and 90% in shares of common stock. The number of shares issued as a result of the dividend will be calculated based on the volume weighted average trading prices of the Company's common stock on the New York Stock Exchange on June 10, June 11 and June 12, 2009.

The Company expects the dividend to be a taxable dividend to stockholders, regardless of whether a particular stockholder receives the dividend in the form of cash or shares. The Company reserves the right to pay the dividend entirely in cash.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

# 19. Subsequent Events: (Continued)

The Company may again in the future distribute taxable dividends that are payable partially in stock. Taxable stockholders receiving such dividends are required to include the full amount of the dividend as income to the extent of the Company's current and accumulated earnings and profits for federal income tax purposes, and may therefore have a tax liability in excess of the cash they received.

On April 21, 2009, the Company repurchased and retired \$25,000 of the Senior Notes for \$17,000, resulting in a gain on early extinguishment of debt of approximately \$6,581. The purchase price was funded by borrowings under the Company's line of credit.

# Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

#### IMPORTANT INFORMATION RELATED TO FORWARD-LOOKING STATEMENTS

This Quarterly Report on Form 10-Q of The Macerich Company (the "Company") contains or incorporates statements that constitute forward-looking statements within the meaning of the federal securities laws. Any statements that do not relate to historical or current facts or matters are forward-looking statements. You can identify some of the forward-looking statements by the use of forward-looking words, such as "may," "will," "could," "should," "expects," "anticipates," "intends," "projects," "predicts," "plans," "believes," "seeks," and "estimates" and variations of these words and similar expressions. Statements concerning current conditions may also be forward-looking if they imply a continuation of current conditions. Forward-looking statements appear in a number of places in this Form 10-Q and include statements regarding, among other matters:

- · expectations regarding the Company's growth;
- the Company's beliefs regarding its acquisition, redevelopment, development, leasing and operational activities and opportunities, including the
  performance of its retailers;
- the Company's acquisition, disposition and other strategies;
- regulatory matters pertaining to compliance with governmental regulations;
- the Company's capital expenditure plans and expectations for obtaining capital for expenditures;
- the Company's expectations regarding its financial condition or results of operations; and
- the Company's expectations for refinancing its indebtedness and entering into joint venture arrangements.

Stockholders are cautioned that any such forward-looking statements are not guarantees of future performance and involve risks, uncertainties and other factors that may cause actual results, performance or achievements of the Company or the industry to differ materially from the Company's future results, performance or achievements, or those of the industry, expressed or implied in such forward-looking statements. You are urged to carefully review the disclosures the Company makes concerning risks and other factors that may affect our business and operating results, including those made in "Item 1A. Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2008, as well as our other reports filed with the Securities and Exchange Commission, which disclosures are incorporated herein by reference. You are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date of this document. The Company does not intend, and undertakes no obligation, to update any forward-looking information to reflect events or circumstances after the date of this document or to reflect the occurrence of unanticipated events, unless required by law to do so.

#### **Management's Overview and Summary**

The Company is involved in the acquisition, ownership, development, redevelopment, management and leasing of regional and community shopping centers located throughout the United States. The Company is the sole general partner of, and owns a majority of the ownership interests in, the Operating Partnership. As of March 31, 2009, the Operating Partnership owned or had an ownership interest in 72 regional shopping centers and 20 community shopping centers totaling approximately 76 million square feet of gross leasable area. These 92 regional and community shopping centers are referred to hereinafter as the "Centers", unless the context otherwise requires. The Company is a self-administered and self-managed REIT and conducts all of its operations through the Operating Partnership and the Company's Management Companies.

The following discussion is based primarily on the consolidated financial statements of the Company for the three months ended March 31, 2009 and 2008. It compares the results of operations and cash flows for the three months ended March 31, 2009 to the results of operations and cash flows for the three months ended March 31, 2008. This information should be read in conjunction with the accompanying consolidated financial statements and notes thereto.

Management's Discussion and Analysis of Financial Condition and Results of Operations has been updated to reflect the adjustment of the consolidated statements of operations and cash flows for the three months ended March 31, 2008 for the adoption of FSP APB 14-1, "Accounting for Convertible Debt That May Be Settled Upon Conversion (Including Partial Cash Settlement)" and Statement of Financial Accounting Standards ("SFAS") No. 160, "Noncontrolling Interests in Consolidated Financial Statements—An Amendment of ABB No 51." For a more detailed description of the adjustment, see Note 18—Cumulative Effect of Adoption of Accounting Principles, in the Company's Notes to Consolidated Financial Statements.

# Acquisitions and Dispositions:

The financial statements reflect the following acquisitions, dispositions and changes in ownership subsequent to the occurrence of each transaction.

On January 1, 2008, a subsidiary of the Operating Partnership, at the election of the holders, redeemed its 3.4 million Class A participating convertible preferred units ("PCPUs"). As a result of the redemption, the Company received the 16.32% noncontrolling interest in the portion of the Wilmorite portfolio acquired on April 25, 2005 that included Danbury Fair Mall, Freehold Raceway Mall, Great Northern Mall, Rotterdam Square, Shoppingtown Mall, Tysons Corner Center and Wilton Mall, collectively, referred to as the "Non-Rochester Properties," for total consideration of \$224.4 million, in exchange for the Company's ownership interest in the portion of the Wilmorite portfolio that consisted of Eastview Mall, Eastview Commons, Greece Ridge Center, Marketplace Mall and Pittsford Plaza, collectively referred to as the "Rochester Properties." Included in the redemption consideration was the assumption of the remaining 16.32% interest in the indebtedness of the Non-Rochester Properties, which had an estimated fair value of \$106.0 million. In addition, the Company also received additional consideration of \$11.8 million, in the form of a note, for certain working capital adjustments, extraordinary capital expenditures, leasing commissions, tenant allowances, and decreases in indebtedness during the Company's period of ownership of the Rochester Properties. The Company recognized a gain of \$99.1 million on the exchange. This exchange is referred to herein as the "Rochester Redemption."

On January 10, 2008, the Company, in a 50/50 joint venture, acquired The Shops at North Bridge, a 680,933 square foot urban shopping center in Chicago, Illinois, for a total purchase price of \$515.0 million. The Company's share of the purchase price was funded by the assumption of a pro rata share of the \$205.0 million fixed rate mortgage on the Center and by borrowings under the Company's line of credit.

On January 31, 2008, the Company purchased a ground leasehold interest in a freestanding Mervyn's store located in Hayward, California. The purchase price of \$13.2 million was funded by cash and borrowings under the Company's line of credit.

On February 29, 2008, the Company purchased a fee simple interest in a freestanding Mervyn's store located in Monrovia, California. The purchase price of \$19.3 million was funded by cash and borrowings under the Company's line of credit.

On May 20, 2008, the Company purchased a fee simple interest in a 161,350 square foot Boscov's department store at Deptford Mall in Deptford, New Jersey. The total purchase price of \$23.5 million

was funded by the assumption of the existing \$15.2 million mortgage note on the property and by borrowings under the Company's line of credit.

The Boscov's store and the Mervyn's stores acquired in 2008 are referred to herein as the "2008 Acquisition Properties."

On June 11, 2008, the Company became a 50% owner in a joint venture that acquired One Scottsdale, which plans to develop a luxury retail and mixed-use property in Scottsdale, Arizona. The Company's share of the purchase price was \$52.5 million, which was funded by borrowings under the Company's line of credit.

On December 19, 2008, the Company sold a fee and/or ground leasehold interest in three freestanding Mervyn's department stores to Pacific Premier Retail Trust, one of the Company's joint ventures, for \$43.4 million, resulting in a gain on sale of assets of \$1.5 million. The Company's pro rata share of the proceeds were used to pay down the Company's line of credit.

#### Mervyn's:

In July 2008, Mervyn's filed for bankruptcy protection and announced in October its plans to liquidate all merchandise, auction its store leases and wind down its business. The Company has 45 former Mervyn's stores in its portfolio. The Company owns the ground leasehold and/or fee simple interest in 44 of those stores and the remaining store is owned by a third party but is located at one of the Centers. In connection with the acquisition of the Mervyn's portfolio (See Note 12-Acquisitions of the Company's Consolidated Financial Statements) and applying SFAS No. 141, the Company recorded intangible assets of \$110.7 million and intangible liabilities of \$59.0 million.

In September 2008, the Company recorded a write-down of \$5.2 million due to the anticipated rejection of six of the Company's leases by Mervyn's. In addition, the Company terminated its former plan to sell the 29 Mervyn's stores located at shopping centers not owned or managed by the Company. (See Note 13 —Discontinued Operations of the Company's Consolidated Financial Statements). The Company's decision was based on current conditions in the credit market and the assumption that a better return could be obtained by holding and operating the assets. As a result of the change in plans to sell, the Company recorded a loss of \$5.3 million in order to adjust the carrying value of these assets for depreciation expense that otherwise would have been recognized had these assets been continuously classified as held and used.

In December 2008, Kohl's and Forever 21 assumed a total of 23 of the Mervyn's leases and the remaining 22 leases were rejected by Mervyn's under the bankruptcy laws. As a result, the Company wrote off the unamortized intangible assets and liabilities related to the rejected and unassumed leases in December 2008. The Company wrote off \$27.7 million of unamortized intangible assets related to lease in place values, leasing commissions and legal costs to depreciation and amortization. Unamortized intangible assets of \$14.9 million relating to above market leases and unamortized intangible liabilities of \$24.5 million relating to below market leases were written off to minimum rents.

The Mervyn's stores acquired in 2007 are referred to herein as the "Mervyn's Properties."

# Redevelopments and Developments:

Construction continues on Santa Monica Place, a regional shopping center under development in Santa Monica, California. In September, the Company announced that Bloomingdale's will join Nordstrom. Bloomingdale's will open the first of the store's SoHo concept outside of Manhattan. In addition, the Company has announced deals with a variety of retailers and restaurants slated to join the new Santa Monica Place.

At Scottsdale Fashion Square, construction on an approximately 160,000 square foot expansion continues on schedule toward a Fall 2009 opening. The expansion will be anchored by a 60,000 square foot Barneys New York.

#### Inflation:

In the last three years, inflation has not had a significant impact on the Company because of a relatively low inflation rate. Most of the leases at the Centers have rent adjustments periodically through the lease term. These rent increases are either in fixed increments or based on using an annual multiple of increases in the Consumer Price Index ("CPI"). In addition, about 6%-13% of the leases expire each year, which enables the Company to replace existing leases with new leases at higher base rents if the rents of the existing leases are below the then existing market rate. Additionally, historically the majority of the leases required the tenants to pay their pro rata share of operating expenses. In January 2005, the Company began entering into leases that require tenants to pay a stated amount for operating expenses, generally excluding property taxes, regardless of the expenses actually incurred at any Center. This change shifts the burden of cost control to the Company.

## Seasonality:

The shopping center industry is seasonal in nature, particularly in the fourth quarter during the holiday season when retailer occupancy and retail sales are typically at their highest levels. In addition, shopping malls achieve a substantial portion of their specialty (temporary retailer) rents during the holiday season and the majority of percentage rent is recognized in the fourth quarter. As a result of the above, earnings are generally higher in the fourth quarter.

#### **Critical Accounting Policies**

The preparation of financial statements in conformity with generally accepted accounting principles ("GAAP") in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Some of these estimates and assumptions include judgments on revenue recognition, estimates for common area maintenance and real estate tax accruals, provisions for uncollectible accounts, impairment of long-lived assets, the allocation of purchase price between tangible and intangible assets, and estimates for environmental matters. The Company's significant accounting policies are described in more detail in Note 2—Summary of Significant Accounting Policies to the Consolidated Financial Statements. However, the following policies are deemed to be critical.

#### Revenue Recognition:

Minimum rental revenues are recognized on a straight-line basis over the term of the related lease. The difference between the amount of rent due in a year and the amount recorded as rental income is referred to as the "straight line rent adjustment." Currently, 53% of the mall and freestanding leases contain provisions for CPI rent increases periodically throughout the term of the lease. The Company believes that using an annual multiple of CPI increases, rather than fixed contractual rent increases, results in revenue recognition that more closely matches the cash revenue from each lease and will provide more consistent rent growth throughout the term of the leases. Percentage rents are recognized when the tenants' specified sales targets have been met. Estimated recoveries from certain tenants for their pro rata share of real estate taxes, insurance and other shopping center operating expenses are recognized as revenues in the period the applicable expenses are incurred. Other tenants pay a fixed

rate and these tenant recoveries' revenues are recognized on a straight-line basis over the term of the related leases.

#### Property:

The Company capitalizes costs incurred in redevelopment and development of properties in accordance with SFAS No. 34 "Capitalization of Interest Cost" and SFAS No. 67 "Accounting for Costs and the Initial Rental Operations of Real Estate Properties." The costs of land and buildings under development include specifically identifiable costs. The capitalized costs include pre-construction costs essential to the development of the property, development costs, construction costs, interest costs, real estate taxes, salaries and related costs and other costs incurred during the period of development. Capitalized costs are allocated to the specific components of a project that are benefited. The Company considers a construction project as completed and held available for occupancy and ceases capitalization of costs when the areas under development have been substantially completed.

Maintenance and repair expenses are charged to operations as incurred. Costs for major replacements and betterments, which includes HVAC equipment, roofs, parking lots, etc., are capitalized and depreciated over their estimated useful lives. Gains and losses are recognized upon disposal or retirement of the related assets and are reflected in earnings.

Property is recorded at cost and is depreciated using a straight-line method over the estimated useful lives of the assets as follows:

Buildings and improvements	5 - 40 years
Tenant improvements	5 - 7 years
Equipment and furnishings	5 - 7 years

# Accounting for Acquisitions:

The Company accounts for all acquisitions in accordance with SFAS No. 141 (R), "Business Combinations." The Company first determines the value of the land and buildings utilizing an "as if vacant" methodology. The Company then assigns a fair value to any debt assumed at acquisition. The balance of the purchase price is allocated to tenant improvements and identifiable intangible assets or liabilities. Tenant improvements represent the tangible assets associated with the existing leases valued on a fair market value basis at the acquisition date prorated over the remaining lease terms. The tenant improvements are classified as an asset under real estate investments and are depreciated over the remaining lease terms. Identifiable intangible assets and liabilities relate to the value of in-place operating leases which come in three forms: (i) leasing commissions and legal costs, which represent the value associated with "cost avoidance" of acquiring in-place leases, such as lease commissions paid under terms generally experienced in the Company's markets; (ii) value of in-place leases, which represents the estimated loss of revenue and of costs incurred for the period required to lease the "assumed vacant" property to the occupancy level when purchased; and (iii) above or below market value of in-place leases, which represents the difference between the contractual rents and market rents at the time of the acquisition, discounted for tenant credit risks. Leasing commissions and legal costs are recorded in deferred charges and other assets and are amortized over the remaining lease terms. The value of in-place leases are recorded in deferred charges and other assets or in other accrued liabilities, depending on whether the contractual terms are above or below market, and the asset or liability is amortized to minimum rents over the remaining terms of the leases.

When the Company acquires a real estate property, the Company allocates the purchase price to the components of these acquisitions using relative fair values computed using its estimates and

assumptions. These estimates and assumptions impact the amount of costs allocated between various components as well as the amount of costs assigned to individual properties in multiple property acquisitions. These allocations also impact depreciation expense and gains or losses recorded on future sales of properties.

#### Asset Impairment:

The Company assesses whether there has been impairment in the value of its long-lived assets by considering factors such as expected future operating income, trends and prospects, as well as the effects of demand, competition and other economic factors. Such factors include the tenant's ability to perform their duties and pay rent under the terms of the leases. The Company may recognize impairment losses if the cash flows are not sufficient to cover its investment. Such a loss would be determined as the difference between the carrying value and the fair value of a center.

#### Fair Value of Financial Instruments:

On January 1, 2008, the Company adopted SFAS No. 157, "Fair Value Measurements." SFAS No. 157 defines fair value, establishes a framework for measuring fair value and expands disclosures about fair value measurements. The fair value hierarchy distinguishes between market participant assumptions based on market data obtained from sources independent of the reporting entity and the reporting entity's own assumptions about market participant assumptions.

Level 1 inputs utilize quoted prices in active markets for identical assets or liabilities that the Company has the ability to access. Level 2 inputs are inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly. Level 2 inputs may include quoted prices for similar assets and liabilities in active markets, as well as inputs that are observable for the asset or liability (other than quoted prices), such as interest rates, foreign exchange rates, and yield curves that are observable at commonly quoted intervals. Level 3 inputs are unobservable inputs for the asset or liability, which are typically based on an entity's own assumptions, as there is little, if any, related market activity. In instances where the determination of the fair value measurement is based on inputs from different levels of the fair value hierarchy, the level in the fair value hierarchy within which the entire fair value measurement falls is based on the lowest level input that is significant to the fair value measurement in its entirety. The Company's assessment of the significance of a particular input to the fair value measurement in its entirety requires judgment, and considers factors specific to the asset or liability.

The Company calculates the fair value of financial instruments and includes this additional information in the notes to consolidated financial statements when the fair value is different than the carrying value of those financial instruments. When the fair value reasonably approximates the carrying value, no additional disclosure is made.

# Deferred Charges:

Costs relating to obtaining tenant leases are deferred and amortized over the initial term of the agreement using the straight-line method. Costs relating to financing of shopping center properties are deferred and amortized over the life of the related loan using the straight-line method, which approximates the effective interest method. In-place lease values are amortized over the remaining lease term plus an estimate of the renewal term. Leasing commissions and legal costs are amortized on

a straight-line basis over the individual remaining lease years. The ranges of the terms of the agreements are as follows:

Deferred lease costs 1 - 15 years Deferred financing costs 1 - 15 years

In-place lease values Remaining lease term plus an estimate for renewal

Leasing commissions and legal costs 5 - 10 years

#### **Results of Operations**

Many of the variations in the results of operations, discussed below, occurred due to the transactions described above including the 2008 Acquisition Properties, the Mervyn's Properties and the Redevelopment Centers. For the comparison of the three months ended March 31, 2009 to the three months ended March 31, 2008, the "Same Centers" include all consolidated Centers, excluding the 2008 Acquisition Properties, the Mervyn's Properties and the Redevelopment Centers.

The "Redevelopment Centers" include The Oaks, Northgate Mall, Santa Monica Place and Shoppingtown Mall.

Unconsolidated joint ventures are reflected using the equity method of accounting. The Company's pro rata share of the results from these Centers is reflected in the Consolidated Statements of Operations as equity in income from unconsolidated joint ventures.

#### Comparison of Three Months Ended March 31, 2009 and 2008

#### Revenues:

Minimum and percentage rents (collectively referred to as "rental revenue") decreased by \$3.6 million, or 2.7%, from 2008 to 2009. The decrease in rental revenue is attributed to a decrease of \$2.9 million from the Mervyn's Properties and \$2.1 million from the Same Centers, offset in part by an increase of \$1.0 million from the Redevelopment Centers and an increase of \$0.4 million from the 2008 Acquisition Properties. The decrease in the revenues from the Same Centers is primarily attributable to decreases in lease termination income and amortization of above and below market leases.

Rental revenue includes the amortization of above and below market leases, the amortization of straight-line rents and lease termination income. The amortization of above and below market leases decreased from \$3.5 million in 2008 to \$3.0 million in 2009. The amortization of straight-lined rents decreased from \$1.4 million in 2008 to \$1.3 million in 2009. Lease termination income decreased from \$2.0 million in 2008 to \$1.1 million in 2009.

Tenant recoveries decreased \$2.7 million, or 4.1%, from 2008 to 2009. The decrease in tenant recoveries is attributed to a decrease of \$1.5 million from the Same Centers and a decrease of \$1.5 million from the Mervyn's Properties offset in part by an increase of \$0.2 million from the Redevelopment Centers. The decrease from Same Centers is due to a decrease of recoverable operating expenses, utilities and property taxes.

Management Companies' revenues decreased by \$1.2 million from 2008 to 2009, primarily due to a decrease in leasing and development fees from joint ventures and third-party managed properties.

# Shopping Center and Operating Expenses:

Shopping center and operating expenses increased \$0.1 million, or 0.2%, from 2008 to 2009. The increase in shopping center and operating expenses is due to an increase of \$0.2 million from the Mervyn's Properties and \$0.1 million from the 2008 Acquisition Properties offset by a decrease of \$0.1 million from the Same Centers.

Management Companies' Operating Expenses:

The Management Companies' operating expenses increased \$5.1 million in 2009 from 2008 in connection with the implementation of the Company's workforce reduction plan in 2009.

#### REIT General and Administrative Expenses:

REIT general and administrative expenses increased by \$0.9 million from 2008 to 2009. The increase is primarily due to an increase in compensation expense in 2009.

#### Depreciation and Amortization:

Depreciation and amortization increased \$4.3 million from 2008 to 2009. The increase in depreciation and amortization is primarily attributed to an increase of \$1.8 million from the Same Centers, \$1.7 million from the Mervyn's Properties and \$0.4 million from the 2008 Acquisition Properties offset in part by a decrease of \$0.3 million from the Redevelopment Centers.

#### Interest Expense:

Interest expense decreased \$4.4 million from 2008 to 2009. The decrease in interest expense was primarily attributed to a decrease of \$6.1 million from borrowing on the Company's line of credit and \$2.5 million from the convertible senior notes ("Senior Notes") offset in part by an increase of \$2.7 million from the Redevelopment Centers and \$1.3 million from the Same Centers.

The decrease in interest expense on the Company's line of credit was due to a decrease in the weighted average interest rate of 5.36% in 2008 to 3.53% in 2009 due to lower LIBOR rates and spreads. The decrease in interest expense on the Senior Notes is due to the reduction of the Senior Notes outstanding from a weighted-average of \$950.0 million in 2008 to \$670.4 million in 2009.

The above interest expense items are net of capitalized interest, which decreased from \$7.1 million in 2008 to \$5.1 million in 2009 primarily due to a decrease in interest rates.

## Gain on Early Extinguishment of Debt:

The Company recorded a gain of \$22.5 million on the early extinguishment of \$56.8 million of the Senior Notes in 2009 (See "Liquidity and Capital Resources".)

# Equity in Income of Unconsolidated Joint Ventures:

The equity in income of unconsolidated joint ventures decreased \$6.4 million from 2008 to 2009. The decrease in equity in income of unconsolidated joint ventures is due to decreases of \$1.4 million from the Company's joint venture in Pacific Premier Retail Trust, \$0.9 million from the Company's joint venture in Tysons Corner and \$1.6 million from the Company's other joint ventures.

## Gain on Sale or Write-Down of Assets:

The Company recorded a gain on sale of land in 2009 of \$1.3 million compared to \$0.7 million in 2008. Additionally, the Company recorded a write off of development costs of \$0.6 million in 2009.

# Discontinued Operations:

Income from discontinued operations decreased \$99.9 million from 2008 to 2009. The decrease is primarily due to the \$99.3 million gain from the Rochester Redemption in 2008. See "Management's Overview and Summary—Acquisitions and Dispositions." As a result of the Rochester Redemption, the Company classified the results of operations for these properties to discontinued operations for all periods presented.

#### Funds From Operations ("FFO"):

Primarily as a result of the factors mentioned above, FFO—diluted increased 11.2% from \$92.5 million in 2008 to \$102.8 million in 2009. For disclosure of net income, the most directly comparable GAAP financial measure, for the periods and a reconciliation of FFO and FFO—diluted to net income available to common stockholders, see "Funds from Operations."

## **Operating Activities:**

Cash flow from operations decreased from \$35.0 million in 2008 to \$21.6 million in 2009. The decrease was primarily due to changes in assets and liabilities in 2008 compared to 2009 and the results at the Centers as discussed above.

#### **Investing Activities:**

Cash used in investing activities decreased from \$244.8 million in 2008 to \$2.2 million in 2009. The decrease in cash used in investing activities was primarily due to decreases in contributions to unconsolidated joint ventures of \$101.5 million and capital expenditures of \$71.2 million and an increase in distributions from unconsolidated joint ventures of \$54.0 million. In addition, the Company incurred \$18.9 million in expenditures for the Rochester Redemption in 2008.

The decrease in contributions to unconsolidated joint ventures is primarily due to the Company's purchase of a pro rata share of The Shops at North Bridge for \$155.0 million in 2008. The decrease in capital expenditures is primarily due to the purchase of a ground leasehold and fee simple interest in two Mervyn's freestanding stores in 2008 and the decrease in development activity in 2009. See "Management's Overview and Summary—Acquisitions and Dispositions for a discussion of the acquisition of The Shops at North Bridge and Mervyn's. The increase in distributions from unconsolidated joint ventures is due to the receipt of the Company's pro rata share of loan proceeds from refinancing activities at various unconsolidated joint ventures in 2009.

#### Financing Activities:

Cash flow from financing activities decreased \$195.1 million from 2008 to 2009. The decrease in cash from financing activities was primarily attributed to decreases in cash provided by mortgages, bank and other notes payable of \$140.0 million and payments on mortgages, bank and other notes payable of \$23.4 million. In addition, the Company paid \$31.0 million to repurchase and retire \$56.8 million of Senior Notes (see "Liquidity and Capital Resources.")

# **Liquidity and Capital Resources**

Although general market liquidity is constrained, the Company anticipates meeting its liquidity needs for its operating expenses and debt service and dividend requirements through cash generated from operations, working capital reserves and/or borrowings under its unsecured line of credit. Additional liquidity will also be provided as a result of the Company's announced payment of a portion of its quarterly dividend in stock, which is payable on June 22, 2009. (See Note 19—Subsequent Events of the Company's Consolidated Financial Statements). The form, timing and or amount of future dividends will be at the discretion of the Company's Board of Directors.

The following tables summarize capital expenditures incurred at the Centers:

	Month	ns Ended rch 31,
(Dollars in thousands)	2009	2008
Consolidated Centers:		
Acquisitions of property and equipment	\$ 3,159	\$ 38,057
Development, redevelopment and expansion of Centers	58,853	89,115
Renovations of Centers	2,510	4,992
Tenant allowances	1,566	3,023
Deferred leasing charges	6,617	6,031
	\$72,705	\$141,218
Joint Venture Centers (at Company's pro rata share):		
Acquisitions of property and equipment	\$ 1,176	\$262,271
Development, redevelopment and expansion of Centers	14,999	6,581
Renovations of Centers	787	5,544
Tenant allowances	844	2,082
Deferred leasing charges	876	1,608
	\$18,682	\$278,086

Management expects levels to be incurred in future years for tenant allowances and deferred leasing charges to be comparable or less than 2008 and that capital for those expenditures will be available from working capital, cash flow from operations, borrowings on property specific debt or unsecured corporate borrowings. The Company expects to incur between \$80 million to \$150 million in 2009 for development, redevelopment, expansion and renovations. Capital for these major expenditures, developments and/or redevelopments has been, and is expected to continue to be, obtained from a combination of equity or debt financings, which include borrowings under the Company's line of credit and construction loans. In addition, the Company has generated additional liquidity in the past through joint venture transactions and the sale of non-core assets, and may do so in the future. Furthermore, equity financing may be available to the Company through a shelf registration statement the Company filed in November 2008, which registered an unspecified amount of common stock, preferred stock, debt securities, warrants, rights and units.

Current turmoil in the capital and credit markets has significantly limited access to debt and equity financing for many companies. As demonstrated by recent activity, the Company was able to access capital throughout 2008 and the three months ended March 31, 2009. However, there is no assurance the Company will be able to do so in future periods or on similar terms and conditions. Many factors impact the Company's ability to access capital, such as its overall debt level, interest rates, interest coverage ratios and prevailing market conditions. As a result of the volatility in the capital and commercial lending markets, the Company may be required to finance more of its business activities with borrowings under its line of credit rather than with public and private unsecured debt and equity securities, fixed-rate mortgage financing and other traditional sources. In addition, in the event that the Company has significant tenant defaults as a result of the overall economy and general market conditions, the Company could have a decrease in cash flow from operations, which could create further borrowings under its line of credit. These events could result in an increase in the Company's proportion of variable-rate debt, which could cause it to become subject to increased interest rate fluctuations in the future.

The Company's total outstanding loan indebtedness at March 31, 2009 was \$8.0 billion (including \$2.2 billion of unsecured debt and \$2.0 billion of its pro rata share of joint venture debt). The majority

of the Company's debt consists of fixed-rate conventional mortgages payable collateralized by individual properties. Assuming the closing of the Company's current loan commitments, approximately \$143.6 million of its indebtedness matures in 2009 (excluding loans with extensions). The Company expects that all 2009 debt maturities will be refinanced, extended and/or paid off from the Company's line of credit.

The Senior Notes bear interest at 3.25%, payable semiannually, are senior unsecured debt of the Company and are guaranteed by the Operating Partnership. Prior to December 14, 2011, upon the occurrence of certain specified events, the Senior Notes will be convertible at the option of the holder into cash, shares of the Company's common stock or a combination of cash and shares of the Company's common stock, at the election of the Company, at an initial conversion rate of 8.9702 shares per \$1 principal amount. On and after December 15, 2011, the Senior Notes will be convertible at any time prior to the second business day preceding the maturity date at the option of the holder at the initial conversion rate. The initial conversion price of approximately \$111.48 per share represented a 20% premium over the closing price of the Company's common stock on March 12, 2007, the date of issuance of the Senior Notes. The initial conversion rate is subject to adjustment under certain circumstances. Holders of the Senior Notes do not have the right to require the Company to repurchase the Senior Notes prior to maturity except in connection with the occurrence of certain fundamental change transactions. During the three months ended March 31, 2009, the Company repurchased and retired \$56.8 million of the Senior Notes for \$30.7 million and recorded a gain on extinguishment of \$22.5 million. The repurchase was funded by borrowings under the Company's line of credit. The carrying value of the Senior Notes at March 31, 2009 and December 31, 2008 was \$636.7 million and \$687.7 million, respectively, which included an unamortized discount of \$33.6 million and \$39.5 million, respectively. On April 21, 2009, the Company repurchased and retired an additional \$25.0 million of the Senior Notes for \$17.0 million, resulting in gain on early extinguishment of debt of approximately \$6.6 million.

The Company purchased two capped calls ("Capped Calls") from affiliates of the initial purchasers of the Senior Notes that effectively increased the conversion price to approximately \$130.06, which represents a 40% premium to the March 12, 2007 closing price of \$92.90 per common share of the Company. The Capped Calls are expected to generally reduce the potential dilution upon exchange of the Senior Notes in the event the market value per share of the Company's common stock, as measured under the terms of the relevant settlement date, is greater than the strike price of the Capped Calls. If, however, the market value per share of the Company's common stock exceeds \$130.06 per common share, then the dilution mitigation under the Capped Calls will be capped, which means there would be dilution from exchange of the Senior Notes to the extent that the market value per share of the Company's common stock exceeds \$130.06.

The Company has a \$1.5 billion revolving line of credit that matures on April 25, 2010 with a one-year extension option. The interest rate fluctuates from LIBOR plus 0.75% to LIBOR plus 1.10% depending on the Company's overall leverage. The Company has an interest rate swap agreement that effectively fixed the interest rate on \$400.0 million of the outstanding balance of the line of credit at 6.23% until April 25, 2011. As of March 31, 2009 and December 31, 2008, borrowings outstanding were \$1.2 billion and \$1.1 billion, at an average interest rate, excluding the \$400.0 million swapped portion, of 1.78% and 3.19%, respectively.

The Company obtained a five-year term loan that bears interest at LIBOR plus 1.50% and matures on April 26, 2010. The loan is covered by an interest rate swap agreement that effectively fixed the interest rate of the term loan at 6.30% until maturity. As of March 31, 2009 and December 31, 2008, the note had a balance outstanding of \$444.4 million and \$446.3 million, respectively, with an effective interest rate of 6.50%.

At March 31, 2009, the Company was in compliance with all applicable loan covenants under its debt agreements.

At March 31, 2009, the Company had cash and cash equivalents available of \$79.5 million.

### Off-Balance Sheet Arrangements:

The Company has an ownership interest in a number of unconsolidated joint ventures as detailed in Note 4 to the Company's Consolidated Financial Statements included herein. The Company accounts for those investments that it does not have a controlling interest or is not the primary beneficiary using the equity method of accounting and those investments are reflected on the Consolidated Balance Sheets of the Company as "Investments in Unconsolidated Joint Ventures."

In addition, certain joint ventures also have debt that could become recourse debt to the Company or its subsidiaries, in excess of the Company's pro rata share, should the joint ventures be unable to discharge the obligations of the related debt.

The following reflects the maximum amount of debt principal that could recourse to the Company at March 31, 2009 (in thousands):

Property	Recourse Debt	Maturity Date
Boulevard Shops	\$ 4,280	12/17/2010
Chandler Village Center	4,375	1/15/2011
The Market at Estrella Falls	8,444	6/1/2011
	\$17,099	

Additionally, as of March 31, 2009, the Company is contingently liable for \$19.7 million in letters of credit guaranteeing performance by the Company of certain obligations relating to the Centers. The Company does not believe that these letters of credit will result in a liability to the Company.

Long-term Contractual Obligations:

The following is a schedule of long-term contractual obligations as of March 31, 2009 for the consolidated Centers over the periods in which they are expected to be paid (in thousands):

Payment Due by Period						
	Less than	1 - 3	3 - 5	More than		
Total	1 year	years	years	five years		
\$6,285,080	\$470,894	\$3,391,604	\$1,535,260	\$ 887,322		
778,478	7,501	15,845	15,001	740,131		
97,902	97,902	_	_	_		
329,491	329,491	_	_	_		
\$7,490,951	\$905,788	\$3,407,449	\$1,550,261	\$1,627,453		
	778,478 97,902 329,491	Total         Less than 1 year           \$6,285,080         \$470,894           778,478         7,501           97,902         97,902           329,491         329,491	Total         Less than 1 year         1 - 3 years           \$6,285,080         \$470,894         \$3,391,604           778,478         7,501         15,845           97,902         97,902         —           329,491         329,491         —	Total         Less than 1 year         1 - 3 years         3 - 5 years           \$6,285,080         \$470,894         \$3,391,604         \$1,535,260           778,478         7,501         15,845         15,001           97,902         97,902         —         —           329,491         329,491         —         —		

- (1) See Note 14—Commitments and Contingencies of the Company's Consolidated Financial Statements.
- (2) Amount includes \$2,417 of unrecognized tax benefits associated with FIN 48. See Note 16—Income Taxes of the Company's Consolidated Financial Statements.

# **Funds From Operations**

The Company uses FFO in addition to net income to report its operating and financial results and considers FFO and FFO-diluted as supplemental measures for the real estate industry and a supplement to GAAP measures. The National Association of Real Estate Investment Trusts ("NAREIT") defines FFO as net income (loss) computed in accordance with GAAP, excluding gains (or losses) from extraordinary items and sales of depreciated operating properties, plus real estate

related depreciation and amortization and after adjustments for unconsolidated partnerships and joint ventures. Adjustments for unconsolidated partnerships and joint ventures are calculated to reflect FFO on the same basis. FFO and FFO on a fully diluted basis are useful to investors in comparing operating and financial results between periods. This is especially true since FFO excludes real estate depreciation and amortization as the Company believes real estate values fluctuate based on market conditions rather than depreciate in value ratably on a straight-line basis over time. FFO on a fully diluted basis is one of the measures investors find most useful in measuring the dilutive impact of outstanding convertible securities. FFO does not represent cash flow from operations as defined by GAAP, should not be considered as an alternative to net income as defined by GAAP and is not indicative of cash available to fund all cash flow needs. FFO, as presented, may not be comparable to similarly titled measures reported by other real estate investment trusts. The reconciliation of FFO and FFO-diluted to net income available to common stockholders is provided below.

The following reconciles net income available to common stockholders to FFO and FFO-diluted (dollars in thousands):

	For the Months	Ended h 31,
M	2009	2008(4)
Net income available to common stockholders	\$ 14,016	\$ 92,610
Adjustments to reconcile net income to FFO—basic:	2.424	46.054
Noncontrolling interests in the Operating Partnership	2,124	16,074
Gain on sale or write-down of consolidated assets	(756)	(99,937)
Add: gain on undepreciated assets—consolidated assets	1,354	333
Add: noncontrolling interests share of gain on sale of consolidated joint ventures	(F0D)	341
Less: write-down of consolidated assets	(582)	
Gain on sale of assets from unconsolidated entities(1)	(8)	(1,319)
Add: gain on sale of undepreciated assets—from unconsolidated entities(1)		1,319
Depreciation and amortization on consolidated centers	64,911	61,127
Less: depreciation and amortization attributable to noncontrolling interests on consolidated joint ventures	(1,067)	(573)
Depreciation and amortization on joint ventures(1)	26,501	22,279
Less: depreciation on personal property	(3,654)	(2,243)
FFO—basic	102,839	90,011
Additional adjustments to arrive at FFO—diluted:		
Impact of convertible preferred stock	_	2,454
FFO—diluted	\$102,839	\$ 92,465
Weighted average number of FFO shares outstanding for:		
FFO—basic(2)	88,551	84,895
Adjustments for the impact of dilutive securities in computing FFO-diluted:		
Convertible preferred stock	_	3,067
Share and unit-based compensation plans	_	328
FFO—diluted(3)	88,551	88,290

<sup>(1)</sup> Unconsolidated assets are presented at the Company's pro rata share.

<sup>(2)</sup> Calculated based upon basic net income as adjusted to reach basic FFO. As of March 31, 2009 and 2008, 11.7 million and 12.6 million OP Units were outstanding, respectively.

<sup>(3)</sup> The computation of FFO—diluted shares outstanding includes the effect of share and unit-based compensation plans and the Senior Notes using the treasury stock method. It also assumes the conversion of MACWH, LP common and preferred units to the extent that they are dilutive to the FFO computation. The MACWH, LP preferred units were antidilutive to the calculations at March 31, 2009 and 2008 and were not included in the above calculations.

<sup>(4)</sup> Net income—available to common stockholders and FFO have been reduced by \$3.0 million and \$3.5 million, respectively, due to the retrospective application of FSP APB 14-1, which the Company adopted on January 1, 2009.

# Item 3. Quantitative and Qualitative Disclosures About Market Risk

The Company's primary market risk exposure is interest rate risk. The Company has managed and will continue to manage interest rate risk by (1) maintaining a ratio of fixed rate, long-term debt to total debt such that floating rate exposure is kept at an acceptable level, (2) reducing interest rate exposure on certain long-term floating rate debt through the use of interest rate caps and/or swaps with appropriately matching maturities, (3) using treasury rate locks where appropriate to fix rates on anticipated debt transactions, and (4) taking advantage of favorable market conditions for long-term debt and/or equity.

The following table sets forth information as of March 31, 2009 concerning the Company's long term debt obligations, including principal cash flows by scheduled maturity, weighted average interest rates and estimated fair value ("FV") (dollars in thousands):

For the years ended March 31,														
	2010		2011		2012		2013		2014	Thereafter	_	Total	_	FV
CONSOLIDATED														
CENTERS:														
Long term debt:														
Fixed rate(1)	\$ 273,106	\$	1,295,441	\$	436,453	\$	1,217,092	\$	233,894	\$836,908	\$	4,292,894	\$	3,829,626
Average interest rate	6.29%	6	6.22%	)	5.89%	6	5.95%	ó	5.41%	6.02%	Ď	6.06%	,	
Floating rate	177,292		865,074		650,100		_		_	_		1,692,466		1,628,958
Average interest rate	1.87%	ó	2.23%	)	2.91%	6						2.46%	)	
Total debt—Consolidated														
Centers	\$ 450,398	\$	2,160,515	\$	1,086,553	\$	1,217,092	\$	233,894	\$836,908	\$	5,985,360	\$	5,458,584
		-		=		=		=			=		=	
JOINT VENTURE CENTERS:														
Long term debt (at Company's														
pro rata share):														
Fixed rate	\$ 249,586	\$	151,656	\$	36,039	\$	204,536	\$	282,585	\$890,673	\$	1,815,075	\$	1,686,392
Average interest rate	5.41%	6	6.41%	)	6.129	6	6.75%	ó	5.65%	5.67%	á	5.83%	)	
Floating rate	96,173		90,480		11,842		_		_	_		198,495		192,140
Average interest rate	2.18%	ó	1.41%	)	2.65%	ó						1.86%	)	
Total debt—Joint Venture		_		_		_		_			_		_	
Centers	\$ 345,759	\$	242,136	\$	47,881	\$	204,536	\$	282,585	\$890,673	\$	2,013,570	\$	1,878,532

<sup>(1)</sup> Fixed rate debt includes the \$444.4 million floating rate term note and \$400.0 million of the line of credit balance. These amounts have effective fixed rates over the remaining terms due to swap agreements as discussed below.

The consolidated Centers' total fixed rate debt at March 31, 2009 and December 31, 2008 was \$4.3 billion and \$4.4 billion, respectively. The average interest rate on fixed rate debt at March 31, 2009 and December 31, 2008 was 6.06% and 5.72%, respectively. The consolidated Centers' total floating rate debt at March 31, 2009 and December 31, 2008 was \$1.7 billion and \$1.6 billion, respectively. The average interest rate on floating rate debt at March 31, 2009 and December 31, 2008 was 2.46% and 3.32%, respectively.

The Company's pro rata share of the Joint Venture Centers' fixed rate debt at March 31, 2009 and December 31, 2008 was \$1.8 billion and \$1.8 billion, respectively. The average interest rate on fixed rate debt at March 31, 2009 and December 31, 2008 was 5.83%. The Company's pro rata share of the Joint Venture Centers' floating rate debt at March 31, 2009 and December 31, 2008 was \$198.5 million and \$181.5 million, respectively. The average interest rate on the floating rate debt at March 31, 2009 and December 31, 2008 was 1.86% and 2.36%, respectively.

The Company uses derivative financial instruments in the normal course of business to manage or hedge interest rate risk and records all derivatives on the balance sheet at fair value in accordance with SFAS No. 133, "Accounting for Derivative Instruments and Hedging Activities" (See Note 5—Derivative Instruments and Hedging Activities of the Company's Consolidated Financial Statements).

The following are outstanding derivatives at March 31, 2009 (amounts in thousands):

	Notional				Company's	Fair
Property/Entity	Amount	Product	Rate	Maturity	Ownership	Value(1)
Camelback Colonnade	\$ 41,500	Cap	8.54%	11/15/2009	75%	\$ —
Desert Sky Mall	51,500	Cap	7.65%	3/15/2010	50%	_
La Cumbre Plaza	30,000	Cap	7.12%	8/9/2009	100%	_
Metrocenter Mall	112,000	Cap	7.25%	2/15/2010	15%	
Metrocenter Mall	21,597	Cap	7.25%	2/15/2010	15%	_
Panorama Mall	50,000	Cap	6.65%	3/1/2010	100%	_
Superstition Springs Center	67,500	Cap	8.63%	9/9/2009	33%	_
The Oaks	150,000	Cap	6.25%	7/1/2010	100%	
The Operating Partnership	450,000	Swap	4.80%	4/15/2010	100%	(12,086)
The Operating Partnership	400,000	Swap	5.08%	4/25/2011	100%	(11,354)
Westside Pavilion	175,000	Cap	5.50%	6/1/2010	100%	_

# (1) Fair value at the Company's ownership percentage.

Interest rate cap agreements ("Cap") offer protection against floating rates on the notional amount from exceeding the rates noted in the above schedule, and interest rate swap agreements ("Swap") effectively replace a floating rate on the notional amount with a fixed rate as noted above.

In addition, the Company has assessed the market risk for its floating rate debt and believes that a 1% increase in interest rates would decrease future earnings and cash flows by approximately \$18.9 million per year based on \$1.9 billion outstanding of floating rate debt at March 31, 2009.

The fair value of the Company's long-term debt is estimated based on discounted cash flows at interest rates that management believes reflect the risks associated with long-term debt of similar risk and duration.

#### Item 4. Controls and Procedures

As required by Rule 13a-15(b) under the Securities Exchange Act of 1934, management carried out an evaluation, under the supervision and with the participation of the Company's Chief Executive Officer and Chief Financial Officer, of the effectiveness of the Company's disclosure controls and procedures as of the end of the period covered by this Quarterly Report on Form 10-Q. Based on their evaluation as of March 31, 2009, the Company's Chief Executive Officer and Chief Financial Officer have concluded that the Company's disclosure controls and procedures (as defined in Rule 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended) were effective to ensure that the information required to be disclosed by the Company in the reports that it files or submits under the Securities Exchange Act of 1934 is (a) recorded, processed, summarized, and reported within the time periods specified in the SEC's rules and forms and (b) is accumulated and communicated to the Company's management, including its Chief Executive Officer and Chief Financial Officer, or persons performing similar functions, as appropriate to allow timely decisions regarding required disclosure.

In addition, there has been no change in the Company's internal control over financial reporting (as such term is defined in Rules 13a-15(f) and 15(d)-15(f) under the Securities Exchange Act of 1934) that occurred during the Company's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

#### PART II OTHER INFORMATION

# Item 1. Legal Proceedings

None of the Company, the Operating Partnership, Macerich Property Management Company, LLC, Macerich Management Company, the Westcor Management Companies, the Wilmorite Management Companies or their respective subsidiaries are currently involved in any material litigation nor, to the Company's knowledge, is any material litigation currently threatened against such entities or the Centers, other than routine litigation arising in the ordinary course of business, most of which is expected to be covered by liability insurance.

#### Item 1A. Risk Factors

There have been no material changes to the risk factors relating to the Company set forth under the caption "Item 1A. Risk Factors" in the Company's Annual Report on Form 10-K for the year ended December 31, 2008.

# Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

Not Applicable

# Item 3. Defaults Upon Senior Securities

Not Applicable

# Item 4. Submission of Matters to a Vote of Security Holders

Not Applicable

# Item 5. Other Information

Not Applicable

Item 6. Ex	khibits
3.1*	Articles of Amendment and Restatement of the Company
3.1.1**	Articles Supplementary of the Company
3.1.2***	Articles Supplementary of the Company (with respect to the first paragraph)
3.1.3****	Articles Supplementary of the Company (Series D Preferred Stock)
3.1.4#	Articles Supplementary of the Company
3.1.5#**	Articles of Amendment of the Company (declassification of the Board)
3.1.6##	Articles Supplementary of the Company
3.2##	Amended and Restated Bylaws of the Company (February 5, 2009)
4.1###	Form of Common Stock Certificate
4.2####	Form of Preferred Stock Certificate (Series D Preferred Stock)
4.3#*	Indenture, dated as of March 16, 2007, among the Company, the Operating Partnership and Deutsche Bank Trust Company Americas (includes form of the Notes and Guarantee)
10.1(1)	Form of Stock Unit Award Agreement
10.2(1)	Amended and Restated Cash Bonus/Restricted Stock/Stock Unit and LTIP Unit Award Program under the 2003 Equity Incentive Plan.
31.1	Section 302 Certification of Arthur Coppola, Chief Executive Officer
31.2	Section 302 Certification of Thomas O'Hern, Chief Financial Officer
32.1	Section 906 Certification of Arthur Coppola, Chief Executive Officer, and Thomas O'Hern, Chief Financial Officer
* Prev	iously filed as an exhibit to the Company's Registration Statement on Form S-11, as amended (No. 33-68964), and incorporated herein by reference
** Prev	iously filed as an exhibit to the Company's Current Report on Form 8-K, event date May 30, 1995, and incorporated herein by reference.
	iously filed as an exhibit to the Company's Annual Report on Form 10-K for the year ended December 31, 1998, and incorporated herein by ence.
**** Prev	iously filed as an exhibit to the Company's Current Report on Form 8-K, event date July 26, 2002, and incorporated herein by reference.

- Previously filed as an exhibit to the Company's Registration Statement on Form S-3, as amended (No. 333-88718), and incorporated herein by reference.
- ## Previously filed as an exhibit to the Company's Current Report on Form 8-K, event date February 5, 2009, and incorporated herein by reference.
- ### Previously filed as an exhibit to the Company's Current Report on Form 8-K, event date November 10, 1998, as amended, and incorporated herein by reference.
- #### Previously filed as an exhibit to the Company's Registration Statement on Form S-3 (No. 333-107063), and incorporated herein by reference.

- #\* Previously filed as an exhibit to the Company's Current Report on Form 8-K, event date March 16, 2007, and incorporated herein by reference.
- #\*\* Previously filed as an exhibit to the Company's Annual Report on Form 10-K for the year ended December 31, 2008, and incorporated herein by reference.
- (1) Represents a management contract, or compensatory plan, contract or arrangement required to be filed pursuant to Regulation S-K.

# Signature

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

THE MACERICH COMPANY

By: /s/ THOMAS E. O'HERN

Thomas E. O'Hern Senior Executive Vice President and Chief Financial Officer (Principal Financial Officer)

Date: May 11, 2009

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THE MACERICH COMPANY CONSOLIDATED STATEMENTS OF EQUITY (Dollars in thousands, except per share data) (Unaudited)

THE MACERICH COMPANY CONSOLIDATED STATEMENTS OF CASH FLOWS (Dollars in thousands) (Unaudited)

THE MACERICH COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Dollars in thousands, except per share amounts) (Unaudited)

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**Signature** 

# STOCK UNIT AWARD AGREEMENT 2003 EQUITY INCENTIVE PLAN

Participant Name: Soc. Sec. No.:

No. Stock Units: (1)

**Vesting Schedule:** 33 1/3% of the Stock Units (as defined below) on each of March 15, 2010, March 15, 2011, and March 15, 2012.

Award Date: March 6, 2009

THIS AGREEMENT is among THE MACERICH COMPANY, a Maryland corporation (the "Corporation"), THE MACERICH PARTNERSHIP L.P., a Delaware limited partnership (the "Operating Partnership"), and the employee named above (the "Participant"), and is delivered under The Macerich Company 2003 Equity Incentive Plan, which includes any applicable programs under the Plan (the "Plan").

## WITNESSETH

WHEREAS, pursuant to the Plan, the Corporation has granted to the Participant with reference to services rendered and to be rendered to the Company, effective as of the Award Date, a stock unit award (the "Stock Unit Award" or "Award"), upon the terms and conditions set forth herein and in the Plan.

**NOW THEREFORE**, in consideration of services rendered and to be rendered by the Participant and the mutual promises made herein and the mutual benefits to be derived therefrom, the parties agree as follows:

- 1. **Defined Terms**. Capitalized terms used herein and not otherwise defined herein shall have the meaning assigned to such terms in the Plan.
- **2. Grant.** Subject to the terms of this Agreement and the Plan, the Corporation grants to the Participant a Stock Unit Award with respect to an aggregate number of Stock Units (the "Stock Units") set forth above. The consideration for the shares issuable with respect to the Stock Units on the terms set forth in this Agreement includes services and the rights hereunder in an amount not less than the minimum lawful consideration under Maryland law.
- **3.** <u>Vesting.</u> The Award shall vest and become nonforfeitable (subject to Section 6.4 of the Plan), with respect to the portion of the total number of Stock Units comprising the Award (subject to adjustment under Section 6.2 of the Plan) on the dates specified in the Vesting Schedule above, subject to earlier termination or acceleration as provided herein or in the Plan.
- (1) Subject to adjustment under Section 6.2 of the Plan and the terms of this Agreement.

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The vesting of the Stock Units shall at all times be treated as a series of separate payments (on the respective vesting dates) for purposes of Section 409A of the Code.

**4.** Continuance of Employment Required. Except as otherwise provided in Sections 8(c) or 9 or pursuant to the Plan, the Vesting Schedule requires continued service through each applicable vesting date as a condition to the vesting of the applicable installment and rights and benefits under this Agreement. Partial service, even if substantial, during any vesting period will not entitle the Participant to any proportionate vesting or avoid or mitigate a termination of rights and benefits upon or following a termination of employment or service as herein provided in Section 8 below or under the Plan.

# 5. <u>Dividend and Voting Rights</u>.

- (a) <u>Limitations on Rights Associated with Units</u>. The Participant shall have no rights as a stockholder of the Corporation, no dividend rights (except as expressly provided in Section 5(b) with respect to Dividend Equivalent Rights) and no voting rights, with respect to the Stock Units and any shares of Common Stock underlying or issuable in respect of such Stock Units until such shares of Common Stock are actually issued to and held of record by the Participant. No adjustments will be made for dividends or other rights of a holder for which the record date is prior to the date of issuance of the stock certificate.
- **(b) Dividend Equivalent Rights Distributions.** As of any applicable dividend or distribution payment date, the Participant shall, except as otherwise provided below in this Section 5(b), receive a payment of cash, shares of Common Stock or other property, as determined by the Committee, on the dividend payment date in an amount equal to or, if applicable, of equivalent value as the full amount of the dividend or distribution then made with respect to each share of Common Stock (a "Dividend Equivalent Right") multiplied by the number of Stock Units in the Participant's Stock Unit Account as of the applicable dividend record date. Any cash, shares or other property paid on account of Dividend Equivalent Rights with respect to this Award shall be fully vested and nonforfeitable when paid. Dividend Equivalent Rights shall be paid only with respect to cash dividends and distributions, and dividends in connection with which holders of shares of Common Stock have the right to elect to receive cash, shares of Common Stock of equivalent value, or a combination thereof (dividends referred to in this sentence are referred to as "Cash or Combination Dividends"). Cash or Combination Dividends do not include any dividend declared by the Company solely in shares of Common Stock or other non-cash property (a "Stock Dividend"). Regardless of the form in which the applicable dividend or distribution is paid to holders of Common Stock, the Committee shall have the authority, in its sole discretion, in connection with each dividend to determine whether Dividend Equivalent Rights are satisfied through the payment of cash, the delivery of shares of Common Stock of equivalent value, other property, or any combination thereof, including without limitation such combination as (i) is determined on the basis of elections made by holders of shares of Common Stock (subject to any applicable limitation on the aggregate amount of cash available to be included in the

the aggregate dividend or distribution paid by the Corporation after giving effect to all valid elections received by the Corporation from holders of Common Stock (subject to any applicable limitation on the aggregate amount of cash available to be included in the dividend or distribution) and (II) the value per share of Common Stock used to calculate the number of shares of Common Stock to be issued on the applicable dividend or distribution payment date on account of such dividend or distribution to holders of Common Stock.

- **Restrictions on Transfer.** Prior to the time they vest, neither the Stock Units comprising the Award nor any other rights of the Participant under this Agreement or the Plan may be transferred, except as expressly provided in Section 1.8 and 4.1 of the Plan. No other exceptions have been authorized by the Committee.
- 7. <u>Timing and Manner of Distribution with Respect to Stock Units</u>. Any Stock Unit credited to a Participant's Stock Unit Account will be distributed in shares of Common Stock as it vests. The Participant or other person entitled under the Plan to receive the shares shall deliver to the Company any representations or other documents or assurances required pursuant to Section 6.4 of the Plan. Pursuant to Section 1.7 of the Plan, fractional share interests shall be disregarded, but may be accumulated. The Committee, however, may determine that cash, securities or other property will be paid or transferred in lieu of fractional share interests.

# 8. <u>Effect of Termination of Employment.</u>

- (a) Forfeiture after Certain Events. Except as provided in Sections 8(c) and 9 hereof, the Participant's Stock Units shall be extinguished to the extent such Stock Units have not become vested upon the date the Participant is no longer employed by the Company for any reason, whether with or without cause, voluntarily or involuntarily. Whether the Participant is no longer employed by the Company shall be determined in a manner that is consistent with the definition of "separation from service" under Section 409A of the Code and the Treasury Regulations thereunder, based on whether the facts and circumstances indicate that the Company and the Participant reasonably anticipate that no further services will be performed after a specified date or that the level of bona fide services the Participant would perform after such date would permanently decrease to no more than twenty percent (20%) of the average level of bona fide services performed over the immediately preceding 36 months (or the full period of service if less than 36 months). If an entity ceases to be a Subsidiary that is considered to be a single employer or service recipient with the Corporation (as defined in Treasury Regulations Section 1.409A-1(h)(3)), such action shall be deemed to be a termination of employment of all employees of that entity, but the Committee, in its sole and absolute discretion, may make provision in such circumstances for accelerated vesting of some or all of the remaining Stock Units held by such employees, effective immediately upon such event.
- **(b)** Termination of Stock Units. If any Stock Units are extinguished hereunder, such unvested, extinguished Stock Units, without payment of any consideration by the Company, shall automatically terminate and the related Stock Unit Account shall be cancelled, without any other action by the Participant, or the Participant's Beneficiary or Personal Representative, as the case may be.

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- Qualified Termination Upon or Following Change in Control Event. [Subject to Section 18,] if the Participant upon or not later than 12 months following a Change in Control Event has a Qualified Termination (as defined in Section 7.1(gg) of the Plan) or terminates his or her employment for Good Reason, then any portion of the Award that has not previously vested shall thereupon vest, subject to the provisions of Sections 6.2(a), 6.2(e), 6.4 and 6.5 of the Plan and Sections 11 and 12 of this Agreement; provided, however, that in no event shall restrictions on the Stock Units lapse or the Stock Units vest earlier than six months after the date hereof. As used in this Agreement, the term "Good Reason" means a termination of employment by the Participant for any one or more of the following reasons, to the extent not remedied by the Company within a reasonable period of time of not less than 30 days (the "Cure Period") after receipt by the Company of written notice from the Participant provided within 90 days of the initial existence of the condition and specifying in reasonable detail such condition, without the Participant's written consent thereto: (1) an adverse and significant change in the Participant's authority, duties or responsibilities with the Company; (2) a change in the Participant's principal office location to a location farther away from the Participant's home which is more than 30 miles from the Participant's principal office; (3) the taking of any action by the Company to eliminate benefit plans in which the Participant participated or was eligible to participate immediately prior to the Change in Control Event without providing substitutes therefor, to materially reduce benefits thereunder or to substantially diminish the aggregate value of the incentive awards or other fringe benefits; provided that if neither a surviving entity nor its parent following a Change in Control Event is a publicly-held company, the failure to provide stock-based benefits shall not be deemed Good Reason if benefits of comparable value using recognized valuation methodology are substituted therefor; and provided further that a reduction or elimination in the aggregate of not more than 10% in aggregate benefits in connection with across the board reductions or modifications affecting persons similarly situated of comparable rank in the Company or a combined organization shall not constitute Good Reason; (4) any one or more reductions in the Participant's Base Salary that, individually or in the aggregate, exceed 10% of the Participant's Base Salary; or (5) any material breach by the Company of any written employment or management continuity agreement with the Participant. For purposes of the definition of "Good Reason," the term "Base Salary" means the annual base rate of compensation payable as salary to the Participant by the Company as of the Participant's date of termination, before deductions or voluntary deferrals authorized by the Participant or required by law to be withheld from the Participant by the Company, and salary excludes all other extra pay such as overtime, pensions, severance payments, bonuses, stock incentives, living or other allowances, and other benefits and perquisites. In the event that the Company fails to remedy a condition constituting Good Reason during the applicable Cure Period, the Participant's termination of employment for Good Reason must occur, if at all, within two years following the occurrence of such condition in order for such termination as a result of such condition to constitute a termination for Good Reason.
- **(d)** Delayed Payment. Notwithstanding the foregoing, solely to the extent that a delay in payment is required in order to avoid the imposition of any tax under Section 409A of the Code, if a payment obligation under this Agreement arises on account of the Participant's "separation from service" (within the meaning of Section 409A of the Code) while the Participant is a "specified employee" (as determined for purposes of Section 409A(a)(2) (B) of the Code in good faith by the compensation committee of the Board), then payment of any amount or benefit provided under this Agreement that is considered to be non-qualified deferred

compensation for purposes of Section 409A of the Code and that is scheduled to be paid within six (6) months after such separation from service shall be paid without interest on the first business day after the date that is six months following the Participant's separation from service.

- **9.** Effect of Total Disability, Death or Retirement. If the Participant incurs a Total Disability that is also a "disability" as defined in Section 409A of the Code and Treasury Regulations thereunder or dies, in either case while employed by the Company, then any portion of his or her Award that has not previously vested shall thereupon vest, subject to the provisions of Sections 6.4 and 6.5 of the Plan. If the Participant's employment with the Company terminates as a result of his or her Retirement, the Committee may, on a case-by-case basis and in its sole discretion, provide for partial or complete vesting immediately upon Retirement of that portion of his or her Award that has not previously vested. [If the Participant's employment with the Company terminates as a result of his or her Retirement on or after attaining age 55 with 10 or more years of service with the Company, then any portion of his or her Award that has not then vested (including as a result of Committee action pursuant to the immediately preceding sentence) shall continue to vest in accordance with the Vesting Schedule above, subject to the provisions of Sections 6.4 and 6.5 of the Plan, provided that such continued vesting shall immediately cease and any remaining unvested Stock Units shall be extinguished in the event that the Participant is employed, directly or indirectly, by a competitor of the Company, as determined by the Company in its sole and absolute discretion.] [This provision is to be included only in agreements with Participants subject to the Policy on Retirement.]
- 10. Adjustments Upon Specified Events. Upon the occurrence of certain events relating to the Corporation's stock contemplated by Section 6.2 of the Plan, the Committee shall make adjustments as it deems appropriate in the number and kind of securities or other consideration that may become payable with respect to the Award; provided, however, that the Committee shall not make any such adjustment to the Award with respect to any Cash or Combination Dividend, but it shall make an adjustment to the Award pursuant to Section 6.2 of the Plan with respect to any Stock Dividend. If any adjustment shall be made under Section 6.2 of the Plan or a Change in Control Event shall occur and the Stock Unit Award is not fully vested upon such Event or prior thereto, the amount payable in respect of the Stock Unit Award may be made payable in the securities or other consideration (the "Restricted Property") payable in respect of the Common Stock. Such Restricted Property shall become payable at such times and in such proportion as the Stock Unit Award vests. Notwithstanding the foregoing, to the extent that the Restricted Property includes any cash, the commitment hereunder shall become an unsecured promise to pay an amount equal to such cash (with earnings attributable thereto as if such amount had been invested, pursuant to policies established by the Committee, in interest bearing, FDIC insured (subject to applicable insurance limits) deposits of a depository institution selected by the Committee) at such times and in such proportions as the Stock Unit Award vests. Notwithstanding the foregoing, the Stock Unit Award and any Common Stock payable in respect of the Stock Unit Award shall continue to be subject to such proportionate and equitable adjustments (if any) under Section 6.2 of the Plan consistent with the effect of such event on stockholders generally, as the Committee determines to be necessary or appropriate, in the number, kind and/or character of shares of Common Stock or other securities, property and/or rights p

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11. Possible Early Termination of Award. As permitted by Section 6.2(b) of the Plan, and without limiting the authority of the Committee under other provisions of Section 6.2 of the Plan or Section 8 of this Agreement, the Committee retains the right to terminate the Award, to the extent it has not vested, upon a dissolution of the Corporation or a reorganization event or transaction which the Corporation does not survive (or does not survive as a public company in respect of its outstanding common stock). This Section 11 is not intended to prevent future vesting of the Award if it (or a substituted award) remains outstanding following a Change in Control Event.

# 12. Limitations on Acceleration and Reduction in Benefits in Event of Tax Limitations.

- (a) <u>Limitation on Acceleration</u>. Notwithstanding anything contained herein [(except as otherwise provided in Section 18 hereof)] or in the Plan or any other agreement to the contrary, in no event shall the vesting of any Stock Unit be accelerated pursuant to Section 6.3 of the Plan or Section 8(c) hereof to the extent that the Company would be denied a federal income tax deduction for such vesting or the distribution of shares of Common Stock in respect of the Award because of Section 280G of the Code and, in such circumstances, the Stock Units not subject to acceleration will continue to vest in accordance with and subject to the other provisions hereof.
- (b) Reduction in Benefits. If the Participant would be entitled to benefits, payments or coverage hereunder and under any other plan, program or agreement which would constitute "parachute payments," then notwithstanding any other provision of this Agreement or of any such other plan, program or agreement, such "parachute payments" shall be reduced or modified in such manner, if any, as may be specified in [the MCA referenced in Section 18 hereof, in which case the provisions of Section 12(a) hereof shall not apply, and, to the extent permitted by the MCA, thereafter, as specified in] this Agreement prior to any reduction or modification being made under any other then-existing agreement between the Company and the Participant (other than any Stock Unit Award Agreement under the Plan). If any "parachute payment" reduction provisions become applicable under this Agreement and one or more other Stock Unit Award Agreements under the Plan, then the "parachute payments" under this Agreement and such other Stock Unit Award Agreement(s) shall be reduced or modified in reverse chronological order of the scheduled vesting dates of the "parachute payments" under all such agreements (the Stock Units with the latest scheduled vesting date reduced or modified first) so that the Company is not denied federal income tax deductions for any "parachute payments" because of Section 280G of the Code.
- (c) <u>Determination of Limitations</u>. The term "parachute payments" shall have the meaning set forth in and be determined in accordance with Section 280G of the Code and regulations issued thereunder. All determinations required by this Section 12, including without limitation the determination of whether any benefit, payment or coverage would constitute a parachute payment, the calculation of the value of any parachute payment and the determination of the extent to which any parachute payment would be nondeductible for federal income tax purposes because of Section 280G of the Code, shall be made by an independent accounting firm (other than the Corporation's outside auditing firm) having nationally

recognized expertise in such matters selected by the Committee. Any such determination by such accounting firm shall be binding on the Corporation, its Subsidiaries and the Participant.

- 13. Tax Withholding. Upon payment of Dividend Equivalent Rights and/or the distribution of shares of Common Stock in respect of a Participant's Stock Unit Account, the entity within the Company last employing the Participant shall have the right at its option to (a) require the Participant (or the Participant's Personal Representative or Beneficiary, as the case may be) to pay or provide for payment in cash of the amount of any taxes which the Company may be required to withhold with respect to such payment or (b) deduct from any amount or property payable to the Participant the amount of any taxes which the Company may be required to withhold with respect to such payment or distribution. In any case where a tax is required to be withheld in connection with the delivery of shares of Common Stock under this Agreement, the Committee may permit the Participant to elect, pursuant to such rules and subject to such conditions as the Committee may establish, to have the Company reduce the number of shares to be delivered by (or otherwise reacquire) the appropriate number of shares valued at their then Fair Market Value, to satisfy such withholding obligation.
- **14. Notices.** Any notice to be given under the terms of this Agreement shall be in writing and addressed to the Corporation at its principal office located at 401 Wilshire Boulevard, Suite 700, Santa Monica, California 90401, to the attention of the Corporate Secretary and to the Participant at the address given beneath the Participant's signature hereto, or at such other address as either party may hereafter designate in writing to the other.
- **Plan**. The Award and all rights of the Participant with respect thereto are subject to, and the Participant agrees to be bound by, all of the terms and conditions of the provisions of the Plan, incorporated herein by reference, to the extent such provisions are applicable to Awards granted to Eligible Persons. The Participant acknowledges receipt of a copy of the Plan which is made a part hereof by this reference, and agrees to be bound by the terms thereof. Unless otherwise expressly provided in other Sections of this Agreement, provisions of the Plan that confer discretionary authority on the Committee do not (and shall not be deemed to) create any rights in the Participant unless such rights are otherwise in the sole discretion of the Committee specifically so conferred by appropriate action of the Committee under the Plan after the date hereof.
- 16. No Service Commitment by Company. Nothing contained in this Agreement or the Plan constitutes an employment or service commitment by the Company, affects the Participant's status as an employee at will who is subject to termination without cause, confers upon the Participant any right to remain employed by the Company, interferes in any way with the right of the Company at any time to terminate such employment, or affects the right of the Company to increase or decrease the Participant's other compensation or benefits. Nothing in this Section, however, is intended to adversely affect any independent contractual right of the Participant without his or her consent thereto. Employment for any period of time (including a substantial period of time) after the Award Date will not entitle the Participant to any proportionate vesting or avoid or mitigate a termination of rights and benefits upon or following a termination of employment as provided in Section 3 or 8 above if the express conditions to vesting set forth in such Sections have not been satisfied.

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- 17. <u>Limitation on Participant's Rights</u>. Participation in this Plan confers no rights or interests other than as herein provided. This Agreement creates only a contractual obligation on the part of the Company as to amounts payable and shall not be construed as creating a trust. Neither the Plan nor any underlying program, in and of itself, has any assets. The Participant shall have only the rights of a general unsecured creditor of the Company (or applicable Subsidiary) with respect to amounts credited and benefits payable in cash, if any, on Stock Unit Account(s), and rights no greater than the right to receive the Common Stock (or equivalent value) as a general unsecured creditor with respect to Stock Units, as and when payable thereunder.
- [18. Other Agreements. If any provision of this Agreement is inconsistent with any provision of the Management Continuity Agreement between the Corporation and Participant and as it may be amended from time-to-time (the "MCA"), the provisions of the MCA shall control and shall be deemed incorporated herein by reference.] [This provision and the language in brackets in Sections 8(c), 12(a) and 12(b) are to be included only in agreements with Participants subject to the MCA.]

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**IN WITNESS WHEREOF**, the parties have executed this Agreement as of the date first above written. By the Participant's execution of this Agreement, the Participant agrees to the terms and conditions of this Agreement and of the Plan.

## THE MACERICH COMPANY

(a Maryland corporation)

By:

Richard A. Baver

Senior Executive Vice President, Chief Legal Officer & Secretary

# THE MACERICH PARTNERSHIP, L.P.

(a Delaware limited partnership)

By: The Macerich Company (its general partner)

By:

Richard A. Bayer

Senior Executive Vice President, Chief Legal Officer & Secretary

	(Signature)
	, <b>,</b>
	(Print Name)
	(4.11
	(Address)
	(City, State, Zip Code)
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# AMENDED AND RESTATED CASH BONUS/RESTRICTED STOCK/STOCK UNIT AND LTIP UNIT AWARD PROGRAM

# UNDER THE 2003 EQUITY INCENTIVE PLAN

(March 6, 2009)

#### THE MACERICH COMPANY

AMENDED AND RESTATED CASH BONUS/RESTRICTED STOCK/STOCK UNIT AND LTIP UNIT AWARD PROGRAM UNDER THE 2003 EQUITY INCENTIVE PLAN

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## THE MACERICH COMPANY

# AMENDED AND RESTATED CASH BONUS/RESTRICTED STOCK/STOCK UNIT AND LTIP UNIT AWARD PROGRAM UNDER THE 2003 EQUITY INCENTIVE PLAN

# ARTICLE I TITLE, PURPOSE AND AUTHORIZED SHARES

# 1.1 TITLE

This Program shall be known as The Macerich Company Amended and Restated Cash Bonus/Restricted Stock/Stock Unit and LTIP Unit Award Program under the 2003 Equity Incentive Plan, as it may be amended from time to time.

# 1.2 PURPOSE

The purpose of this Program is to promote the success of the Company and the interest of its stockholders by providing an additional means to attract, motivate, retain and reward key employees, including officers, by providing an opportunity to convert cash bonus opportunities into Restricted Stock/Stock Units and/or LTIP Units, enhancing compensation deferral opportunities and offering additional incentives to increase stock ownership in the Company.

# 1.3 SHARES

The aggregate number of shares of Common Stock issuable under this Program shall be charged against and subject to the limits on the available shares under the Plan.

# ARTICLE II DEFINITIONS

Whenever the following terms are used in this Program they shall have the meaning specified below unless the context clearly indicates to the contrary. Capitalized terms not otherwise defined shall have the meaning assigned to such terms in the Plan.

- **2.1 BONUS ELECTION DATE** means, for a Cash Bonus with respect to a Year, June 30 of such Year.
- **2.2 BONUS PAYMENT DATE** means the date designated by the Committee between January 1 and March 15 of each Year on which the Cash Bonus with respect to the prior Year is or would otherwise be received by the Participant.
- **2.3 CASH BONUS** means an incentive award granted by the Committee, whether or not under the terms of the Plan, that but for elections under this Program would be paid solely in cash.

- **2.4 COMMON STOCK** means shares of the Company's common stock, par value \$0.01 per share, either currently existing or authorized hereafter.
  - **2.5 COMMON UNITS** means the common partnership units of the Partnership.
- **2.6 CONVERSION AMOUNT** means the dollar equivalent of the Cash Bonus elected by the Participant to be converted to a Restricted Stock, Stock Unit and/or LTIP Unit Award under this Program.
- **2.7 EFFECTIVE DATE** means, with respect to this amended and restated Program, March 6, 2009. Awards of Restricted Stock, Stock Units and/or LTIP Units may be granted under this amended and restated Program with respect to any Bonus Payment Date occurring on or after such Effective Date, including any such Bonus Payment Date for a Cash Bonus with respect to calendar year 2008.
- **2.8 ELIGIBLE EMPLOYEE** means, with respect to any Year, any officer or key employee of the Company or a Subsidiary who has been designated by the Committee as potentially eligible to receive a Restricted Stock, Stock Unit and/or LTIP Unit Award under this Program for such Year.
- **2.9 LTIP UNITS** means units of limited partnership interest of the Partnership designated as "LTIP Units" in the Partnership Agreement awarded under the Plan, having the rights, voting powers, restrictions, limitations as to distributions, qualifications and terms and conditions of redemption set forth in the Partnership Agreement.
  - **2.10 LTIP UNIT AWARD** means an award of LTIP Units granted by the Committee under the Plan based on the Conversion Amount.
- **2.11 LTIP UNIT AWARD AGREEMENT** means an agreement evidencing a LTIP Unit Award approved by the Committee as it may be revised from time to time.
- **2.12 PARTICIPANT** means any Eligible Employee who has delivered to the Company an election agreement electing to participate in the Program.
  - **2.13 PARTNERSHIP** means The Macerich Partnership, L.P.
  - **2.14 PLAN** means The Macerich Company 2003 Equity Incentive Plan, as it may be amended from time to time.
- **2.15 PROGRAM** means this The Macerich Company Amended and Restated Cash Bonus/Restricted Stock/Stock Unit and LTIP Unit Award Program under the 2003 Equity Incentive Plan, as from time to time amended.
  - **2.16 RESTRICTED STOCK** means shares of Common Stock awarded to a Participant pursuant to Article IV of the Plan.

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- **2.17 RESTRICTED STOCK AWARD** means an award of Restricted Stock granted by the Committee under the Plan based on the Conversion Amount.
- **2.18 RESTRICTED STOCK AWARD AGREEMENT** means an agreement evidencing a Restricted Stock Award approved by the Committee as it may be revised from time to time.
- **2.19 STOCK UNIT** means a non-voting unit of measurement which is deemed solely for bookkeeping purposes to be equivalent to one outstanding share of Common Stock (subject to adjustment) awarded to a Participant pursuant to Article IV of the Plan.
- **2.20 STOCK UNIT AWARD** means an award of Stock Units granted by the Committee under the Plan based on the Conversion Amount.
- **2.21 STOCK UNIT AWARD AGREEMENT** means an agreement evidencing a Stock Unit Award approved by the Committee as it may be revised from time to time.
- **2.22 STOCK UNIT ACCOUNT** means the bookkeeping account maintained by the Company on behalf of each Participant which is credited with Stock Units calculated in accordance with Section 4.4.
  - **YEAR** means the applicable calendar year.

# ARTICLE III PARTICIPATION

Each Eligible Employee designated by the Committee for any Year may elect in advance to receive all or part (in increments and on forms authorized by the Committee) of any Cash Bonus with respect to such Year that may be granted in the future in the form of Restricted Stock, Stock Units and/or LTIP Units to the extent provided in Article IV.

# ARTICLE IV RESTRICTED STOCK, STOCK UNIT, LTIP UNIT OR CASH ELECTIONS

4.1 TIME AND TYPES OF ELECTIONS

On or before the relevant Bonus Election Date for a Year, each Eligible Employee may make an irrevocable election to receive a percentage of the Cash Bonus that may be granted to the Eligible Employee with respect to such Year in shares of Restricted Stock, Stock Units and/or LTIP Units, if applicable. This election shall become effective only if the Committee, in authorizing the Cash Bonus, expressly recognizes such alternative payment opportunity in Restricted Stock, Stock Units and/or LTIP Units and grants the Restricted Stock, Stock Units and/or LTIP Units at that time. The Committee will have the sole discretion to determine whether Restricted Stock, Stock Units and/or LTIP Units will be offered as alternative payments for the Cash Bonus. A person who first becomes an Eligible Employee after the applicable deadline may, within 30 days of becoming and being designated as an Eligible Employee, make

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an irrevocable election to receive any Cash Bonuses granted for the applicable Year (or remaining portion thereof, as the case may be) in Restricted Stock, Stock Units and/or LTIP Units, if applicable.

#### 4.2 ELECTION PROCEDURES

The elections shall be made in writing on forms provided by the Company and authorized by the Committee. These forms shall be in substantially the form of the Election Agreement attached hereto as Exhibit A, as from time to time amended by the Committee. Neither the distribution nor completion of election agreements shall convey any right to receive a bonus, in cash, Restricted Stock, Stock Units or LTIP Units. Failure to timely elect Restricted Stock, Stock Units and/or LTIP Units, if applicable, however, will result in the payment in cash if any Cash Bonus is awarded.

#### 4.3 TIME AND MANNER OF DISTRIBUTION

A Participant shall be entitled to have the restrictions removed from a number of shares of Restricted Stock or a number of LTIP Units, or to receive a number of shares of Common Stock equal to the number of Stock Units in his or her Stock Unit Account, in accordance with the vesting schedule set forth in the applicable Restricted Stock Award Agreement, LTIP Unit Award Agreement or Stock Unit Award Agreement.

#### 4.4 NUMBER OF SHARES/STOCK UNITS/LTIP UNITS

The number of shares of Restricted Stock and/or the number of Stock Units and/or LTIP Units to be granted under this Program shall equal a multiple of the Conversion Amount divided by the Fair Market Value of a share of Common Stock (without regard to any restriction) on the applicable Bonus Payment Date. The multiple shall not be changed as to any election after it is duly made under the terms of this Program without the consent of the Participant.

The multiple for bonuses shall be 1.5 until changed by the Committee. For example, assume that prior to June 30, 2008, a Participant elects to receive 40% of any cash bonus in Restricted Stock, Stock Units or LTIP Units and, on March 6, 2009, the Company grants him a \$40,000 cash bonus. The market value of a share of Common Stock on the Bonus Payment Date is \$30. The Participant will receive \$24,000 in cash and 800 shares of Restricted Stock, 800 Stock Units or 800 LTIP Units, as applicable.

# 4.5 NO FRACTIONAL SHARE INTERESTS

If an election would result in the issuance of a fractional share, the amount of Restricted Stock, Stock Units and/or LTIP Units granted shall be rounded down to the next whole share and the cash alternative amount in lieu of the fractional interest shall be paid in cash.

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## ARTICLE V RESTRICTED STOCK AWARDS

The grant of Restricted Stock Awards, including, but not limited to, the terms of grant, conditions and restrictions, the consideration (other than services) to be paid, dividend rights, vesting terms, provisions for redelivery to the Company, and adjustments in case of changes in the Common Stock, shall be governed by the terms of the Plan, the Program and the Restricted Stock Award Agreement. After an election is made, the form of the Restricted Stock Award Agreement (if applicable) may not be changed in any manner materially adverse to the Participant without his or her consent. All Restricted Stock Awards are subject to express prior authorization by the Committee of the terms of the Restricted Stock Award and the specific number of shares of Restricted Stock thereunder.

# ARTICLE VI STOCK UNIT AWARDS

The grant of Stock Unit Awards, including, but not limited to, the terms of grant, conditions and restrictions, the consideration (other than services) to be paid, the form and content of Dividend Equivalent Rights, vesting terms, and adjustments in case of changes in the Common Stock, shall be governed by the terms of the Plan, the Program and the Stock Unit Award Agreement. After an election is made, the form of the Stock Unit Award Agreement (if applicable) may not be changed in any manner materially adverse to the Participant without his or her consent. All Stock Unit Awards are subject to express prior authorization by the Committee of the terms of the Stock Unit Award and the specific number of shares of Common Stock referenced in the Participant's Stock Unit Account thereunder.

# ARTICLE VII LTIP UNIT AWARDS

The grant of LTIP Unit Awards, including, but not limited to, the terms of grant, conditions and restrictions, the consideration (other than services) to be paid, dividend rights, vesting terms, provisions for redelivery to the Company, and adjustments in case of changes in the Common Stock, shall be governed by the terms of the Plan, the Program and the LTIP Unit Award Agreement. After an election is made, the form of the LTIP Unit Award Agreement (if applicable) may not be changed in any manner materially adverse to the Participant without his or her consent. All LTIP Unit Awards are

subject to express prior authorization by the Committee of the terms of the LTIP Unit Award and the specific number of LTIP Units, Common Units and shares of Common Stock thereunder.

# ARTICLE VIII ADMINISTRATION

#### 8.1 RIGHTS AND DUTIES.

This Program shall be administered by and all Restricted Stock Awards, Stock Unit Awards and LTIP Unit Awards to Eligible Employees shall be authorized by the

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Committee. The Committee shall have all powers necessary to accomplish those purposes, including, but not by way of limitation, the following:

- (a) to determine the particular Eligible Employees who will receive Cash Bonuses, the extent to which and price at which a Cash Bonus may be settled in shares of Common Stock, Restricted Stock, Stock Units or LTIP Units, and the other specific terms and conditions of Restricted Stock, Stock Units and LTIP Units consistent with the express limits of this Program and the Plan;
- (b) to approve from time to time the election agreement and other forms of Restricted Stock Award Agreement, Stock Unit Award Agreement and LTIP Unit Award Agreement (which need not be identical either as to type of award or among Participants or from year to year); and
- (c) to resolve any questions concerning benefits payable to a Participant and make all other determinations and take such other action as contemplated by this Program or the Plan or as may be necessary or advisable for the administration or interpretation of this Program.

#### 8.2 CLAIMS PROCEDURES.

To the extent the Committee permits deferral elections extending to the termination of employment or beyond, the following claims procedures shall apply:

- (a) The Committee shall notify Participants and, where appropriate, the Beneficiary(ies) of their right to claim benefits under these claims procedures, shall make forms available for filing of such claims, and shall provide the name of the person or persons with whom such claims should be filed.
- (b) The Committee shall act upon claims as required and communicate a decision to the claimant promptly and, in any event, not later than 90 days after the claim is received by the Committee, unless special circumstances require an extension of time for processing the claim. If an extension is required, notice of the extension shall be furnished to the claimant prior to the end of the initial 90-day period, which notice shall indicate the reasons for the extension and the expected decision date. The extension shall not exceed 90 days. The claim may be deemed by the claimant to have been denied for purposes of further review described below in the event a decision is not furnished to the claimant within the period described in the preceding three sentences. Every claim for benefits which is denied shall be denied by written notice setting forth in a manner calculated to be understood by the claimant (i) the specific reason or reasons for the denial, (ii) specific reference to any provisions of this Program on which denial is based, (iii) description of any additional material or information necessary for the claimant to perfect his claim with an explanation of why such material or information is necessary, and (iv) an explanation of the procedure for further review of the denial of the claim under this Program.
- (c) The claimant or his or her duly authorized representative shall have 60 days after receipt of denial of his or her claim to request a review of such denial, the right to

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review all pertinent documents and the right to submit issues and comments in writing. Upon receipt of a request for a review of the denial of a benefit claim, the Committee shall undertake a full and fair review of the denial.

(d) The Committee shall issue a decision not later than 60 days after receipt of a request for review from a claimant unless special circumstances, such as the need to hold a hearing, require a longer period of time, in which case a decision shall be rendered as soon as possible but not later than 120 days after receipt of the claimant's request for review. The decision on review shall be in writing and shall include specific reasons for the decision written in a manner calculated to be understood by the claimant with specific reference to any provisions of this Program on which the decision is based.

# ARTICLE IX MISCELLANEOUS

# 9.1 INCORPORATION BY REFERENCE

Except where in conflict with the express terms of this Program, the terms of the Plan govern the Program and are incorporated by reference, including, without limitation, the following: the administrative powers and authority of the Committee and the effect of its decisions; the unfunded status of benefits; provisions for non-transferability of rights; rights (or absence of rights) of Eligible Employees, Participants and Beneficiaries; compliance with laws; tax withholding obligation of Participants; privileges of stock ownership; and governing law/construction/severability.

# 9.2 AMENDMENT, TERMINATION AND SUSPENSION

The Committee or the Board may, at any time, terminate or, from time to time, amend, modify or suspend this Program, in whole or in part. No Restricted Stock, Stock Unit or LTIP Unit may be granted under this Program during any suspension of this Program or after termination of this Program. Termination or amendment of this Program shall have no effect on any then outstanding Restricted Stock, Stock Unit or LTIP Unit Awards.

#### 9.3 TERM OF THIS PROGRAM

The term of this Program is indefinite, subject to the term of the Plan and Section 9.2. All authority of the Committee with respect to Restricted Stock, Stock Units and LTIP Units hereunder, including its authority to amend a Restricted Stock Award Agreement, Stock Unit Award Agreement or LTIP Unit Award Agreement, shall continue during any suspension of this Program or the Plan, in respect of outstanding Restricted Stock Awards, Stock Unit Awards and LTIP Unit Awards on any such amendment or termination date.

#### 9.4 NON-EXCLUSIVITY OF PROGRAM

Nothing in this Program shall limit or be deemed to limit the authority of the Board or the Committee to grant awards or authorize any other compensation, with or without reference to the Common Stock, under the Plan or any other plan or authority.

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#### 9.5 CHANGE IN CONTROL EVENT

The consequences of a termination of service, whether before or after a Change in Control Event, in respect of any rights or benefits related to the Conversion Amount shall be governed solely by the terms of the Restricted Stock Award Agreement, Stock Unit Award Agreement or LTIP Unit Award Agreement.

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Exhibit A Election Form

# THE MACERICH COMPANY ELECTION AGREEMENT

# AMENDED AND RESTATED CASH BONUS/RESTRICTED STOCK/STOCK UNIT AND LTIP UNIT AWARD PROGRAM UNDER THE MACERICH COMPANY 2003 EQUITY INCENTIVE PLAN

IF WITH RESPECT TO THE YEAR , THE COMPENSATION COMMITTEE GRANTS A CASH BONUS FOR SUCH YEAR TO ME UNDER THE PROGRAM AND IF THE COMPENSATION COMMITTEE ACCEPTS THIS ELECTION AND THEREBY EXPRESSLY AUTHORIZES ME TO RECEIVE ALL OR PART OF ANY SUCH CASH BONUS IN THE FORM OF A RESTRICTED STOCK [AND/OR STOCK UNIT AND/OR LTIP UNIT] AWARD (AN "AWARD"):

I IRREVOCABLY ELECT TO TAKE % OF MY CASH BONUS IN THE FORM OF A RESTRICTED STOCK AWARD [STOCK UNIT AWARD/LTIP UNIT AWARD]. I UNDERSTAND THAT THE COMMITTEE HAS THE SOLE DISCRETION TO DETERMINE THE SPECIFIC FORM OF THE AWARD (SUBSTANTIALLY CONSISTENT WITH THE TERMS DESCRIBED).

# I ALSO UNDERSTAND THAT:

- THE CONVERSION RATE, OR "MULTIPLE", FOR PURPOSES OF OR IN RESPECT OF DETERMINING THE NUMBER OF SHARES UNDERLYING THE AWARD WILL BE 1.5.
- THE VESTING SCHEDULE FOR THE AWARD WILL BE NOT LESS THAN AT A RATE OF % PER YEAR.
- THIS ELECTION IS IRREVOCABLE AND MUST BE FILED BY , WITH:

RICHARD A. BAYER, CHIEF LEGAL OFFICER 401 WILSHIRE BOULEVARD, SUITE 700 SANTA MONICA, CALIFORNIA 90401

- IF THIS ELECTION IS NOT TIMELY FILED, I WILL NOT HAVE AN OPPORTUNITY TO PARTICIPATE IN THE PROGRAM FOR BONUSES GRANTED WITH RESPECT TO THE YEAR
- THIS ELECTION IS SUBJECT TO THE TERMS OF THE PROGRAM, THE 2003 EQUITY INCENTIVE PLAN (INCLUDING THE INDIVIDUAL SHARE AWARD LIMITS) AND THE AWARD AGREEMENT.
- $\cdot \quad \text{THIS ELECTION DOES NOT CONSTITUTE A GUARANTEE THAT I WILL RECEIVE ANY BONUS FROM THE COMPANY.}$

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## ACKNOWLEDGMENT AND AGREEMENT

I acknowledge and agree to the foregoing terms of this Election Agreement.

(Participant's Signature)					
(Print Name)		(Date)			
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			_		

# THE MACERICH COMPANY SECTION 302 CERTIFICATION

#### I, Arthur M. Coppola, certify that:

- 1. I have reviewed this report on Form 10-Q for the quarter ended March 31, 2009 of The Macerich Company;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 11, 2009
/s/ ARTHUR M. COPPOLA
Chairman and Chief Executive Officer

QuickLinks

Exhibit 31.1

# THE MACERICH COMPANY SECTION 302 CERTIFICATION

#### I, Thomas E. O'Hern, certify that:

- 1. I have reviewed this report on Form 10-Q for the quarter ended March 31, 2009 of The Macerich Company;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 11, 2009
/s/ THOMAS E. O'HERN

Senior Executive Vice President and Chief Financial Officer

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Exhibit 31.2

Exhibit 32.1

# THE MACERICH COMPANY WRITTEN STATEMENT PURSUANT TO 18 U.S.C. SECTION 1350

The undersigned, Arthur M. Coppola and Thomas E. O'Hern, the Chief Executive Officer and Chief Financial Officer, respectively, of The Macerich Company (the "Company"), pursuant to 18 U.S.C. §1350, each hereby certifies that, to the best of his knowledge:

- (i) the Quarterly Report on Form 10-Q for the quarter ended March 31, 2009 of the Company (the "Report") fully complies with the requirements of Section 13(a) and 15(d) of the Securities Exchange Act of 1934, as amended; and
  - (ii) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: May 11, 2009

/s/ ARTHUR M. COPPOLA

Chairman and Chief Executive Officer

/s/ THOMAS E. O'HERN

Senior Executive Vice President and Chief Financial Officer

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Exhibit 32.1