UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, DC 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of report (Date of earliest event reported) May 4, 2015

THE MACERICH COMPANY

(Exact Name of Registrant as Specified in Charter)

MARYLAND

(State or Other Jurisdiction of Incorporation)

1-12504

(Commission File Number)

95-4448705

(IRS Employer Identification No.)

401 Wilshire Boulevard, Suite 700, Santa Monica, California 90401

(Address of Principal Executive Offices) (Zip Code)

Registrant's telephone number, including area code (310) 394-6000

N/A

(Former Name or Former Address, if Changed Since Last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

- o Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- o Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- o Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- o Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

ITEM 5.02(b) Departure of Directors or Certain Officers; Election of Directors; Appointment of Certain Officers; Compensatory Arrangements of Certain Officers

ITEM 8.01 Other Events.

On May 4, 2015, The Macerich Company, a Maryland corporation (the "Company"), issued a press release (the "Press Release") announcing, among other things, that it had entered into a cooperation agreement (the "Cooperation Agreement") with Land & Buildings Capital Growth Fund, L.P., Land & Buildings Investment Management, LLC, Orange Capital, LLC and Orange Capital Master I, Ltd. (collectively, "Orange/L&B"), pursuant to which the Company has agreed to substitute two new independent director nominees to its slate for election to the board at the 2015 annual meeting and to enact certain corporate governance changes and Orange/L&B has agreed to abide by certain standstill and voting restrictions. Under the Cooperation Agreement, each of the Company and Orange/L&B agreed to cause to be dismissed with prejudice certain litigation pending before the Circuit Court for Baltimore City, Maryland.

In connection with the addition of the new nominees, current directors Dana Anderson and Dr. William P. Sexton notified the Board that they will not stand for re-election at the 2015 annual meeting.

A copy of the Press Release is attached hereto as Exhibit 99.1, and a copy of the Cooperation Agreement and associated schedules is attached hereto as Exhibit 99.2. The foregoing descriptions of the Press Release and Cooperation Agreement are each qualified in their entirety by reference to the full texts of the Press Release and Cooperation Agreement, respectively, each of which is incorporated herein by reference.

ITEM 9.01 FINANCIAL STATEMENTS AND EXHIBITS.

(d) Exhibits

- 99.1 Press Release dated May 4, 2015.
- 99.2 Cooperation Agreement, dated as of May 4, 2015, by and among Land & Buildings Capital Growth Fund, L.P., Land & Buildings Investment Management, LLC, Orange Capital, LLC, Orange Capital Master I, Ltd. and The Macerich Company.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, The Macerich Company has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

THE MACERICH COMPANY

By: THOMAS E. O'HERN

May 4, 2015 /s/ THOMAS E. O'HERN

Senior Executive Vice President, Chief Financial Officer

and Treasurer

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EXHIBIT INDEX

EXHIBIT
NUMBER NAME

99.1 Press Release dated May 4, 2015.

Date

99.2 Cooperation Agreement, dated as of May 4, 2015, by and among Land & Buildings Capital Growth Fund, L.P., Land & Buildings Investment Management, LLC, Orange Capital, LLC, Orange Capital Master I, Ltd. and The Macerich Company.

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For Immediate Release

Macerich Announces Plan to Add Two New Independent Directors and Implement Corporate Governance Changes

Stockholder Group Agrees to Withdraw Director Nominations for 2015 Annual Meeting

SANTA MONICA, Calif., MAY 04, 2015 — The Macerich Company (NYSE: MAC) today announced the addition of two new independent directors and a plan to terminate its stockholder rights plan and declassify its Board of Directors.

Arthur Coppola, chairman and chief executive officer of Macerich, stated, "Macerich has a unique and irreplaceable portfolio of high quality properties and we are reaping the significant benefits of our portfolio transformation strategy. Over the past two months, we have engaged in significant stockholder outreach to solicit input on corporate governance issues as well as the decisions that our Board made in connection with the unsolicited takeover offer. We sought guidance on changes that might be made to our corporate governance as well as to the composition of our Board of Directors. After listening to all the input from our stockholders, we decided to make these changes, which we are confident will be in the best interests of all Macerich stockholders."

New Independent Directors

Under the plan announced today, the Board has added two new independent director nominees to stand for election at the 2015 Annual Meeting of Stockholders.

John Alschuler, Chairman of HR&A Advisors, Inc., an economic development, real-estate and public policy consulting organization, and Steven R. Hash, former Head of Global Equity Research and of Real Estate Investment Banking at Lehman Brothers and current President and Chief Operating Officer of Renaissance Macro Research, will be added to the Company's slate and eligible to join the Board following the 2015 Annual Meeting. Messrs. Alschuler and Hash are distinguished and highly respected executives with deep real estate and finance experience, and have a track record of delivering value to stockholders as directors of publicly traded companies.

In connection with the addition of the new nominees, Dana Anderson and Dr. William P. Sexton have agreed to step down from the Board following the Annual Meeting.

Mr. Coppola continued, "On behalf of the entire Board of Directors, I want to express our sincere thanks to Dana and Bill for their years of service, dedication and contribution to Macerich, including Dana's founding of the Company with Mace Siegel more than 50 years ago. They have contributed immeasurably to the growth and success of this business, and we wish them both the very best."

Plan to Declassify Board and Terminate Stockholder Rights Plan

Macerich has committed to declassify its Board of Directors no later than immediately after the 2016 Annual Meeting. The Board of Directors also intends to promptly terminate its limited duration stockholder rights plan. Macerich stockholders do not have to take any action with respect to these changes.

Agreement with Stockholder Group

In connection with today's announcement, the Company also announced an agreement with the stockholder group under which it will withdraw its notice of nomination for the 2015 Annual Meeting and associated litigation in the Circuit Court for Baltimore City, Maryland against the Company. The agreement between Macerich and the stockholder group will be filed in a Form 8-K with the Securities and Exchange Commission.

Daniel Lewis, Managing Partner of Orange Capital, said, "We are pleased that the Macerich Board has made several important changes. We support the redemption of the stockholder rights plan, the plan to declassify the Board and the addition of new independent directors. We believe all stockholders will benefit from these enhancements."

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John H. Alschuler

Since 2008, John H. Alschuler has served as Chairman of HR&A Advisors Inc., an economic development, real-estate and public policy consulting organization. Mr. Alschuler also is an Adjunct Associate Professor at Columbia University, where he teaches real estate development at the Graduate School of Architecture, Planning & Preservation. Mr. Alschuler serves as Lead Independent Director and Chair of the Compensation Committee of SL Green Realty Corporation, an office property REIT focused on Manhattan real estate, where he has served as a Director since 1997, and as a director of Xenia Hotels and Resorts. Mr. Alschuler served as Board Chair and is currently Emeritus Chair of Friends of the High Line Inc. and is a Board Member of Center for an Urban Future. Mr. Alschuler received a Bachelor's degree from Wesleyan University and an Ed.D. degree from the University of Massachusetts at Amherst.

Steven R. Hash

Steven R. Hash is currently the President and Chief Operating Officer of Renaissance Macro Research, LLC, an equity research and trading firm focused on macro research in the investment strategy, economics and Washington policy sectors, which he co-founded in 2012. Between 1993 and 2012, Mr. Hash held various leadership positions with Lehman Brothers (and its successor, Barclays Capital), including Global Head of Real Estate Investment Banking (2006 to 2012), Chief Operating Officer of Global Investment Banking (2008 to 2011), Director of Global Equity Research (2003 to 2006), Director of U.S. Equity Research (1999 to 2003), and Senior Equity Research Analyst (1993 to 1999). From 1990 to 1993, Mr. Hash held various positions with Oppenheimer & Company's Equity Research Department, including senior research analyst. He began his career in 1988 as an auditor for the accounting and consulting firm of Arthur Andersen & Co. Mr. Hash also serves on the Board of Alexandria Real Estate Equities, Inc. Mr. Hash received a Bachelor of Arts degree in Business Administration from Loyola University, and a Master of Business Administration degree from the Stern School of Business at New York University.

About Macerich

Macerich, an S&P 500 company, is a fully integrated self-managed and self-administered real estate investment trust, which focuses on the acquisition, leasing, management, development and redevelopment of regional malls throughout the United States.

Macerich currently owns 55 million square feet of real estate consisting primarily of interests in 51 regional shopping centers. Macerich specializes in successful retail properties in many of the country's most attractive, densely populated markets with significant presence in the Pacific Rim, Arizona, Chicago and the Metro New York to Washington, DC corridor. Additional information about Macerich can be obtained from the Company's website at www.macerich.com.

Forward Looking Statements

Note: This release contains statements that constitute forward-looking statements which can be identified by the use of words, such as "expects," "anticipates," "assumes," "projects," "estimated" and "scheduled" and similar expressions that do not relate to historical matters. Stockholders are cautioned that any such forward-looking statements are not guarantees of future performance and involve risks, uncertainties and other factors that may cause actual results, performance or achievements of the Company to vary materially from those anticipated, expected or projected. Such factors include, among others, general industry, as well as national, regional and local economic and business conditions, which will, among other things, affect demand for retail space or retail goods, availability and creditworthiness of current and prospective tenants, anchor or tenant bankruptcies, closures, mergers or consolidations, lease rates, terms and payments, interest rate fluctuations, availability, terms and cost of financing and operating expenses; adverse changes in the real estate markets including, among other things, competition from other companies, retail formats and technology, risks of real estate development and redevelopment, acquisitions and dispositions; the liquidity of real estate investments, governmental actions and initiatives (including legislative and regulatory changes); environmental and safety requirements; and terrorist activities or other acts of violence which could adversely affect all of the above factors. The reader is directed to the Company's various filings with the Securities and Exchange Commission, including the Annual Report on Form 10-K for the year ended December 31, 2014, for a discussion of such risks and uncertainties, which discussion is incorporated herein by reference. The Company does not intend, and undertakes no obligation, to update any forward-looking information to reflect events or circumstances after the date of this release or to reflect the occurrence of unanticipated even

Contacts

John Perry Tom O'Hern 310-394-6000

Joele Frank / Andrew Siegel / Scott Bisang Joele Frank, Wilkinson Brimmer Katcher 212-355-4449

COOPERATION AGREEMENT

This Cooperation Agreement (this "<u>Agreement</u>") dated May 4, 2015, is made by and among the entities listed on <u>Schedule A</u> (collectively, the "<u>L&B and Orange Group</u>", and each, individually, a "<u>member</u>" of the L&B and Orange Group), and The Macerich Company, a Maryland corporation (the "<u>Company</u>").

WHEREAS, the L&B and Orange Group filed a Preliminary Proxy Statement filed on Schedule 14A with the U.S. Securities and Exchange Commission (the "<u>SEC</u>") on April 22, 2015 (the "<u>Preliminary Proxy Statement</u>"), pursuant to which the L&B and Orange Group proposed to solicit votes for four nominees for election to the Company's Board of Directors (the "<u>Board</u>") at the 2015 annual meeting of stockholders of the Company (the "<u>2015 Annual Meeting</u>"); and

WHEREAS, the Company and the L&B and Orange Group each desire to avoid a contested election at the 2015 Annual Meeting and, in lieu thereof, the Board of the Company desires to (i) elect the Designees (as defined below) to the Board, (ii) subject to the terms hereof, de-classify the Board and (iii) redeem the Rights (as defined in the Rights Agreement) issued to holders of common stock, par value \$0.01, of the Company (the "Common Stock") pursuant to that certain Rights Agreement, with an effective date as of March 30, 2015 (the "Rights Agreement"), and, in exchange therefor, the L&B and Orange Group desires to refrain from taking certain actions with respect to the Company, in each case, on the terms and subject to the conditions of this Agreement.

NOW, THEREFORE, in consideration of and reliance upon the mutual covenants and agreements contained herein, and for other good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged, the parties hereto agree as follows:

- 1. <u>Board Nomination</u>. The Company agrees that John Alschuler and Steven R. Hash, or if they are unable to serve for any reason, one or two, as applicable, other new independent directors identified by the Company and reasonably acceptable to the L&B and Orange Group (the "<u>Designees</u>") will be nominated by the Company for election to the Board at the 2015 Annual Meeting. If requested, upon reasonable notice, the Company shall make the Designees reasonably available for discussion with the L&B and Orange Group. The Company agrees to recommend a vote "for" the Designees and to solicit the Company's stockholders to vote for the Designees in the same manner as other nominees of the Company standing for election to the Board. The L&B and Orange Group shall vote all their shares of Common Stock in favor of the Designees and the other Company nominees set forth in the preliminary proxy statement filed on Schedule 14A with the SEC on April 21, 2015 for election at the 2015 Annual Meeting in accordance with the Board's recommendations as set forth in the preliminary proxy statement filed on Schedule 14A with the SEC on April 21, 2015.
- 2. <u>De-classification of Board</u>. Subject to compliance by the L&B and Orange Group with the terms and conditions of this Agreement, the Company covenants and agrees that the Board will be de-classified no later than immediately after the 2016 annual meeting of stockholders of the Company. The Company will use its reasonable best efforts to take such steps as would be necessary, including having directors resign and the vacancies created thereby filled with such resigning directors, in order to facilitate such de-classification.
- 3. <u>Redemption of Rights.</u> Subject to compliance by the L&B and Orange Group with the terms and conditions of this Agreement, the Company covenants and agrees that the Rights (as defined in the Rights Agreement) issued to holders of Common Stock pursuant to the Rights Agreement will be redeemed as promptly as practicable after the execution of this Agreement.
- 4. <u>Standstill</u>. Each member of the L&B and Orange Group agrees that, during the Covered Period (unless specifically requested in writing by the Company, acting through a resolution of the Board approved by a majority of the Company's directors), it shall not, and shall cause each of its Affiliates or Associates (as such terms are defined in Rule 12b-2 promulgated by the SEC under the Securities Exchange Act of 1934, as amended (the "<u>Exchange Act</u>")) and each other Person listed as a Participant in the Preliminary Proxy Statement (collectively and individually, the "<u>L&B and Orange Affiliates</u>"), not to, directly or indirectly, in any manner, alone or in concert with others:
 - (a) (i) make, engage in, or in any way participate in, directly or indirectly, any "solicitation" of proxies (as such terms are used in the proxy rules of the SEC but without regard to the exclusion set forth in Rule 14a-1(l)(2)(iv) of the Exchange Act) or consents to vote, or (ii) seek to advise, encourage or influence any person with respect to the voting of any securities of the Company or any securities convertible or exchangeable into or exercisable for any such securities (collectively, "securities of the Company") for the election of individuals to the Board or to approve stockholder proposals, or (iii) become a "participant" in any contested "solicitation" for the election of directors with respect to the Company (as such terms are defined or used under the Exchange Act), other than (A) a "solicitation" or acting as a "participant" in support of all of the nominees of the Board at any stockholder meeting or (B) voting its shares at any such meeting in its sole discretion (subject to compliance with this Agreement), or (iv) make or be the proponent of any stockholder proposal (pursuant to Rule 14a-8 of the Exchange Act or otherwise);
 - (b) (i) form, join, encourage, influence, advise or in any way participate in any Group (as such term is defined in Section 13(d)(3) of the Exchange Act) with any persons who are not L&B and Orange Affiliates with respect to any securities of the Company or (ii) otherwise in any manner agree, attempt, seek or propose to deposit any securities of the Company in any voting trust or similar arrangement, or (iii) subject any securities of the Company to any arrangement or agreement with respect to the voting thereof, except as expressly set forth in this Agreement, other than, with respect to clauses (ii) and (iii), a voting trust, arrangement or similar agreement solely among L&B and Orange Affiliates;
 - acquire, offer or propose to acquire, or agree to acquire, directly or indirectly, whether by purchase, tender or exchange offer, through the acquisition of control of another person, by joining a partnership, limited partnership, syndicate or other group (including any group of persons that would be treated as a single "person" under Section 13(d) of the Exchange Act), through swap or hedging transactions or otherwise, any securities of the Company or any rights decoupled from the underlying securities of the Company that would result in the L&B and Orange Group (together with the L&B and Orange Affiliates) owning, controlling or otherwise having any beneficial or other ownership interest in 5% or more in the aggregate of any class of securities of the Company outstanding at such time;

- (d) other than through open market broker sale transactions where the identity of the purchaser is unknown, sell, offer or agree to sell directly or indirectly, through swap or hedging transactions or otherwise, the securities of the Company or any rights decoupled from the underlying securities of the Company held by the L&B and Orange Group or any L&B and Orange Affiliate to any person or entity not (i) a party to this agreement, (ii) a member of the Board, (iii) an officer of the Company or (iv) a L&B and Orange Affiliate (each, a "<u>Third Party</u>") that would knowingly result in such Third Party, together with its affiliates and associates, owning, controlling or otherwise having any beneficial or other ownership interest in the aggregate of more than 4.9% of the shares of Common Stock outstanding at such time, except in a transaction approved by the Board;
- (e) (i) effect or seek to effect, offer or propose to effect, cause or participate in, or in any way assist, facilitate or encourage any other person to effect or seek, offer or propose to effect or participate in, any tender or exchange offer, merger, consolidation, acquisition, scheme, arrangement, business combination, recapitalization, reorganization, sale or acquisition of assets, liquidation, dissolution or other extraordinary transaction involving the Company or any of its subsidiaries or joint ventures or any of their respective securities (each, an "Extraordinary Transaction") other than an Extraordinary Transaction approved by the Board; provided that nothing herein this paragraph (d) shall preclude or prohibit any Person from tendering into a tender or exchange offer or voting his securities, or (ii) make any public statement with respect to an Extraordinary Transaction;
- (f) (i) call or seek to call any meeting of stockholders, including by written consent, (ii) seek representation on, or nominate any candidate to, the Board, except as expressly set forth herein, (iii) seek the removal of any member of the Board, (iv) solicit consents from stockholders or otherwise act or seek to act by written consent, conduct a referendum of stockholders, or (v) make a request for any stockholder list or other Company books and records, whether pursuant to Rule 14d-5 or Rule 14a-7 of the Exchange Act, Section 2-512 or Section 2-513 of the MGCL, or otherwise;
- take any public action in support of or make any public proposal or request that constitutes or relates to: (i) advising, controlling, changing or influencing the Board or management of the Company, including any plans or proposals to change the number or term of directors or to fill any vacancies on the Board; (ii) any material change in the capitalization, stock repurchase programs and practices, capital allocation programs and practices or dividend policy of the Company; (iii) any other material change in the Company's management, business or corporate structure; (iv) seeking to have the Company waive or make amendments or modifications to the Company's charter or Bylaws, or other actions that may impede or facilitate the acquisition of control of the Company by any person; (v) causing a class of securities of the Company to be delisted from, or to cease to be authorized to be quoted on, any securities exchange; or (vi) causing a class of securities of the Company to become eligible for termination of registration pursuant to Section 12(g) (4) of the Exchange Act;

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- (h) make any public disclosure, announcement or statement regarding any intent, purpose, plan or proposal with respect to the Board, the Company, its management, policies or affairs, any of its securities or assets or this Agreement that is inconsistent with the provisions of this Agreement;
- (i) enter into any discussions, negotiations, agreements, or understandings with any Third Party with respect to any of the foregoing, or advise, assist, knowingly encourage or seek to persuade any Third Party to take any action or make any statement with respect to any of the foregoing, or otherwise take or cause any action or make any statement inconsistent with any of the foregoing;
- (j) request, directly or indirectly, any amendment or waiver of the foregoing in a manner in which such request would require public disclosure pursuant to applicable law, rule or regulation; or
 - (k) authorize, commit to or agree in writing or otherwise to do anything prohibited in this <u>Section 4</u>.

Notwithstanding anything in this Agreement to the contrary, the foregoing provisions of this Section 4 shall not be deemed to prohibit the L&B and Orange Group or its directors, officers, partners, employees, members or agents (acting in such capacity) from communicating privately with the Company's directors or officers so long as such communications are not intended to, and would not reasonably be expected to, require any public disclosure of such communications. The provisions set forth in this Section 4 are effective as of the date hereof and shall remain in full force and effect for the period (the "Covered Period") commencing on the date hereof and ending on the earlier of (i) July 15, 2016, (ii) the date that is 30 days prior to the first day of the earliest advance notice window for nominating individuals for election to the Board or proposing other business to be considered by the Company's stockholders at the 2016 annual meeting of stockholders; and (iii) the date that is 14 days after the date, if any, that the L&B and Orange Group provides written notice in good faith to the Company that the Company has materially breached any of its commitments or obligations under this Agreement (specifying the relevant acts in such written notice), except that if such material breach can be cured, the Company shall have 14 days after the date of such written notice within which to cure its material breach and this clause (iii) shall not apply in the event of such cure.

- 5. <u>Compliance by the L&B and Orange Affiliates</u>. The L&B and Orange Group acknowledges and agrees that it is liable for compliance with the terms of this Agreement by all members of the L&B and Orange Group and each L&B and Orange Affiliate, and the L&B and Orange Group covenants and agrees to cause each member of the L&B and Orange Group and each L&B and Orange Affiliate to strictly comply with the terms of this Agreement as if they were themselves subject to the obligations of the L&B and Orange Group herein.
- 6. Representations of the Company. The Company represents and warrants as follows: (a) the Company has the power and authority to execute, deliver and carry out the terms and provisions of this Agreement and to consummate the transactions contemplated hereby; (b) this Agreement has been duly and validly authorized, executed and delivered by the Company, constitutes a valid and binding obligation and agreement of the Company and is enforceable against the Company in accordance with its terms; and (c) the execution, delivery and performance of this Agreement by the Company does not and will not (i) violate or conflict with any law, rule, regulation, order, judgment or decree applicable to the Company or (ii) result in any breach or violation of, or constitute a default (or an event which with notice or lapse of time or both could constitute such breach, violation or default) under or pursuant to, or result in the loss of a material benefit under, or give any right of termination, amendment, acceleration or cancellation of, any organizational document, agreement, contract, commitment, understanding or arrangement to which the Company is a party or by which it is bound.

Representations of the L&B and Orange Group. The L&B and Orange Group, jointly and severally, represent and warrant as follows:

(a) the L&B and Orange Group has the power and authority to execute, deliver and carry out the terms and provisions of this Agreement and to consummate the transactions contemplated hereby; (b) this Agreement has been duly and validly authorized, executed and delivered by the L&B and Orange Group, constitutes a valid and binding obligation and agreement of the L&B and Orange Group and is enforceable against the L&B and Orange Group in accordance with its terms; (c) the execution, delivery and performance of this Agreement by the L&B and Orange Group does not and will not (i) violate or conflict with any law, rule, regulation, order, judgment or decree applicable to the L&B and Orange Group or (ii) result in any breach or violation of, or constitute a default (or an event which with notice or lapse of time or both could constitute such breach, violation or default) under or pursuant to, or result in the loss of a material benefit under, or give any right of termination, amendment, acceleration or cancellation of, any organizational document, agreement, contract, commitment, understanding or arrangement to which the L&B and Orange Group is a party or by which it is bound; and (d) the L&B and Orange Group, together with the L&B and Orange Affiliates, beneficially owns, directly or indirectly, as of the date hereof, an aggregate of 1,138,534 shares of Common Stock and such shares of Common Stock constitute all of the Common Stock beneficially owned by the L&B and Orange Group and the L&B and Orange Affiliates or in which the L&B and Orange Group or the L&B and Orange Affiliates have any interest or right to acquire, whether through derivative securities, voting agreements or otherwise.

8. <u>Public Announcement and SEC Filing.</u>

- (a) The Company may, in its sole discretion, file a Form 8-K reporting entry into this Agreement (the "Form 8-K") and appending or incorporating by reference this Agreement as an exhibit thereto.
- (b) Upon entering into this Agreement, the L&B and Orange Group and the Company will issue a joint press release in the form attached hereto as Schedule B. Neither the Company nor the L&B and Orange Group shall make, at any time during the Covered Period, any public announcement or statement with respect to the other party inconsistent with any statement contained in Schedule B, except with the prior written consent of the Company (in the case of a press release or public announcement by the L&B and Orange Group) or the L&B and Orange Group (in the case of a press release or public announcement by the Company) or as required by applicable legal process, subpoena, law, the rules of any stock exchange, or legal requirement (including the federal securities laws) or as part of a response to a request for information from any governmental authority with jurisdiction over the party from whom information is sought.

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- Miscellaneous. The parties agree that irreparable damage would occur in the event any of the provisions of this Agreement were not performed in accordance with the terms hereof and that such damage would not be adequately compensable in monetary damages. Accordingly, the parties hereto shall be entitled to an injunction or injunctions to prevent breaches of this Agreement, to enforce specifically the terms and provisions of this Agreement exclusively in the Circuit Court for Baltimore City, Maryland, or, if that court does not have jurisdiction, the United States District Court for the District of Maryland, Baltimore Division, in addition to any other remedies at law or in equity, and each party agrees it will not take any action, directly or indirectly, in opposition to another party seeking relief. Each of the parties hereto agrees to waive any bonding requirement under any applicable law, in the case any other party seeks to enforce the terms by way of equitable relief. Furthermore, each of the parties hereto (a) consents to submit itself to the personal jurisdiction of the Circuit Court for Baltimore City, Maryland, or, if that court does not have jurisdiction, the United States District Court for the District of Maryland, Baltimore Division, in the event any dispute arises out of this Agreement or the transactions contemplated by this Agreement, (b) agrees that it shall not attempt to challenge, deny or defeat such personal jurisdiction or venue in such court (including in reliance on the doctrine of *forum non conveniens*) by motion or other request for leave from any such court, (c) agrees that it shall not bring any action relating to this Agreement or the transactions contemplated by this Agreement in any court other than the Circuit Court for Baltimore City, Maryland, or, if that court does not have jurisdiction, the United States District Court for the District of Maryland, Baltimore Division, and each of the parties irrevocably waives the right to trial by jury, and (d) each of the parties irrevocably consents to service of process by a reputable overnight mail delivery service, signature requested, to the address set forth in Section 14 hereof or as otherwise provided by applicable law. THIS AGREEMENT SHALL BE GOVERNED IN ALL RESPECTS, INCLUDING VALIDITY, INTERPRETATION AND EFFECT, BY THE LAWS OF THE STATE OF MARYLAND APPLICABLE TO CONTRACTS EXECUTED AND TO BE PERFORMED WHOLLY WITHIN SUCH STATE WITHOUT GIVING EFFECT TO THE CHOICE OF LAW PRINCIPLES OF SUCH STATE.
- 10. <u>Expenses</u>. Except as otherwise provided in this <u>Section 10</u>, all fees, costs and expenses incurred in connection with this Agreement and all matters related hereto will be paid by the party incurring such fees, costs or expenses. Notwithstanding the foregoing, the Company agrees to reimburse the L&B and Orange Group for its documented out-of-pocket costs and expenses incurred on or prior to the date hereof in connection with this Agreement, the Preliminary Proxy Statement, the Actions (as defined in Section 12) and all other matters related thereto in an amount not to exceed \$1,100,000.
- 11. Non-Disparagement. Until the earlier of (a) the expiration of the Covered Period and (b) such time as the Company (in the case of any party that is a member of the L&B and Orange Group) or any member of the L&B and Orange Group (in the case of the party that is the Company), or any of the Company's or any member of the L&B and Group's agents, subsidiaries, affiliates, successors, assigns, officers, key employees or directors shall have breached this Section 11, none of the parties to this Agreement shall make any public statement or public announcement that constitutes an ad hominem attack on or otherwise disparages or cause to be disparaged (i) any of the proposals described in this Agreement or (ii) any other party to this Agreement or any of their respective current or former officers or directors. Nothing in this Section 11 shall be deemed to prevent either the Company or any member of the L&B and Orange Group from complying with its respective disclosure obligations under applicable law, legal process, subpoena, law, the rules of any stock exchange, or legal requirement or as part of a response to a request for information from any governmental authority with jurisdiction over the party from whom information is sought.

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12. Release.

(a) By the close of the court on the court day following the effective date of this Agreement the L&B and Orange Group shall cause to be dismissed with prejudice the litigation entitled *Land & Buildings Capital Growth Fund, L.P., et al. v. Arthur M. Coppola, et al.*, Case No. 24-C-15-001842 (Baltimore City Circuit Court) and the Company shall cause to be dismissed with prejudice the litigation entitled *The Macerich Company v. Land & Buildings Capital Growth Fund*, Case No.: 24-C-15-001843 (Baltimore City Circuit Court) (collectively, the "Actions").

- (b) Except for the rights provided in this Agreement, the L&B and Orange Group, on its behalf and on behalf of the L&B and Orange Affiliates (the "L&B and Orange Group Releasing Parties"), hereby releases and forever discharges the Company and its employees, officers, directors, representatives, agents, subsidiaries, parents, affiliates, predecessors, successors, assignees, attorneys, and professionals (the "Company Released Parties") of and from any and all actions, causes of action, claims, demands, liabilities, obligations, fees, costs, sanctions, proceedings and/or rights of any nature and description whatsoever, liquidated or unliquidated, known or unknown, in law or in equity, whether sounding in tort, intentional tort, contract, fraud, concealment, breach of statute, or conspiracy, whether or not concealed or hidden, that any of the L&B and Orange Group Releasing Parties ever had, now have, or may in the future have against the Company Released Parties, or any of them, by reason of any act or omission, in conduct or word, from the beginning of time up to and including the date the L&B and Orange Group executes this Agreement, including, without limitation, any claims that were brought or could have been brought in the Actions. The L&B and Orange Group Releasing Parties expressly covenant and agree forever to refrain from bringing any suit or proceeding against any of the Company Released Parties for any claim released herein.
- (c) Except for the rights provided in this Agreement, Company and its employees, officers, directors, representatives, agents, subsidiaries, parents, affiliates, predecessors, successors, assignees, attorneys, and professionals (the "Company Releasing Parties"), hereby releases and forever discharges the L&B and Orange Group and the L&B and Orange Affiliates (the "L&B and Orange Group Released Parties") of and from any and all actions, causes of action, claims, demands, liabilities, obligations, fees, costs, sanctions, proceedings and/or rights of any nature and description whatsoever, liquidated or unliquidated, known or unknown, in law or in equity, whether sounding in tort, intentional tort, contract, fraud, concealment, breach of statute, or conspiracy, whether or not concealed or hidden, that any of the Company Releasing Parties ever had, now have, or may in the future have against the L&B and Orange Group Released Parties, or any of them, by reason of any act or omission, in conduct or word, from the beginning of time up to and including the date the Company executes this Agreement, including, without limitation, any claims that were brought or could have been brought in the Actions. The Company Releasing Parties expressly covenant and agree forever to refrain from bringing any suit or proceeding against any of the L&B and Orange Group Released Parties for any claim released herein.

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(d) With respect to any and all claims released in this <u>Section 12</u>, the L&B and Orange Group Releasing Parties and the Company Releasing Parties stipulate and agree that, upon the effective date of this Agreement, they shall expressly be deemed to have waived and relinquished, to the fullest extent permitted by law, the provisions, rights, and benefits of California Civil Code §1542, as well as the provisions, rights and benefits conferred by any law of any state or territory of the United States, by federal law, or by any state or federal regulation or principle of common law, which is similar, comparable or equivalent to California Civil Code §1542, which provides:

A GENERAL RELEASE DOES NOT EXTEND TO CLAIMS WHICH THE CREDITOR DOES NOT KNOW OR SUSPECT TO EXIST IN HIS OR HER FAVOR AT THE TIME OF EXECUTING THE RELEASE, WHICH IF KNOWN BY HIM OR HER MUST HAVE MATERIALLY AFFECTED HIS OR HER SETTLEMENT WITH THE DEBTOR.

- (e) The L&B and Orange Group Releasing Parties and the Company Releasing Parties further stipulate and agree that each of them may hereafter discover facts other than or different from those that it knows or believes to be true, but hereby expressly waives and fully, finally and forever settles and releases any known or unknown, suspected or unsuspected, contingent or non-contingent claims without regard to the subsequent discovery or existence of such other or different facts. The L&B and Orange Group Releasing Parties and the Company Releasing Parties each acknowledge that the foregoing waiver was separately bargained for and is a key element of this Agreement.
- 13. Entire Agreement; Amendment. This Agreement contains the entire agreement and understanding of the parties with respect to the subject matter hereof and supersedes any and all prior and contemporaneous agreements, memoranda, arrangements and understandings, both written and oral, between the parties, or any of them, with respect to the subject matter hereof. This Agreement may be amended only by an agreement in writing executed by the parties hereto, and no waiver of compliance with any provision or condition of this Agreement and no consent provided for in this Agreement shall be effective unless evidenced by a written instrument executed by the party against whom such waiver or consent is to be effective. No failure or delay by a party in exercising any right, power or privilege hereunder shall operate as a waiver thereof, nor shall any single or partial exercise thereof preclude any other or further exercise thereof or the exercise of any right, power or privilege hereunder.

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14. <u>Notices</u>. All notices, consents, requests, instructions, approvals and other communications provided for herein and all legal process in regard hereto shall be in writing and shall be deemed validly given, made or served, if (a) delivered in person or sent by overnight courier, when actually received during normal business hours at the address specified in this subsection, or (b) if given by e-mail, when such e-mail is transmitted to the e-mail address set forth below and the appropriate confirmation is received:

if to the Company:

The Macerich Company 401 Wilshire Boulevard, Suite 700

Santa Monica, CA 90401

Attention: Thomas J. Leanse, Senior Executive Vice President, Chief Legal Officer and

Secretary

e-mail: Thomas.Leanse@macerich.com

with a copy to (which shall not constitute notice):

Goodwin Procter LLP Exchange Place 53 State Street Boston, MA 02109

Attention: Ettore A. Santucci

e-mail: esantucci@goodwinprocter.com

if to the L&B and Orange Group:

Land & Buildings Investment Management, LLC

1 Landmark Square, 7th Floor Greenwich, CT 06901 Attention: Jonathan Litt

e-mail: jonathan.litt@landandbuildings.com

with a copy to (which shall not constitute notice):

Orange Capital, LLC

1370 Avenue of the Americas, 23rd Floor

New York, NY 10019 Attention: Daniel Lewis e-mail: dlewis@orangecap.com

and with a copy to (which shall not constitute notice):

Schulte Roth & Zabel LLP 919 Third Avenue New York, NY 10022 Attention: Michael Swartz Email: michael.swartz@srz.com

15. <u>Severability</u>. If at any time subsequent to the date hereof, any provision of this Agreement shall be held by any court of competent jurisdiction to be illegal, void or unenforceable, such provision shall be of no force and effect, but the illegality or unenforceability of such provision shall have no effect upon the legality or enforceability of any other provision of this Agreement.

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- 16. <u>Counterparts</u>. This Agreement may be executed in two or more counterparts either manually or by electronic or digital signature (including by facsimile or electronic mail transmission), each of which shall be deemed to be an original and all of which together shall constitute a single binding agreement on the parties, notwithstanding that not all parties are signatories to the same counterpart.
- 17. No Third Party Beneficiaries; Assignment. This Agreement is solely for the benefit of the parties hereto and is not binding upon or enforceable by any other persons. No party to this Agreement may assign its rights or delegate its obligations under this Agreement, whether by operation of law or otherwise, and any assignment in contravention hereof shall be null and void. Nothing in this Agreement, whether express or implied, is intended to or shall confer any rights, benefits or remedies under or by reason of this Agreement on any persons other than the parties hereto, nor is anything in this Agreement intended to relieve or discharge the obligation or liability of any third persons to any party.

[Signature Pages Follow]

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IN WITNESS WHEREOF, each of the parties hereto has executed this Cooperation Agreement, or caused the same to be executed by its duly authorized representative as of the date first above written.

THE MACERICH COMPANY

By: /s/ Thomas J. Leanse

Name: Thomas J. Leanse

Title: Senior Executive Vice President, Chief Legal Officer and

Secretary

[Signature Page to Cooperation Agreement]

IN WITNESS WHEREOF, each of the parties hereto has executed this Cooperation Agreement, or caused the same to be executed by its duly authorized representative as of the date first above written.

LAND & BUILDINGS CAPITAL GROWTH FUND, L.P.

By: Land & Buildings Investment Management, LLC

By: /s/ Jonathan Litt

Name: Jonathan Litt Title: Founder By: /s/ Jonathan Litt

Name: Jonathan Litt Title: Founder

ORANGE CAPITAL MASTER I, LTD.

By: Orange Capital, LLC, its general partner

By: /s/ Russell Hoffman

Name: Russell Hoffman

Title: Member

ORANGE CAPITAL, LLC

By: /s/ Daniel Lewis

Name: Daniel Lewis Title: Managing Member

[Signature Page to Cooperation Agreement]

Schedule A

Members of the L&B and Orange Group

Land & Buildings Capital Growth Fund, L.P.

Land & Buildings Investment Management, LLC

Orange Capital, LLC

Orange Capital Master I, Ltd.

Schedule B

Joint Press Release

Attached.